



SAN FRANCISCO
STATE UNIVERSITY

University Budget Committee

Thursday, November 18, 2021

Welcome!

- UBC Members: please “rename” yourself as “Member, Name”
- UBC guests: please ensure your full name shows
- All: Please use the “raise hand” function for questions, under Reactions
- Public forum is at approx. 11:40 a.m.
- We will do our best to address questions posted in the Chat
- Today’s presentation will be posted to the UBC webpage later today



SF State soccer teams ends season, women’s makes playoffs

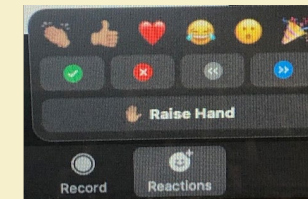
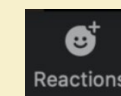
Photos courtesy of the
Golden Gate Express



'Marisol' kickstarts theater season on campus

Marlyn Sanchez Nol, Staff Reporter

November 15, 2021



Today's Agenda:

- | | |
|---|-------------------|
| 1. Welcome | UBC co-chairs |
| 2. Member rollcall | UBC staff |
| 3. Minutes Approval (Oct 28 meeting) | Provost Summit |
| 4. President's Message | President Mahoney |
| New: (Charge Workgroup Update) | Summit/Albiniak |
| 5. Transparency topic: | |
| • HEERF Update | VP Wilson |
| 6. Updates/Informational Item: | |
| • Downtown campus update | VP Porth |
| • IDC Workgroup | Dean Sivadas |
| 7. Presentation: | |
| • University Consolidated Budget Update | Wilson/Stoian |
| 8. Action Item: | |
| • Chargeback Governance Committee | Menees/Mooney |
| - Member Dialogue | |
| - Public comment | |
| 9. Public Forum | ALL |

Ways you can dialogue with UBC and share your thoughts:

1. **UBC meetings:** attend and participate in the public forum
2. **Office Hours:** virtual UBC member/peer-hosted Office Hours –
(dates on next slide are also posted to the UBC webpage)
1. **By email:** ubc@sfsu.edu (will be shared with Steering Committee)
2. **Personally:** Reach out to a member you may be most comfortable with and they can share their knowledge or bring your input back to the UBC
3. **UBC webpage** “Feedback” button:

<https://adminfin.sfsu.edu/ubc>

University Budget Committee

Purpose of the Committee:
The University Budget Committee (“UBC”) is charged with serving as a deliberative body that provides the San Francisco State University President with ongoing advice and recommendations related to budget policy, planning, and assessment. The UBC aims to ensure that the University’s priorities are reflected in its budget through coordinated consultation, discussion, education, and outreach to the University community. The UBC is comprised of SF State faculty, staff, students and administrators. Members of the UBC, with a shared commitment to transparency in fiscal decision-making, serve to inform the University and community about budget matters, and bring concerns of the students, faculty and staff to the administration.

The UBC generally meets monthly, and holds additional meetings as needed. Meeting dates are posted below and published in CampusMemo. All meetings are open to the public.

Future UBC Meetings
All UBC meetings are held via Zoom until further notice:

- Feb 25, 2021, Thursday, 9:00 am - 12:00 pm via Zoom
- March 18, 2021*, 1:00 pm - 3:00 pm via Zoom
- Apr 29, 2021, Thursday, 10:00 am - 12:00 pm via Zoom
- May 20, 2021, Thursday, 10:00 am - 12:00 pm via Zoom
- Jun 17, 2021, Thursday, 10:00 am - 12:00 pm via Zoom

UBC meetings are open to the campus community. Dates and times are subject to change. If you wish to attend a meeting as a guest, or have other questions about the UBC, please email ubc@sfsu.edu.

University Budget Committee Charge

- UBC Charge (as of 9.16.20)

Commitment to Budget Transparency



We want to hear from you
Submit feedback and questions about the university budget

Feedback and Questions

UBC Office Hours – Fall 2021

- *typically day after each UBC meeting*
- *For Staff*
- *For Faculty & MPPs*
- *For Students (contact Joshua Ochoa, AS President for dates/times)*

UBC Meeting:

- Thursday, November 18 10am – 12pm
- Thursday, December 16 10am – 12pm

UBC Office Hour:

- Friday, November 19 10am – 11am
- Friday, December 17 10am – 11am

RSVP to: ubc@sfsu.edu

Approval of October 28 Meeting Minutes

(all past meeting minutes can be found on the UBC webpage)

President Lynn Mahoney

UBC Charge Workgroup Update

Members:

Teddy Albiniaak

Mary Menees

Joshua Ochoa

Jason Porth

Jenifer Summit, co-chair

- Co-chairs were advised of a faculty member's upcoming sabbatical / early departure from UBC (there are 5 faculty seats, and 3 ex-officio faculty seats)
- this is a voting member seat
- so as to not leave a faculty seat open, Senate's ExCom voted and sent a ranked list of nominees to serve as interim member for the remaining 6-9 months (all terms begin in Fall, to allow for an emergency summer UBC meetings).
- nominee recommendations will be forwarded from ExCom to the UBC Steering Committee for nomination, and their recommendation will be forwarded to President Mahoney for appointment
- new member will be seated for the January meeting.
- this seat, plus another faculty seat and 3 staff seats, will be open for Fall 2022. The nomination process will be in April 2022. To nominate yourself or a colleague for any of these (voting) seats, email ubc@sfsu.edu for a nomination form. No experience necessary, but awareness of the UBC's work is preferred.

Transparency Topic:

HEERF update

Jeff Wilson

Vice President & CFO
Administration & Finance

Federal Funding Update – COVID-19 Assistance

- Total of 3 Funding packages
- For CSU, \$3.1 billion in one-time funding
- Higher Education Emergency Relief Fund (HEERF)

in millions

| Funding Package | Student Aid Portion | Institutional Portion | MSI Portion |
|-------------------------|---------------------|-----------------------|----------------|
| HEERF 1 (Spring 2020) | \$262.7 | \$262.7 | \$38.3 |
| HEERF 2 (December 2020) | 262.7 | 591.2 | 55.7 |
| HEERF 3 (March 2021) | 757.5 | 749.7 | 93.7 |
| Total | \$1,282.9 | \$1,603.6 | \$187.7 |

Federal Funding Update

- Total of 3 Funding COVID- 19 packages
- For SFSU, \$170.2 million in one-time funding
- Higher Education Emergency Relief Fund (HEERF)

in millions

| Funding Package | Student Aid Portion | Institutional Portion | MSI Portion |
|-------------------------|---------------------|-----------------------|---------------|
| HEERF 1 (Spring 2020) | \$14.4 | \$14.4 | \$2.2 |
| HEERF 2 (December 2020) | 14.4 | 33.0 | 3.2 |
| HEERF 3 (March 2021) | 41.7 | 41.5 | 5.4 |
| Total | \$70.5 | \$88.9 | \$10.8 |

Funds Available – Institutional Portion

- Total of 2 Funding packages
- For SFSU, \$83.1 million in one-time funding
- Higher Education Emergency Relief Fund (HEERF)

in millions

| Funding Package | Institutional Portion | MSI | Total |
|----------------------|-----------------------|--------------|---------------|
| HEERF 2 (Dec. 2020) | \$33.0 | \$3.2 | \$36.2 |
| HEERF 3 (March 2021) | 41.5 | 5.4 | 46.9 |
| Total | \$74.5 | \$8.6 | \$83.1 |

Federal Funding Update

in millions

| Category | Amount |
|-----------------------|---------------|
| Lost Revenue | \$46.4 |
| Campus Based Projects | 36.7 |
| Total | \$83.1 |

HEERF II Campus Based Projects

| Project | Current Budget | Actuals | Encumbrances | Balance Available | % Used Fiscal Year |
|-------------------------------|----------------|---------|--------------|-------------------|--------------------|
| Specialized Academic spaces | 280,000 | 21,623 | 0 | 258,377 | 8% |
| On Campus/BART Shuttle | 850,000 | 348,519 | 522,900 | -21,419 | 103% |
| PPE Storage | 300,000 | 7,760 | 215,107 | 77,133 | 74% |
| Return to Campus Campaign | 99,000 | 54,014 | 9,039 | 35,947 | 64% |
| Health & Safety Equip/Sup | 2,500,000 | 307,443 | 2,131,811 | 60,746 | 98% |
| COVID Testing | 1,200,000 | 610,972 | 1,048,062 | -459,034 | 138% |
| COVID Vacc Verification | 200,000 | 111,475 | 34,978 | 53,547 | 73% |
| Campus-wide HVAC | 5,500,000 | 47,385 | 1,408,473 | 4,044,142 | 26% |
| Ambass Student Staffing Reimb | 378,000 | 378,000 | 0 | 0 | 100% |
| Ambass Student Staffing | 100,000 | 100,000 | 0 | 0 | 100% |
| Add Campus Security | 117,000 | 138,200 | 46,925 | -68,125 | 158% |
| SSB Reduce Traffic Conges | 565,000 | 120,878 | 5,599 | 438,523 | 22% |

HEERF III Campus Based Projects

| Project | Current Budget | Actuals | Encumbrances | Balance Available | % Used Fiscal Year |
|--------------------------------|----------------|-----------|--------------|-------------------|--------------------|
| Mental Health Support | 500,000 | 246,806 | 19,363 | 233,831 | 53% |
| SAEM Temp Staffing | 200,000 | 0 | 0 | 200,000 | 0% |
| Classroom Renovations | 1,500,000 | 0 | 0 | 1,500,000 | 0% |
| Water Bottle Filling Station | 400,000 | 0 | 75,317 | 324,683 | 19% |
| Campus-wide window repair | 750,000 | 0 | 0 | 750,000 | 0% |
| Cent Laptop Purchasing (AT/IT) | 4,186,000 | 1,540,725 | 1,920,148 | 725,127 | 83% |
| Conference Room Upgrades | 256,000 | 0 | 0 | 256,000 | 0% |
| Acad Tech Addit Personnel | 248,000 | 0 | 0 | 248,000 | 0% |
| Remote Work (AT, Lib, Grad) | 43,000 | 0 | 0 | 43,000 | 0% |
| Campus Connect & WiFi | 610,000 | 0 | 18,476 | 591,524 | 3% |

HEERF III Campus Based Projects

| Project | Current Budget | Actuals | Encumbrances | Balance Available | % Used Fiscal Year |
|---|-------------------|------------------|------------------|-------------------|--------------------|
| Direct Instruct Costs | 5,040,000 | 2,365,333 | 0 | 2,674,667 | 47% |
| Faculty Devel- New Facult | 520,000 | 25,833 | 0 | 494,167 | 5% |
| Fac Aff/ CEETL Expansion | 1,485,000 | 159,033 | 0 | 1,325,967 | 11% |
| RSCA Recovery | 2,000,000 | 0 | 0 | 2,000,000 | 0% |
| Classroom and Academic Spa | 1,527,000 | 244,714 | 177,303 | 1,104,984 | 28% |
| Academic Affairs Personnel | 526,000 | 185,710 | 0 | 340,290 | 35% |
| Student Learning Support | 446,000 | 0 | 0 | 446,000 | 0% |
| UBC Mtg Equip- Lab Reopen | 1,500,000 | 0 | 142,406 | 1,357,594 | 9% |
| UBC Mtg Enh Shuttle Serv | 425,000 | 28,350 | 371,756 | 24,894 | 94% |
| Orientation | 500,000 | 205,719 | 0 | 294,281 | 41% |
| Funds set aside for unanticipated costs | 2,347,824 | | | | |
| Totals | 37,098,824 | 7,248,490 | 8,147,661 | 21,702,672 | 42% |

Federal Funds Update - Considerations

- Campus bandwidth for new projects
- Transaction heavy procedure. Much more so than the operating fund.
- Audit Risk
- Intensive project management on top of ongoing operations
- Lead-time and supply chain issues
- Expenses not drawn down sit on departmental books

Federal Funds Update – Additional HEERF Information

U.S. Department of Education, Office of Postsecondary Education - Home Page

<https://www2.ed.gov/about/offices/list/oep/index.html>

CARES Act: Higher Education Emergency Relief Fund
(Coronavirus Aid, Relief, and Economic Security Act)

<https://www2.ed.gov/about/offices/list/oep/caresact.html>

HEERF I Institutional FAQ

<https://www2.ed.gov/about/offices/list/oep/heerf18004a1cfaq-crrsaadisc.pdf>

<https://www2.ed.gov/about/offices/list/oep/heerfsupplementalfaq-crrsaadisc.pdf>

CRRSAA: Higher Education Emergency Relief Fund (HEERF II)
(Coronavirus Response and Relief Supplemental Appropriations Act)

<https://www2.ed.gov/about/offices/list/oep/crrsaa.html>

HEERF II Institutional FAQ

<https://www2.ed.gov/about/offices/list/oep/updateda1faqsheerfii.pdf>

ARP: American Rescue Plan (HEERF III)
(American Rescue Plan)

<https://www2.ed.gov/about/offices/list/oep/arp.html>

HEERF III Institutional FAQ

<https://www2.ed.gov/about/offices/list/oep/arpfaq.pdf>

Funds Comparison

https://www.nasfaa.org/uploads/documents/HEERF_Funds_Comparison_Chart.pdf

Updates / Informational Item:

Downtown campus update

Jason Porth
Vice President
University Enterprises

*University Budget Committee
Downtown Campus Update
November 18, 2021*

*Jason Porth, Vice President
University Enterprises*



*SF State Downtown Campus (1964)
540 Powell Street @ Sutter*



Current DTC 835 Market

- 15-year lease
- 125,000 Square Feet
- 5th and 6th Floors of Westfield Center
- Expires December 31, 2021

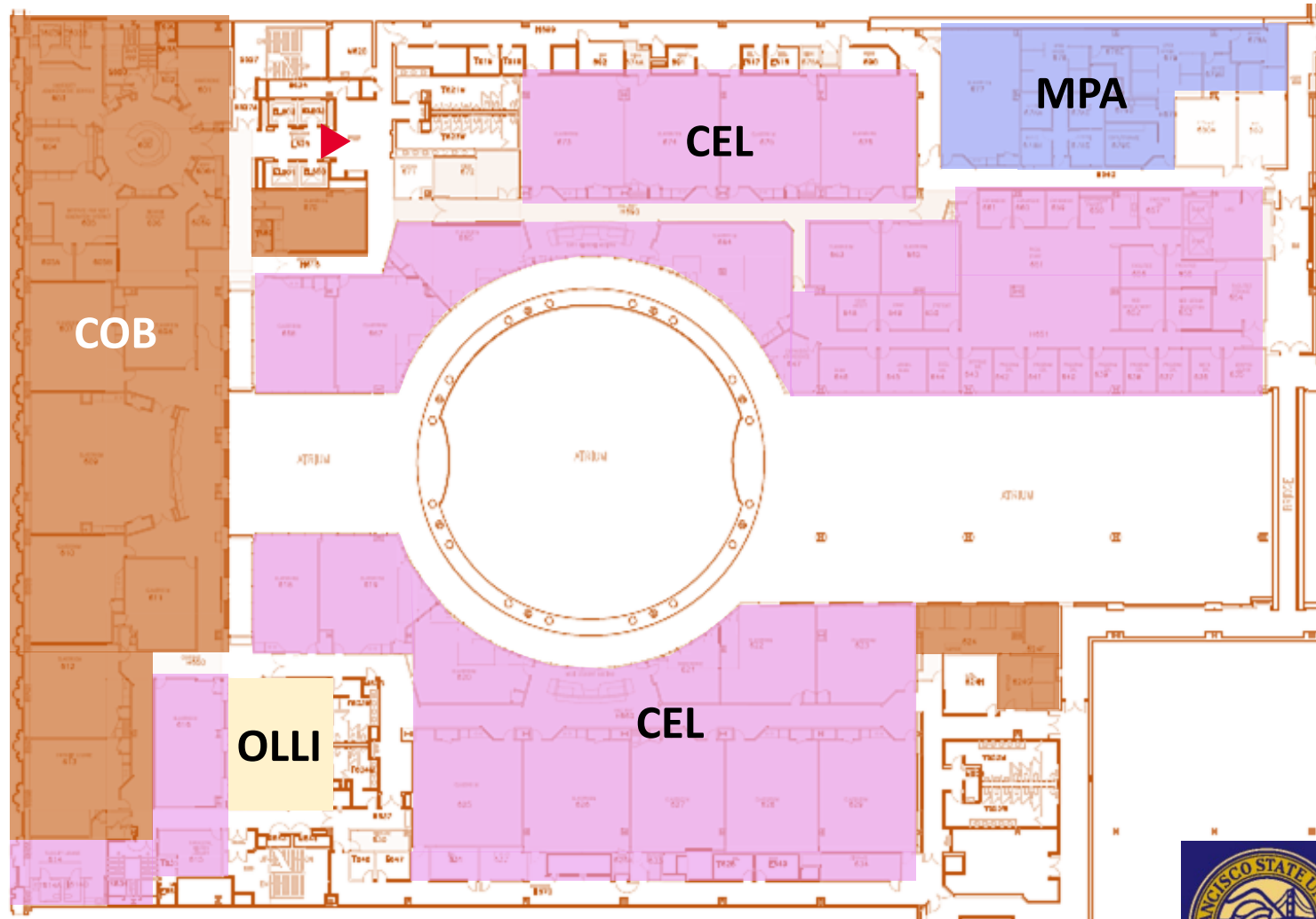
- College of Extended Learning
- Lam Family College of Business
- Public Affairs & Civic Engagement
 - MPA
- Center for Research & Education on Gender & Sexuality
- Health Equity Institute
- Osher Lifelong Learning Institute



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Current DTC

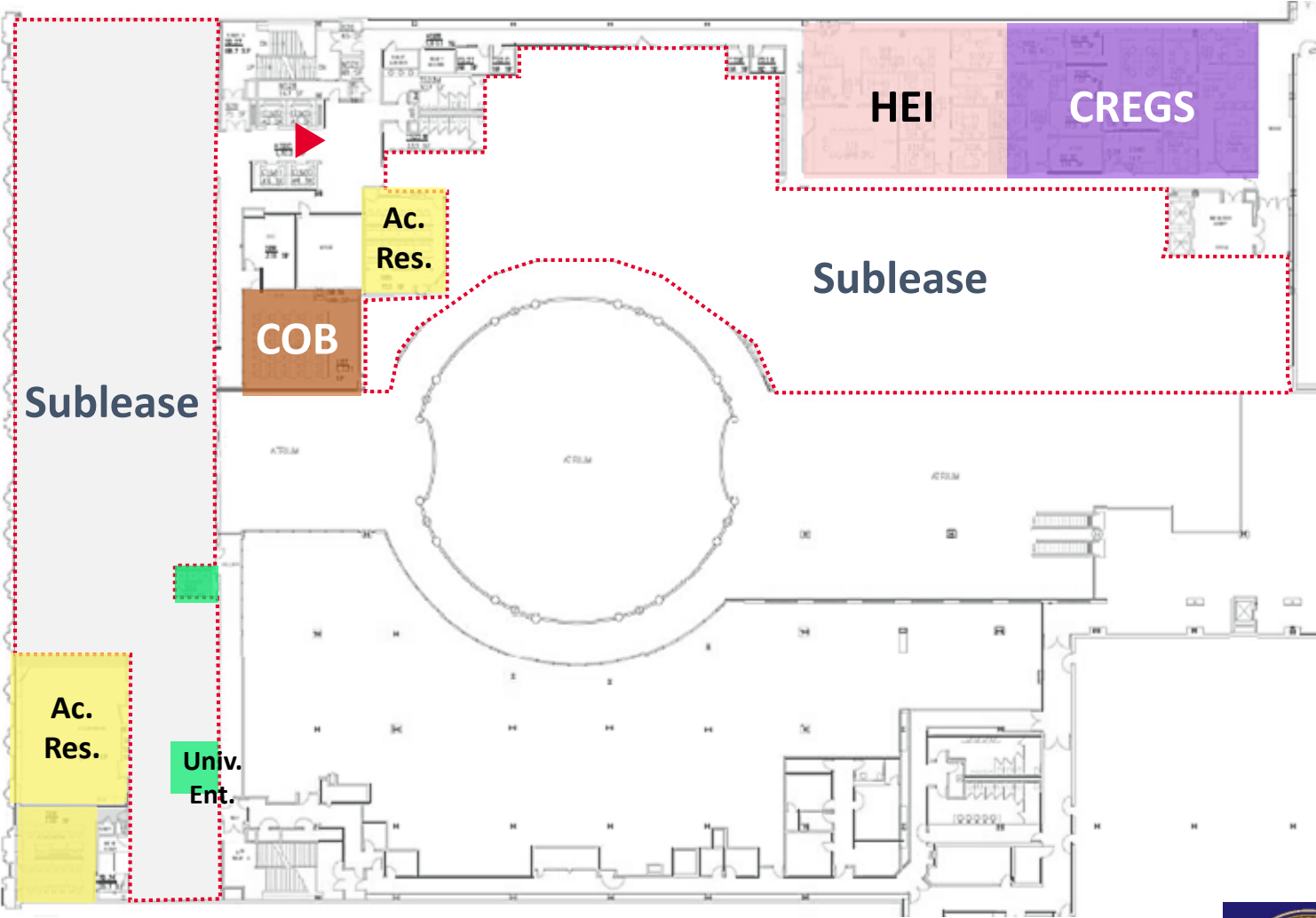
6TH FLOOR



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Current DTC

5TH FLOOR



SAN FRANCISCO
STATE UNIVERSITY

835 Market Revenue and Expenses (FY 2020-2021)

| | 2020-21 Budget | 2020-21 Actuals |
|---------------------------------|--------------------|--------------------|
| Revenue | | |
| • Subleases | \$1,412,063 | \$1,728,519* |
| • SF Media | | |
| • One Market | | |
| • University | \$3,520,830 | \$3,316,895 |
| • CEL | | |
| • LFCOB | | |
| • MPA | | |
| • CREGS & HEI | | |
| • AR | | |
| Total Revenue | \$4,932,893 | \$5,020,414 |
| Expenses | | |
| Lease | \$4,875,205 | \$4,476,829 |
| Operating expenses | \$57,688 | \$5,646 |
| Total Expenses | \$4,932,893 | \$4,482,474 |
| Net Revenue / (Expenses) | \$0 | \$537,940* |

Notes:

- *Includes defunct subtenant's prepayment of rent for FY 21-22 in the amount of \$316,456.
- SF State received rent credits in FY 20-21 for reduced services during COVID while facilities were closed.
- SF State receives property tax credits passed through from property owner due to our tax-exempt status.

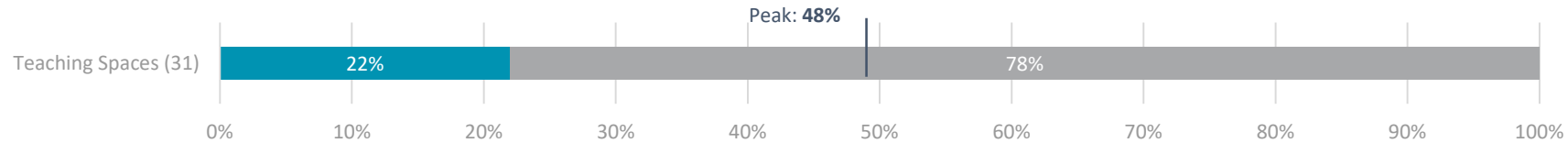


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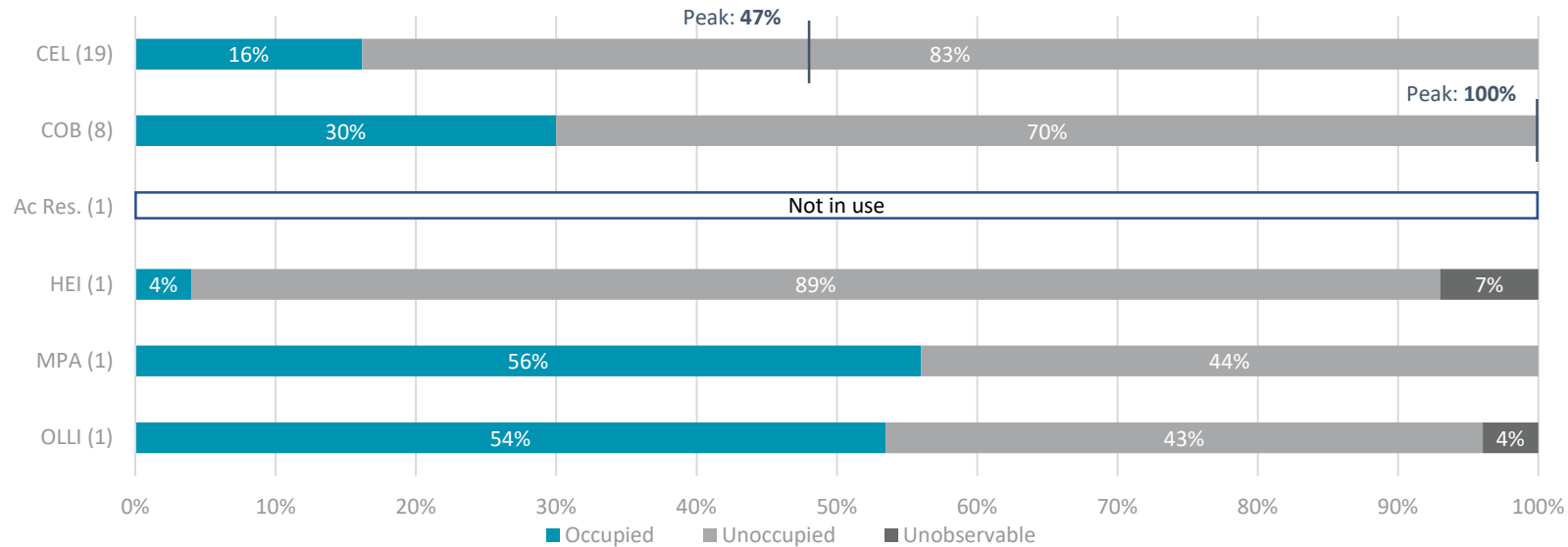
TEACHING SPACE

UTILIZATION

AVERAGE UTILIZATION (24 classrooms + 7 computer labs) – 10-9pm, Mon-Sat



DEPARTMENT UTILIZATION



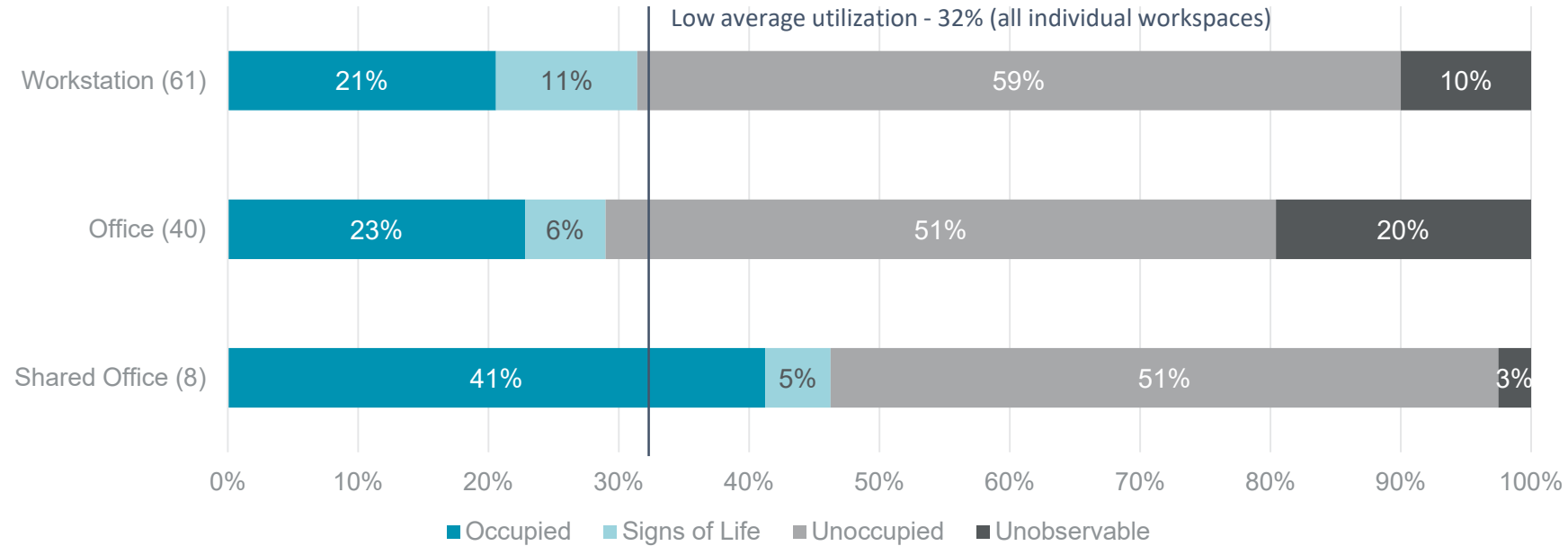
- **Average Utilization: 22% (7)**
- **Peak Utilization: 48% (15)** → Classroom = 58% vs. Computer Lab = 29%
- **Lowest Utilization: 7% (2)**



Workspace

UTILIZATION

AVERAGE UTILIZATION - 10-6pm, Mon-Fri



- **Average Utilization: 32%**
- **Peak Utilization: 42%** (Tuesday pm)
- **Lowest Utilization: 7%** (Friday pm)



Leaving 835 Market

Cost:

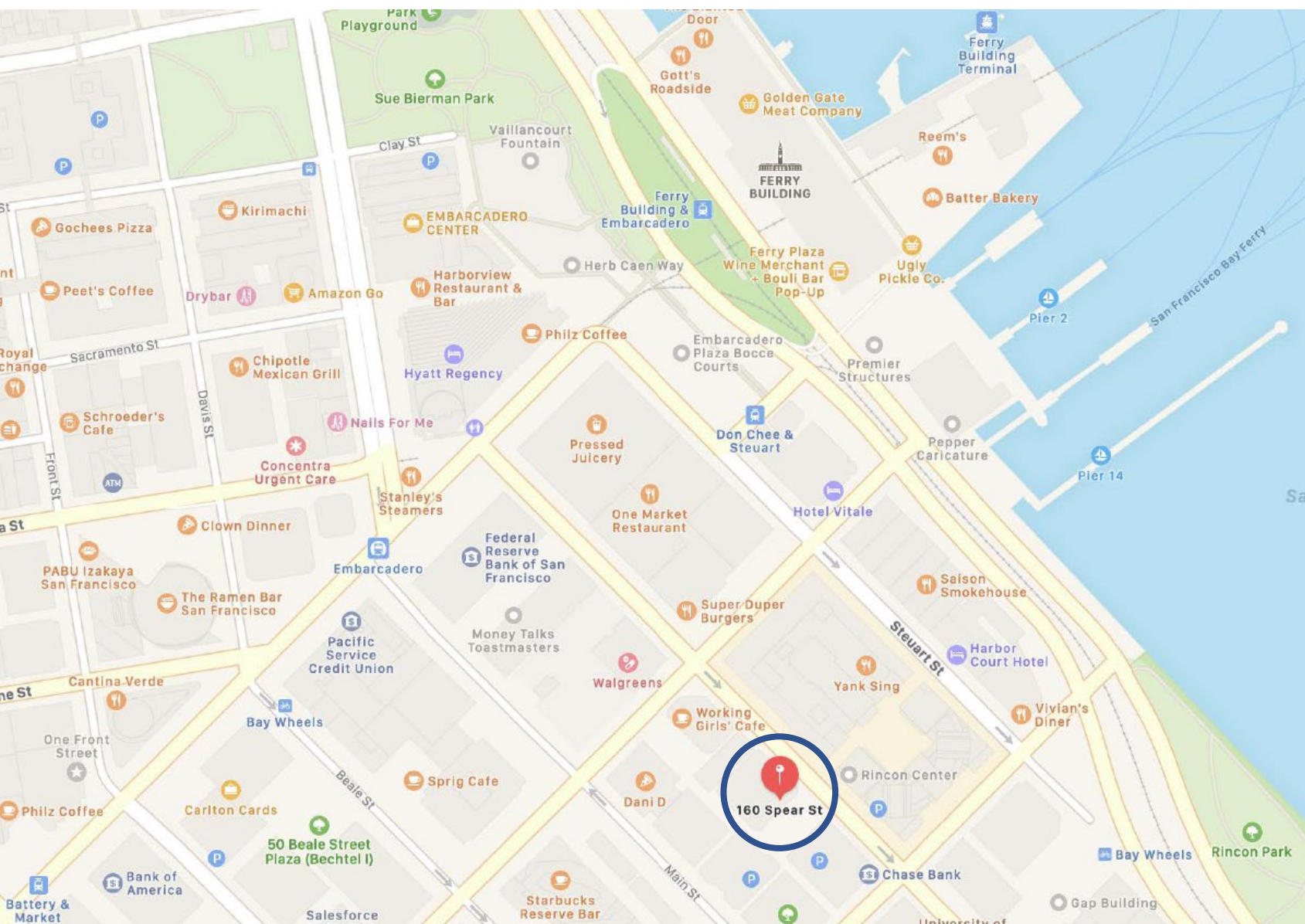
| | | | / Month | / YR |
|--|------------------|--------------|---------|---------|
| Total DTC Lease Obligation | ~ 125K RSF | @~\$40/SF/YR | ~\$430K | ~\$5.2M |
| Total sublease income (5F) | ~ 36K RSF | | ~\$114K | ~\$1.4M |
| SFSU Currently Occupies 74K+15K | ~ 89K RSF | | ~\$316K | ~\$3.8M |
| Potential future rent assumption | ~ 89K RSF | @~\$80/SF/YR | | ~\$7.1M |



Search for Alternatives:

- Considered partnership with City College
 - Significant capital investments at Downtown location
- Visited a number of alternative locations—most with significant costs.
- CSU/ State building codes present additional challenges to ensure compliance
- Purchase?
 - Market conditions were wrong
 - Something to consider for next cycle





New DTC 160 Spear



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Why 160 Spear?

- Met or exceeded building code requirements with review and approval by CSU Seismic Review Board and State Fire Marshall.
- “Class-A” building in a vibrant location with easy access to BART, Muni, Caltrain, ferries.
- The building is professionally managed by a highly regarded company. It has been used for some time by UCB for classes.
- The 5th floor will be delivered fully-furnished and we will ultimately take possession—at no cost to us, of all of the furniture. The 12th floor will be furnished with items already owned by the university.
- Almost no tenant improvement costs.
- Flexible sublease terms met our unusual needs—some interim.
- UE personnel considered a range of other possible locations; none offered as favorable terms and such a good location.



160 Spear: Two Subleases

- 1) University of California, Berkeley – 5th Floor (July 1, 2021-June 30, 2026)
 - 15,850 Square Feet
 - Fully furnished classrooms (we keep the furniture)
 - \$60/ sf; first six months rent-free
 - No additional costs (building security; triple-net lease)

- 2) We Work – 12th Floor (July 1, 2021-December 31, 2024)
 - 7,000 Square Feet
 - \$60/ sf; first six months rent-free
 - No additional costs (building security; triple-net lease)
 - Terminates when CEL moves to Holloway Campus

| | 2021 | | 2022 | | | | 2023 | | | | 2024 | | | | 2025 | | | | 2026 | |
|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| | J/A/S | O/N/D | J/F/M | A/M/J | J/A/S | O/N/D | J/F/M | A/M/J | J/A/S | O/N/D | J/F/M | A/M/J | J/A/S | O/N/D | J/F/M | A/M/J | J/A/S | O/N/D | J/F/M | A/M/J |
| 835 Market | | | | | | | | | | | | | | | | | | | | |
| CEL | | | | | | | | | | | | | | | | | | | | |
| COB | | | | | | | | | | | | | | | | | | | | |
| HEI | | | | | | | | | | | | | | | | | | | | |
| CREGS | | | | | | | | | | | | | | | | | | | | |
| OLLI | | | | | | | | | | | | | | | | | | | | |
| MPA | | | | | | | | | | | | | | | | | | | | |
| 160 Spear (5th floor) | | | | | | | | | | | | | | | | | | | | |
| CEL | | | | | | | | | | | | | | | | | | | | |
| COB | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | |
| 160 Spear (12th Floor) | | | | | | | | | | | | | | | | | | | | |
| CEL | | | | | | | | | | | | | | | | | | | | |
| COB | | | | | | | | | | | | | | | | | | | | |

CEL moves 65% of its use to SRB; MPA, HEI remain

COB Offices move into CEL vacated spaces

160 Spear Revenue and Expenses (2021-2026)

| | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 |
|--|-----------|-------------|-------------|-------------|-------------|
| Revenue | \$725,000 | \$1,458,100 | \$1,498,843 | \$1,231,479 | \$978,924 |
| <ul style="list-style-type: none"> • CEL (Self support fees) • MPA (graduate program facility fee) • LFCOB (graduate program facility fee) • HEI (self-support, grant related) • Academic Resources | | | | | |
| Expenses | \$685,530 | \$1,397,412 | \$1,423,763 | \$1,224,332 | \$1,014,400 |
| Sublease payments <ul style="list-style-type: none"> • We Work • UC Berkeley | | | | | |
| Net Revenue / (Expenses) | \$39,470 | \$60,689 | \$75,080 | \$7,147 | (\$35,476) |
| Cumulative Ending Balance | \$39,470 | \$100,159 | \$175,239 | \$182,386 | \$146,909 |

Costs associated with the move to 160 Spear

| | | |
|---|------------------|--|
| Setting up IT infrastructure \$95,000 | \$95,000 | Paid with DTC trust funds |
| Moving furniture and equipment from from 835 Market to 160 Spear | \$40,000 | Paid by respective colleges for their share |
| Moving furniture and equipment from 835 Market to Holloway Campus <ul style="list-style-type: none">• Reuse throughout campus to replace outdated, damaged furniture | \$65,000 | Paid with DTC trust Funds |
| Total | \$200,000 | |



Updates/Informational Item:

IDC (Indirect Cost Recovery) Workgroup Update

Eugene Sivadas
Dean, Lam Family College of Business

IDC Workgroup Update

November 18, 2021

The Workgroup

- ▶ Dwayne Banks, Vice-Provost for Academic Resources
- ▶ Jennifer Daly, Personnel Manager, College of Liberal & Creative Arts
- ▶ Michael Goldman, Professor of Biology
- ▶ Eugene Sivadas, Dean, Lam Family College of Business (Lead)
- ▶ Elena Stoian, Executive Director, Budget Administration & Operations

Action Plan

- ▶ Listening and Fact Finding Sessions
- ▶ We hope to incorporate multiple perspectives and get a complete picture.
- ▶ Final Report Due: April 21, 2022

Meeting Plan

- ▶ Michael Scott, AVP of Research and Sponsored Programs
- ▶ Sylvia Piao, University Controller
- ▶ Crystal Kam, CBO, CoSE
- ▶ Tammie Ridgell, Associate VP of University Corporation
- ▶ Gretchen Le Buhn, Professor of Biology
- ▶ Faculty Town Hall with focus on faculty acting as PI.
- ▶ College Deans
- ▶ RSO Directors
- ▶ Gauge Practices in select other universities

What we have learnt so far

- ▶ It is expensive to do funded research at SF State.
- ▶ Our 55 percent IDC rate is much higher than at most other universities.
- ▶ IDC rates are federally negotiated
- ▶ However, effective IDC rate is 18% as many grants are small and many foundation and private grants do not allow for high IDC rates.
- ▶ Some grants only generate 8% IDC rate.
- ▶ Grants are not just about money.
- ▶ 25% of IDC goes back to the colleges.
- ▶ The bulk of grant funding and IDC is generated by CoSE.
- ▶ We are one of two CSU Campuses that have state side ORSP.
- ▶ We have some expensive operations that have to be funded from IDC (Tiburon Center, DTC Rent)

Learning (continued)

- ▶ Is IDC a savings account?
- ▶ The role of research at SF State.
- ▶ Start up costs of CoSE faculty.
- ▶ Attitude toward zero IDC grants?

Presentation Item:

University Consolidated Budget Update

Jeff Wilson

Vice President & CFO
Administration & Finance

Elena Stoian

Executive Director
Budget Administration & Operations
Administration & Finance



University Budget Update

November 18, 2021

San Francisco State University
University Budget Committee

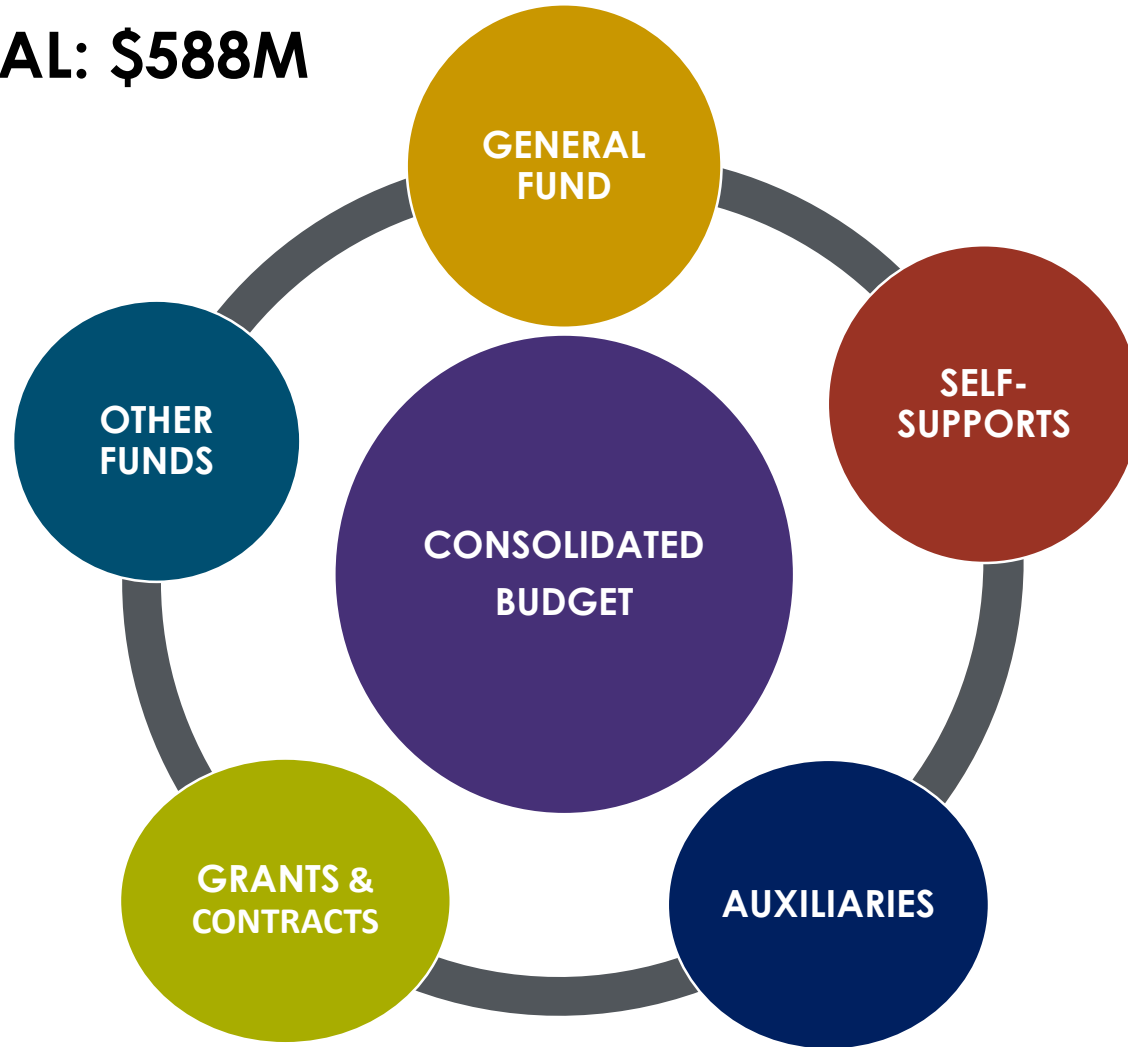
University Consolidated & Capital Budget Update

FY2021–2022 Final Budget

1. SF State's Consolidated Budget
2. SF State's Capital Budget

FY2021-22 SF State Consolidated Operating Budget

TOTAL: \$588M



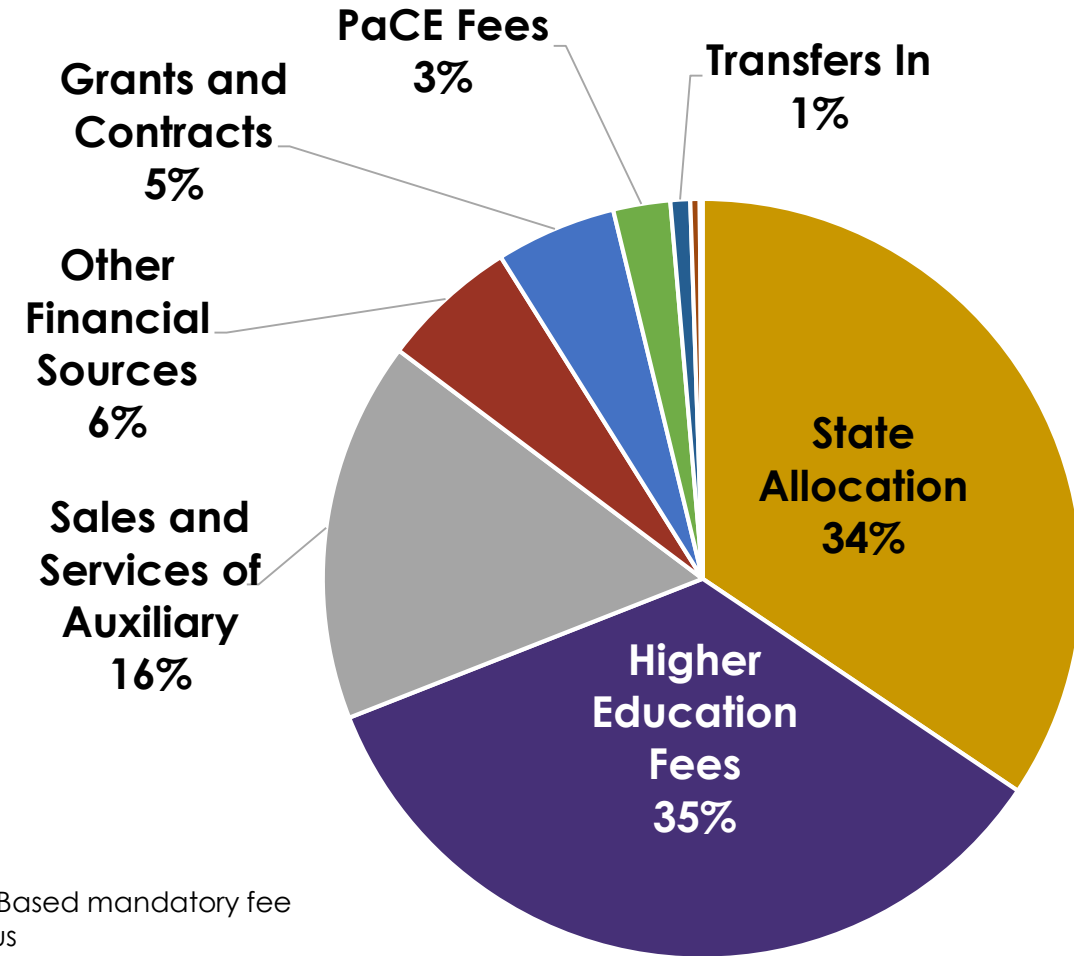
| <u>FY2021-22</u> | <u>%</u> |
|------------------------------|----------|
| GENERAL FUND | 67% |
| SELF-SUPPORTS ⁽¹⁾ | 20% |
| OTHER FUNDS | 5% |
| GRANTS & CONTRACTS | 5% |
| AUXILIARIES ⁽²⁾ | 3% |
| | 100% |

Note: ⁽¹⁾ Self-Supports: Revenues must cover expenditures and do not receive state support; ⁽²⁾ Auxiliaries: Separate legal entities authorized in the Education Code to provide essential services to students and employees. Fiduciary responsibility to governing boards .

FY2021-22 SF State Consolidated Budget Revenues

(In million)

| | |
|--|--------------|
| State Allocation | \$199 |
| Higher Education Fees ¹ | 200 |
| Sales And Services Of Auxiliary ² | 93 |
| Other Financial Sources ³ | 34 |
| Grants And Contracts | 30 |
| PACE Fees ⁴ | 14 |
| Transfer In ⁵ | 5 |
| Revenue From Investment | 2 |
| Contribution | 1 |
| Total | \$578 |



Notes:

(1) Higher Ed. Fees: State Univ. Tuition fee, N-R fee, Appl. fee, Std. Health fee, I.R.A fee & Based mandatory fee

(2) Associated Student, Campus Recreation, Housing, Parking, U-Corp , Children Campus

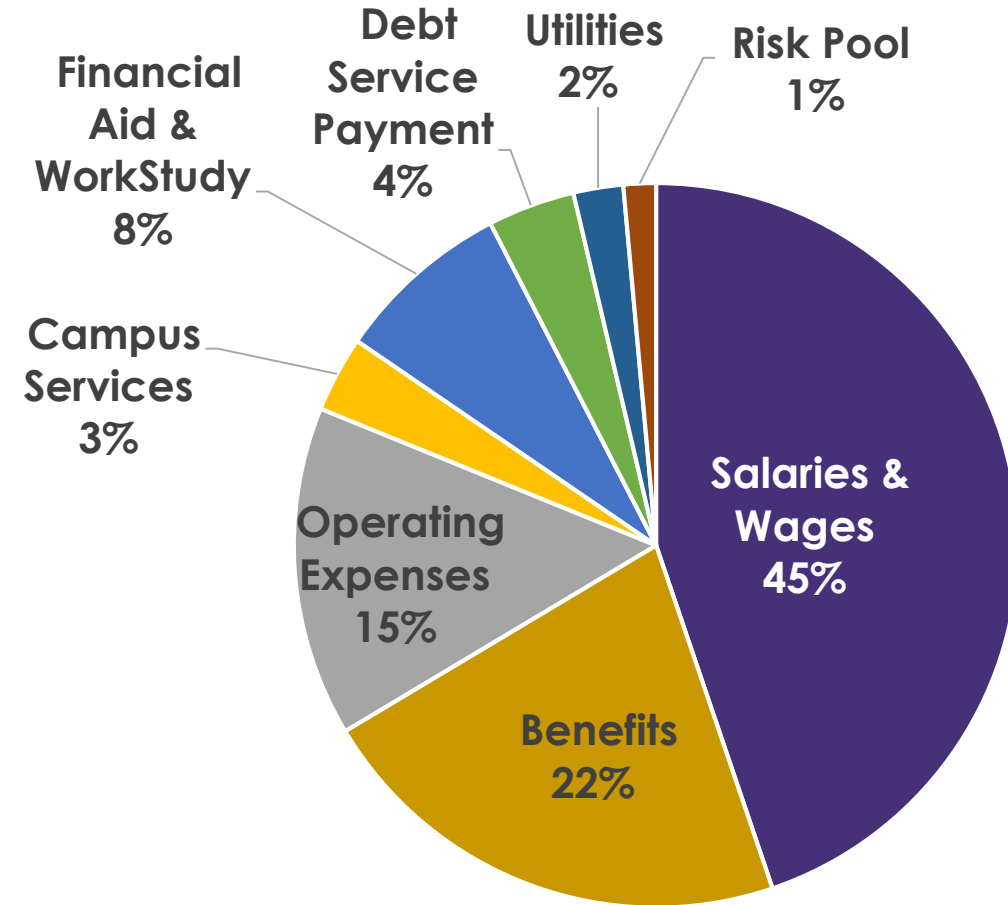
(3) Other Financial Sources: Cost Recovery, Cost Allocation, IDC, misc. fee from various self support

(4) College Extended Learning;(5) Transfer in: NR301, Misc. Fee, Residential Life & Lottery Fund

FY2021-22 SF State Consolidated Budget-Expenditures

(In million)

| | |
|----------------------|--------------|
| Salaries & Wages | \$263 |
| Benefits | 127 |
| Operation Expenses | 87 |
| Campus Service | 20 |
| Financial Aid | 46 |
| Debt Service Payment | 23 |
| Utilities | 13 |
| Risk Pool | 9 |
| Total | \$588 |

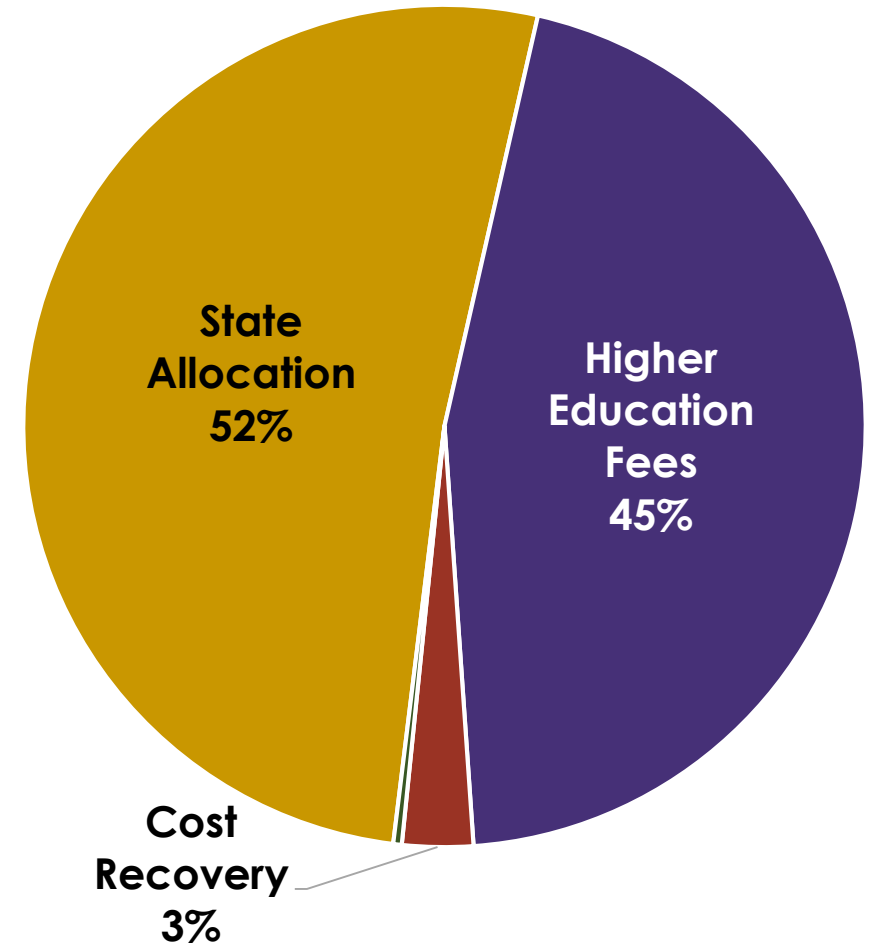


FY 2021-22 SF State General Fund

FY2021-22 SF State General Fund Budget-Revenues

(In million

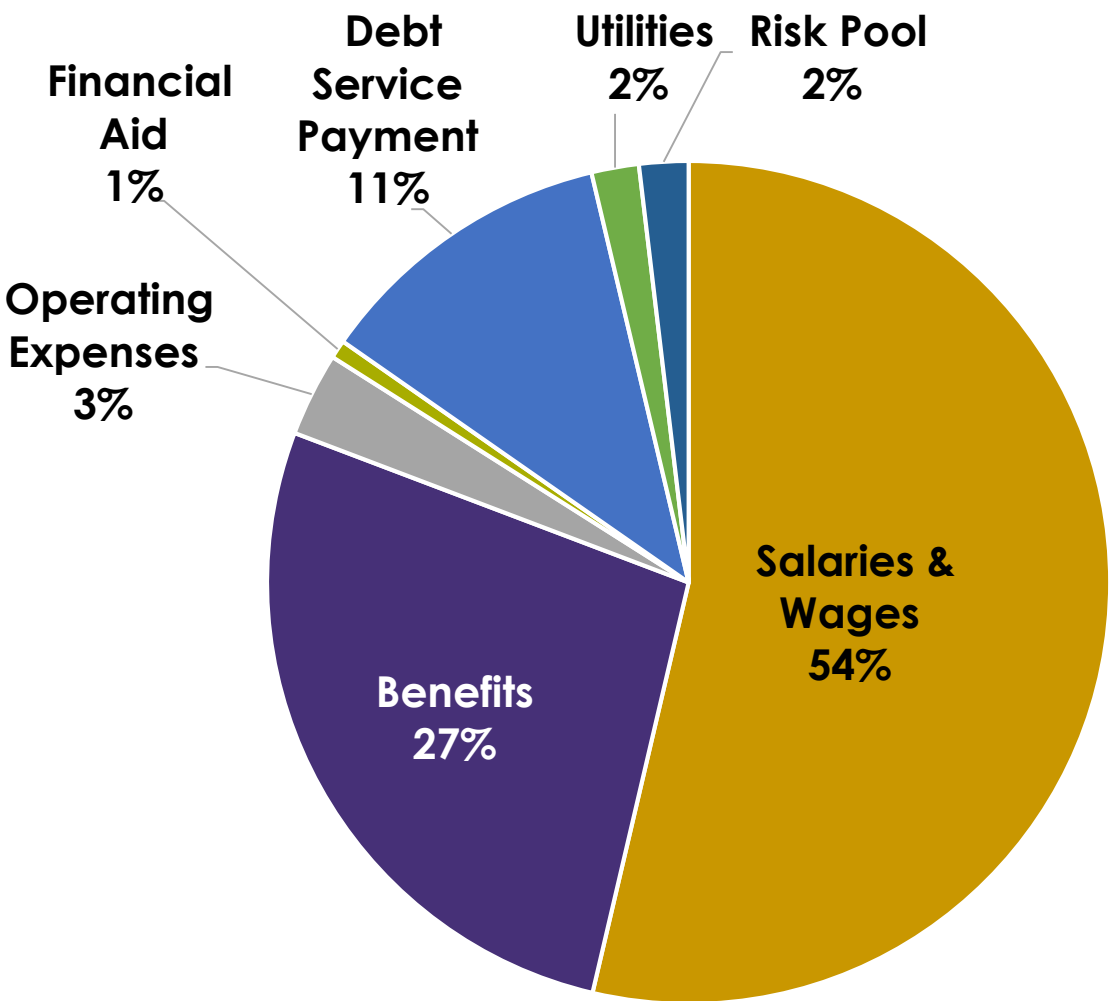
| | |
|--|--------------|
| State Allocation | \$199 |
| Higher Education Fees | 175 |
| Other Financial Sources ⁽¹⁾ | 1 |
| Cost Recovery ⁽²⁾ | 10 |
| Total | \$385 |



FY2021-22 SF State General Fund Budget-Expenditures

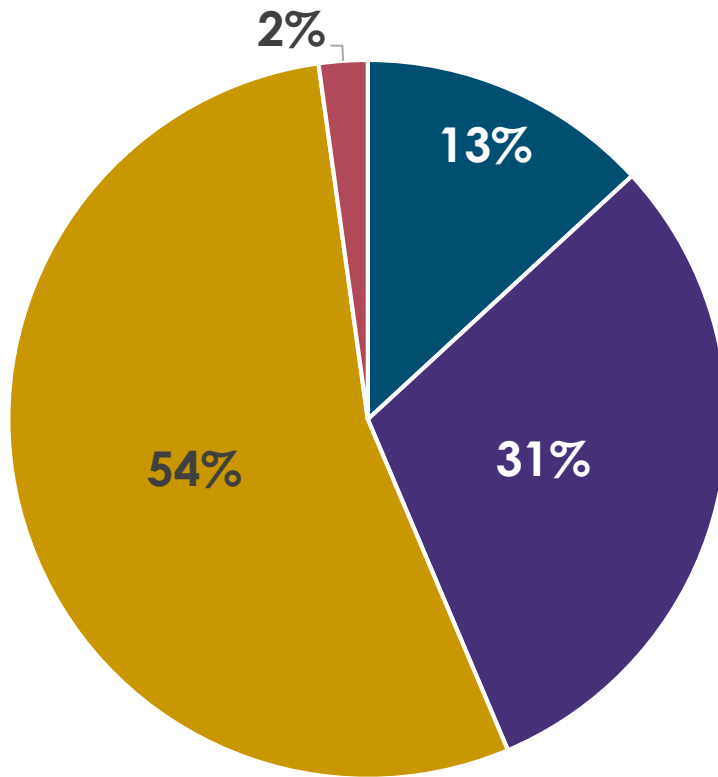
(In million)

| | |
|----------------------------|--------------|
| Salaries & Wages | \$211 |
| Benefits | 107 |
| Operating Expenditures | 13 |
| Financial Aid & Work Study | 46 |
| Utilities | 7 |
| Debt Service | 3 |
| Risk Pool | 7 |
| Total | \$393 |



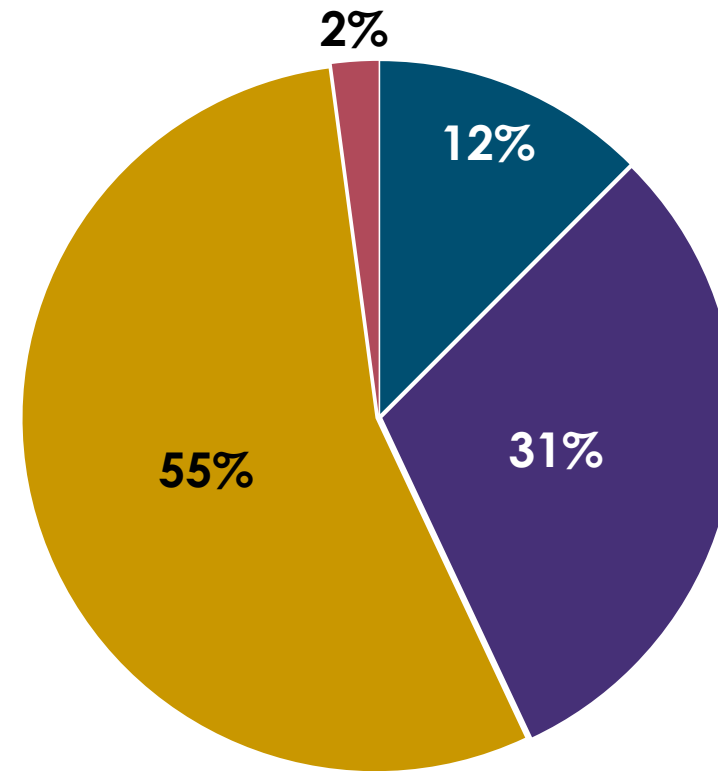
FY2020-21 & 2021-22 General Fund Budget-Salaries

FY2020-21



Total= \$201 million

FY2021-22



Total= \$211 million

- Management and Supervisory
- Support Staff
- Instructional Faculty
- Department Chair.

FY 2021-22 SF State Auxiliaries

FY2021-22 SF State Auxiliaries

FY2021-22 Budget

Associated Students = \$10M

Foundation = \$2.1M

University Corporation = \$3.6 M

Total = \$15.7M

- Separate legal entities authorized to provide essential services to the CSU educational programs.
- Fiduciary responsibility to governing boards.
- The Foundation Board operating budget is \$2.1M

FY 2021-22 SF State Self-Supports

FY2021-22 SF State Self-supports

Self-Supported Units : Revenues must cover expenditures and do not receive state support

Athletics

Children's
Campus

Student
Union &
Campus
Recreation

Parking &
Transportation

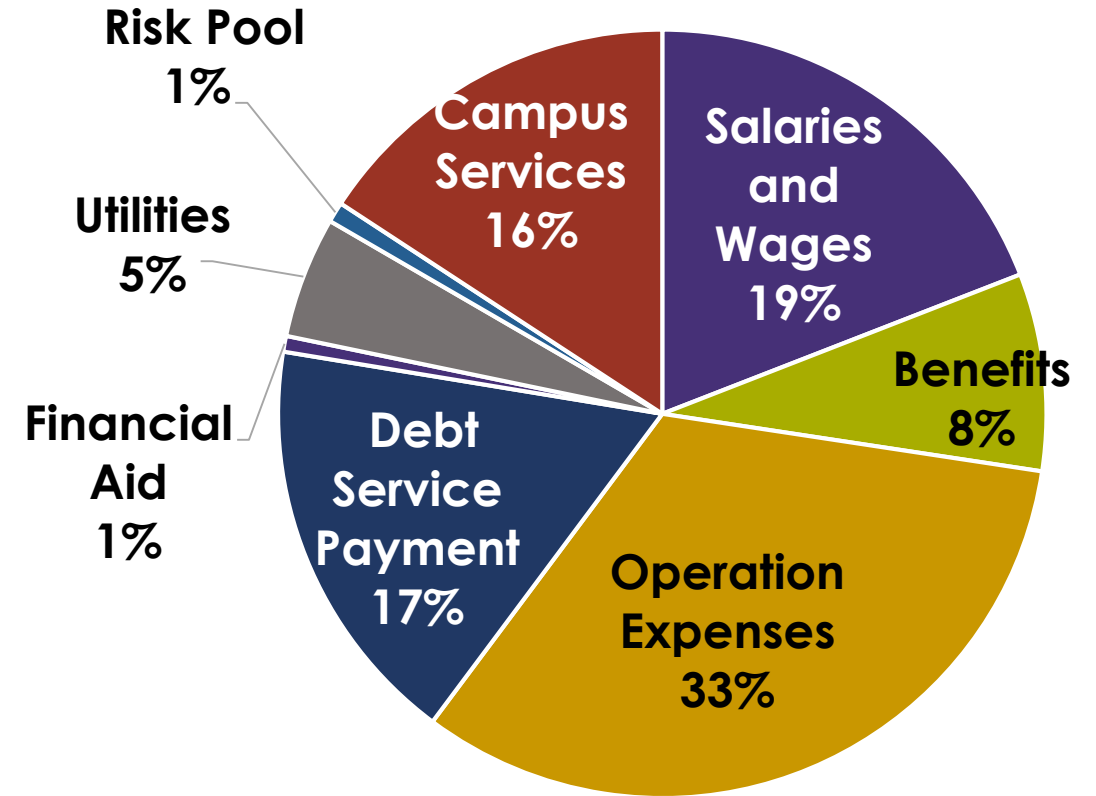
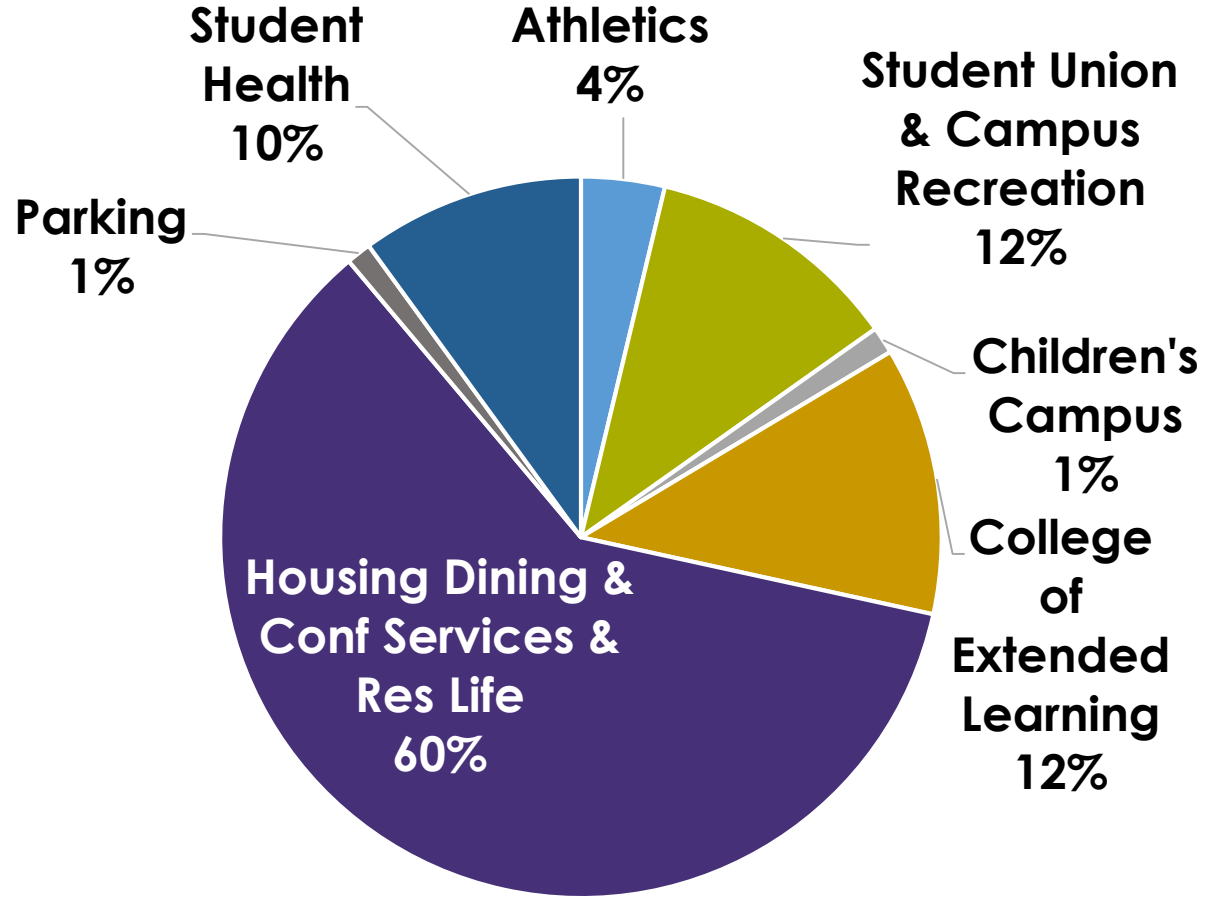
Student
Health

College of
Extending
Learning

Housing,
Dining &
Conference
Services &
Res Life

FY2021-22 Budget Revenue = \$115 M

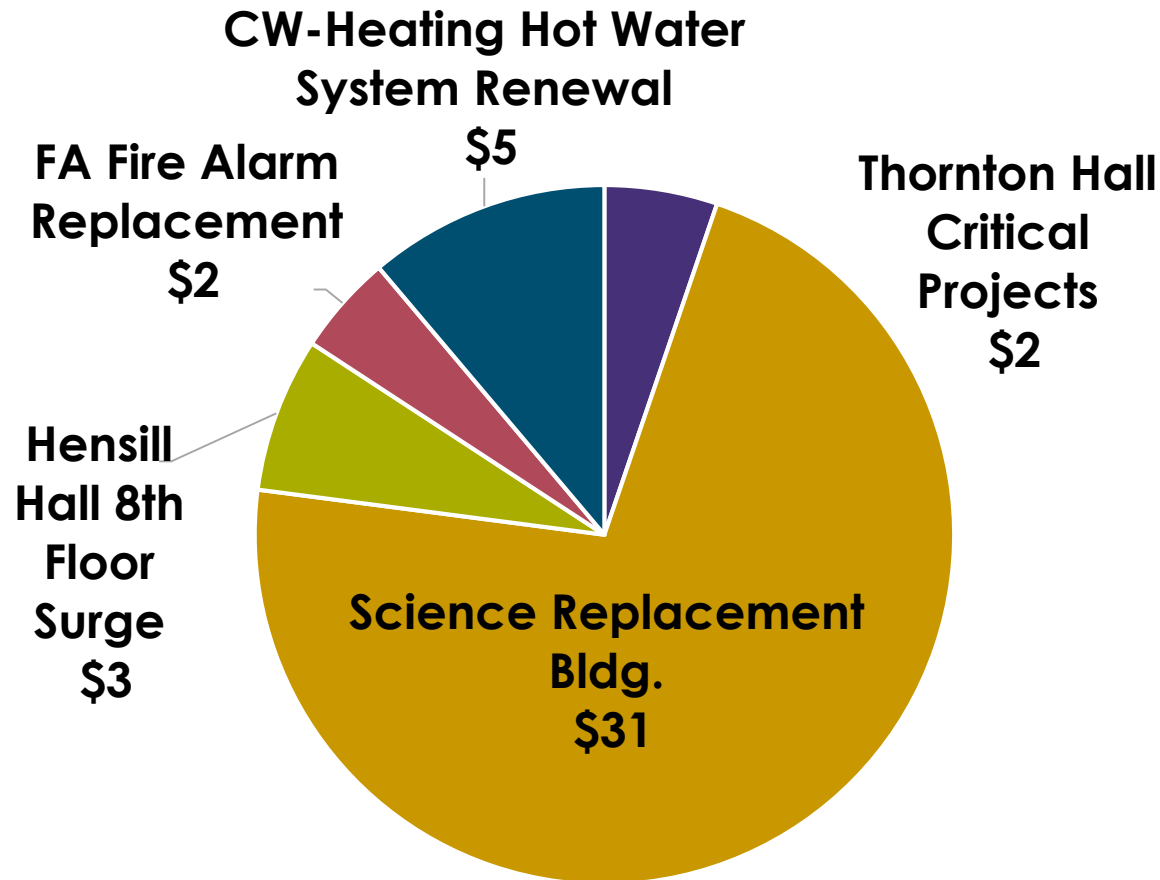
FY2021-22 Self Supported Operations



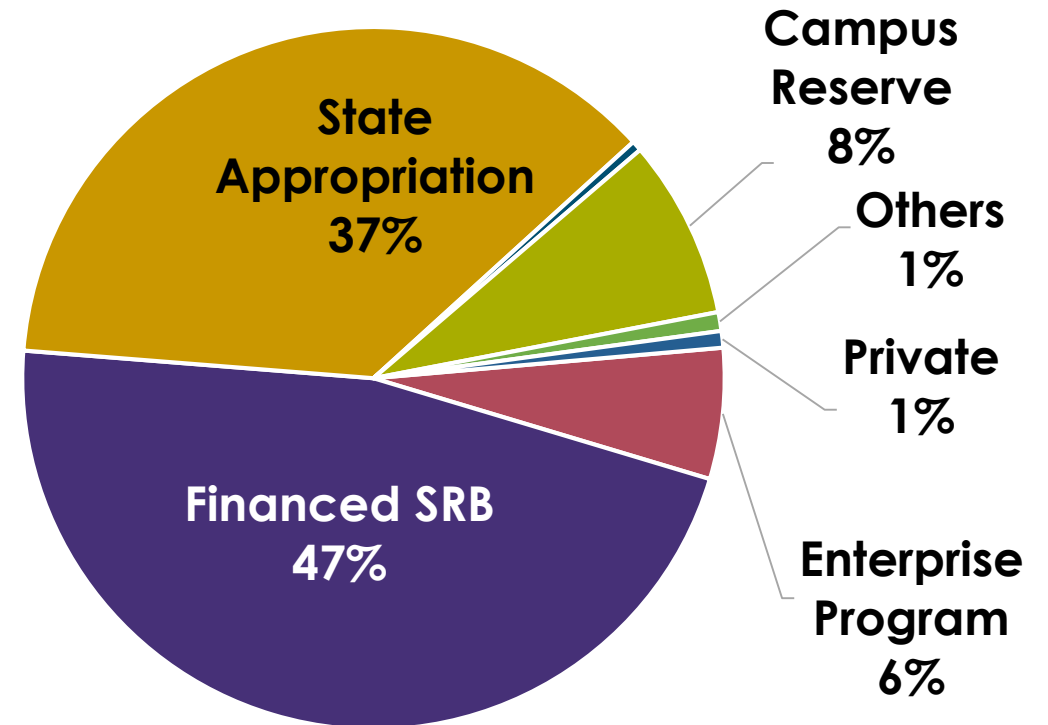
Total Budget = \$115 M

FY 2021-22 SF State Capital Budget

FY2021-22 SF State Capital Budget



2021-22 Top 5 Projects
Total Budget: \$ 43 mil



Carryforward Budget: \$60.3 mil
2021-22 New Budget: \$18.5 mil
FY2021-22 Capital Budget: \$78.8 mil

Action Item:

**Follow up for
Chargeback Governance Committee**

Mary Menees

UBC Staff Representative
Grad Studies, Academic Affairs

Dylan Mooney

UBC Staff Representative
HSS, Academic Affairs

The UBC recommends the following:

The Vice President of Administration & Finance and CFO should create and convene a cross-divisional committee to focus on chargeback practices and procedures. The committee should also focus on intra-divisional delivery of products and services that advance SF State's academic mission.

The committee's charge should include

- Creation and maintenance of a policy and related practices for administering SF State's chargeback program.
- An annual review and approval of chargeback rates for products and services delivered between general operating fund units and other campus units (e.g. self-support units).
- Creation and maintenance of an overall campus process for aligning routine repairs and maintenance, deferred maintenance, instructional space renovation and modernization, non-instructional space renovation and modernization, and technology-specific initiatives that advance SF State's academic mission.
- A commitment to budget accountability and transparency: the committee should not advance or approve practices negatively affecting the campus's or divisions' overall budgets.
- An inclusive membership of students, faculty, staff, and administrators.
- An annual report and presentation to the UBC.

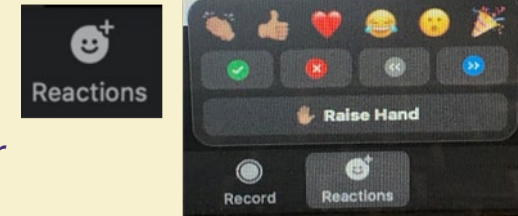
The UBC firmly believes the creation and support of this committee's charge will advance SF State's commitment to budget transparency, literacy, and clarity.

PUBLIC FORUM

Open to all guests and UBC members

Please:

- ✓ "Raise your Hand" (*found on your Reactions menu, lower right corner*)
*Unmute yourself when called upon to speak. For transparency, please begin with your **name, title/department**. Mute when finished to reduce noise.*
- ✓ Limit to one question, so everyone has a chance to speak.
You can "Raise your Hand" again with a follow up question, if time allows.
- ✓ Thank you for sharing this space respectfully with our community members ~





SAN FRANCISCO
STATE UNIVERSITY



We appreciate your interest
in our University's
budget process and
the service of our UBC
members and guests,
in support of our students,
and all our Gator families

Check our UBC webpage for information, past meeting materials,
meeting updates and how to contact the UBC:

<https://adminfin.sfsu.edu/ubc>