



## Welcome!

**UBC guests:** Please ensure your full name shows

- ◆ Please use the “raise hand” function for questions
- ◆ We’ll do our best to address questions posted in the Chat
  - ◆ Public forum begins at approximately 11:40 AM
- ◆ Today’s presentations will be posted to the UBC webpage soon

Last UBC meeting of the semester:  
Thursday, May 18, 2023, 10:00 AM – 12:00 PM via Zoom

# Welcome

## from UBC Co-Chairs

**Jeff Wilson**

CFO & Vice President  
Administration & Finance

# Share Your Thoughts

## UBC Meetings

Attend and participate in the public forums

## UBC Office Hours

Attend a UBC member peer-hosted Office Hour on Fridays after UBC

## By Email

[UBC@sfsu.edu](mailto:UBC@sfsu.edu)  
Shared with UBC Steering Committee

## Personally

Reach out to a member and they can share knowledge and bring input back to UBC

## UBC Webpage

<https://adminfin.sfsu.edu/ubc>

Click on the

**Feedback and Questions**

button

# UBC Office Hours

Members of the University Budget Committee (UBC) invite you to attend UBC office hours to provide your feedback on meeting presentations, to suggest topics for future meetings, to discuss university budget-related questions, etc. This is an opportunity to dialogue directly with your UBC member-peers, as sessions are offered specifically for staff and faculty/MPPs.

## UBC OFFICE HOURS

**Friday, April 21, 2023**

Faculty & MPP: 11:00 AM – 12:00 PM

Staff: 11:00 AM – 12:00 PM

**RSVP to: [ubc@sfsu.edu](mailto:ubc@sfsu.edu)**

All meetings take place via Zoom

# AGENDA

Welcome/Office Hours/Agenda Review

Wilson

Member rollcall (and new member welcome)

UBC coordinator

Minutes Approval (UBC Mar. 2023 meeting)

Wilson

President's Message

Mahoney

CSU Enrollment Target and Budget Reallocation Plan

Nathan Evans

Budget Update

Wilson

# AGENDA

## **BREAK (5 min)**

Budget Presentation: College of Science and Engineering	Domingo
Alternative workgroup update	Wilson
Chargeback workgroup Update	Hulick
Designated Balances, Reserves and Carryforwards Policy; 2 <sup>nd</sup> reading	Wilson
Public Forum	ALL

# Member Rollcall

and

## UBC Membership Announcement

### UBC member seats open:

Staff rep member (3)

Faculty rep member (1)

Dean (1)

- Nominations have been received.
- UBC Steering Committee will review.
- New members to be announced at May meeting.

# Approval of Minutes

## from UBC meeting March 16, 2023

All past meeting minutes can be found on the UBC Webpage



# President's Message

# Questions for President Mahoney?

# CSU Enrollment Target and Budget Reallocation Plan

A Systemwide FTES and Funding Reallocation Framework  
Through College Year 2026-27

Nathan Evans, Ed.D.

Associate Vice Chancellor & Chief of Staff, Academic and Student Affairs  
California State University Office of the Chancellor

# CSU Enrollment Update



# CSU Enrollment Update

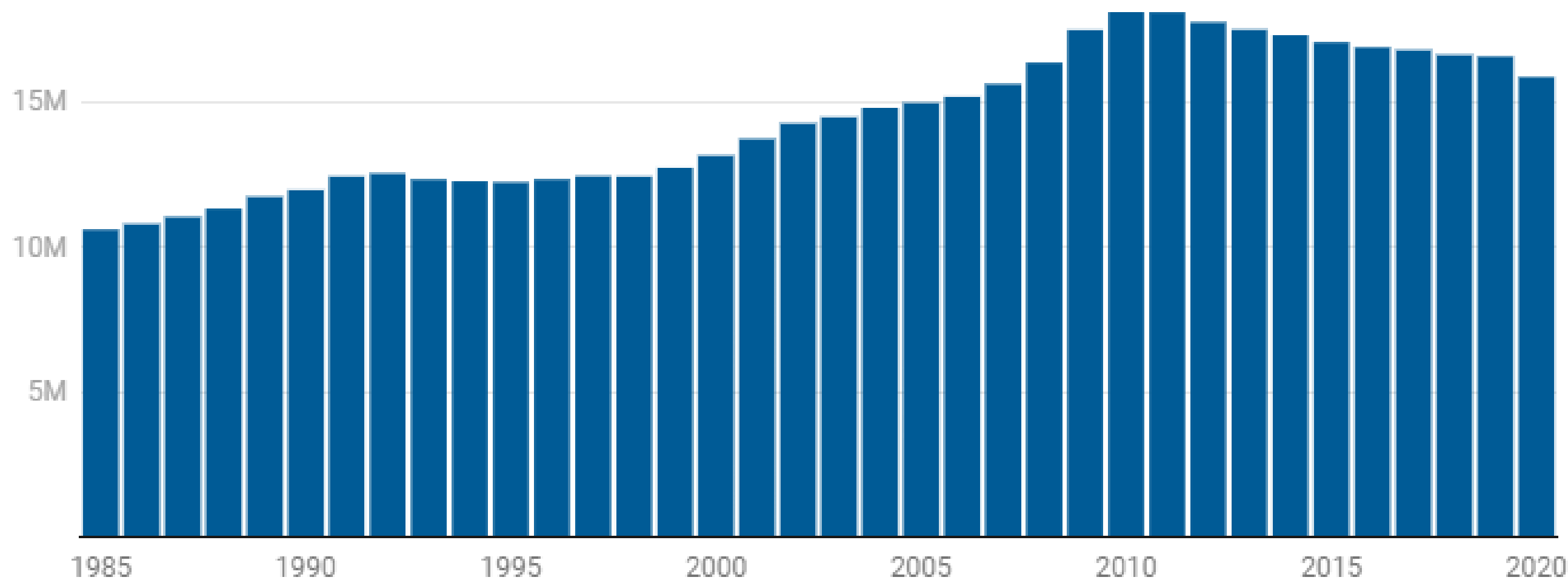
- Context & CSU's Current Enrollment Picture
- CSU Enrollment (Re)Allocation & Budget Plan
- Emerging Challenges and Opportunities
- Systemwide & University Strategies



# CSU's Current Enrollment Picture



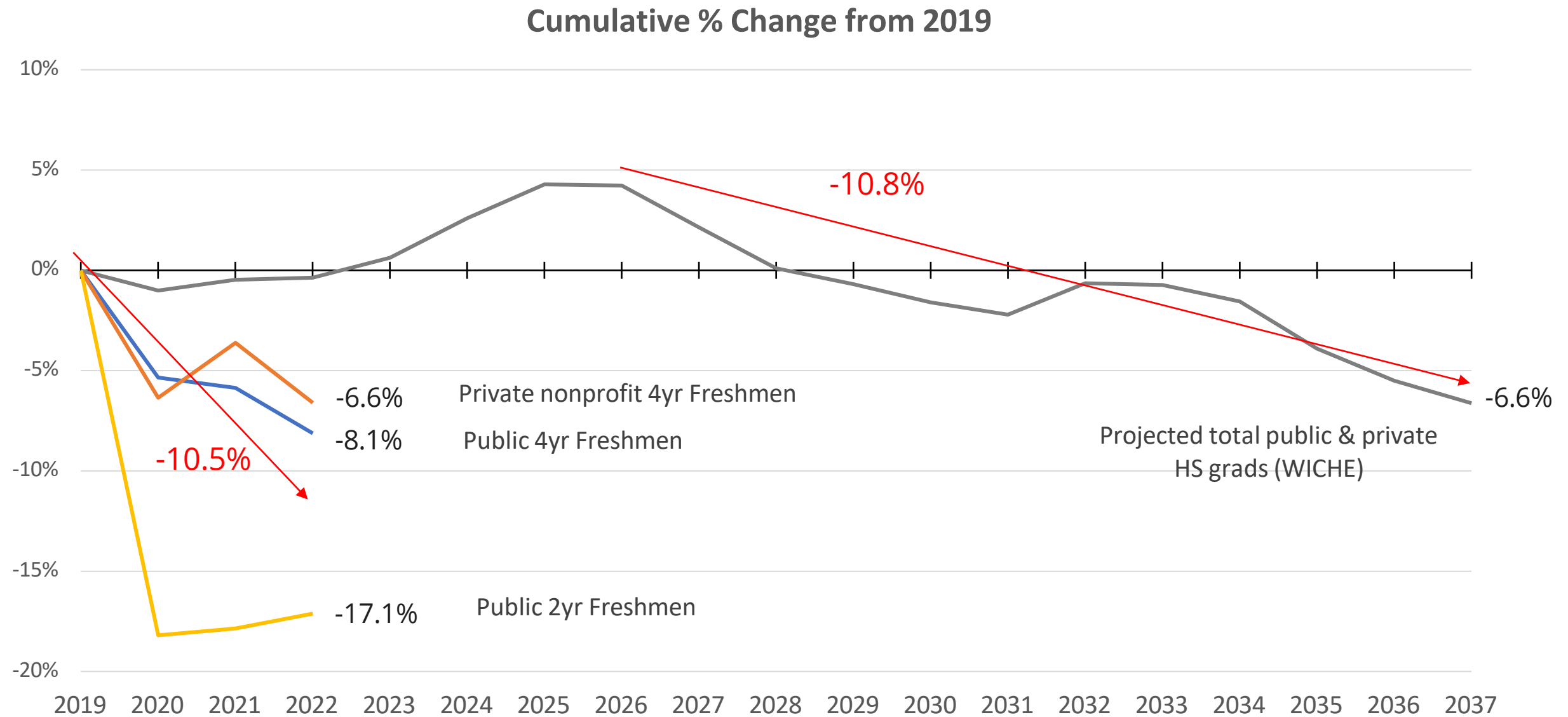
# Undergraduate Enrollment in the United States



*Note: Data reflect degree-granting four-year and two-year public, private nonprofit, and private for-profit institutions.*

# The Enrollment/Demographic "Cliff"

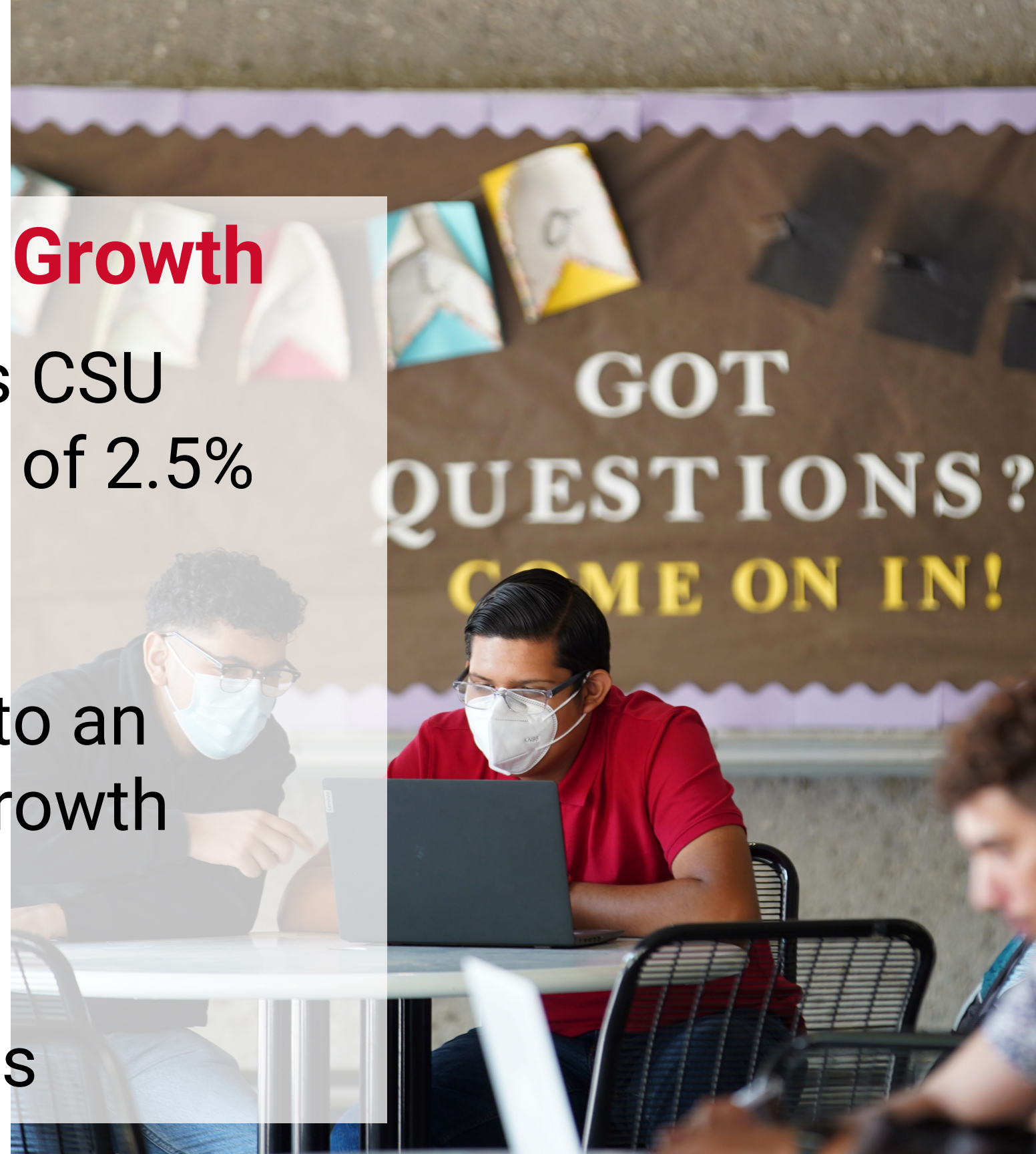
## ...we've just fallen the same distance in only three years instead of ten



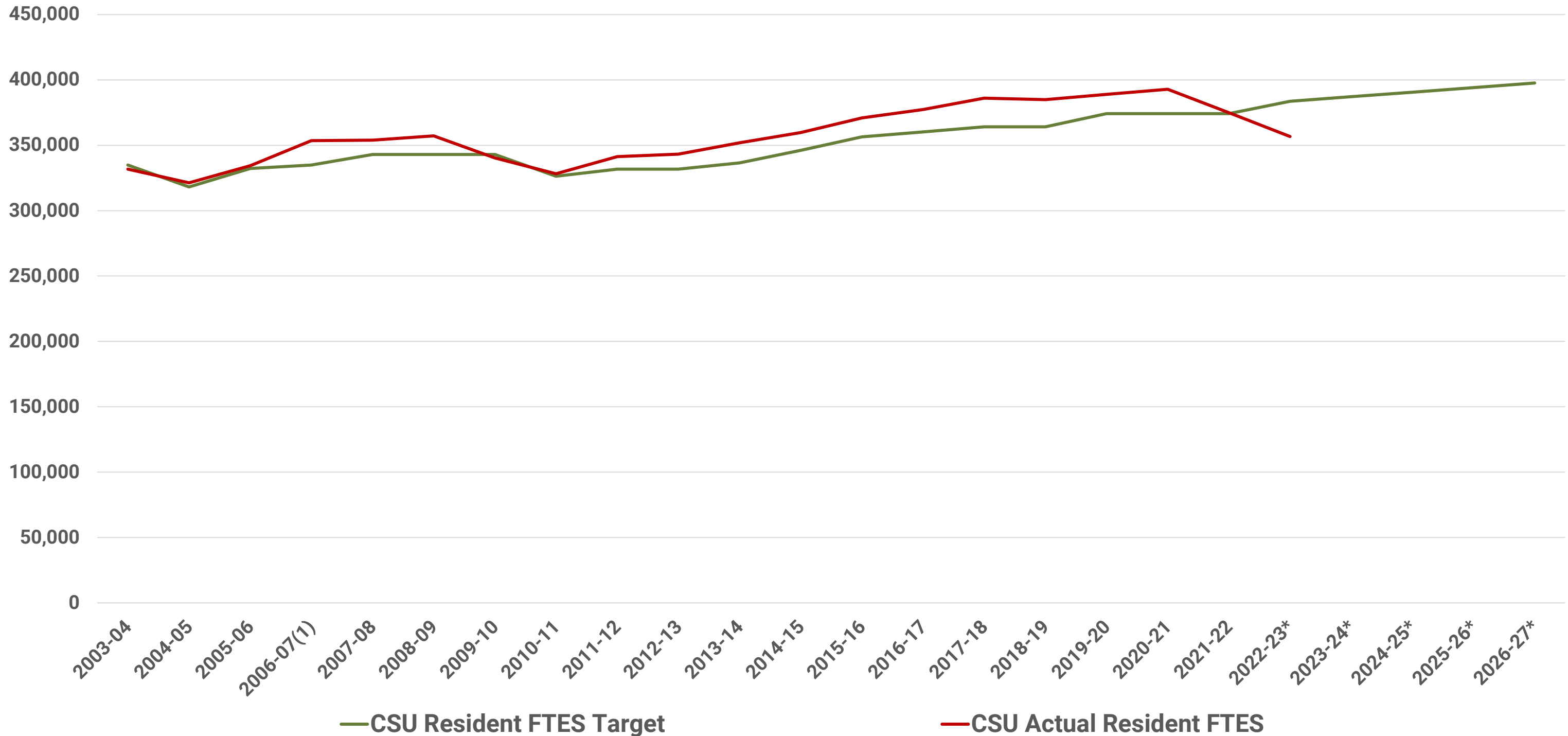


## State-Funded Enrollment Growth

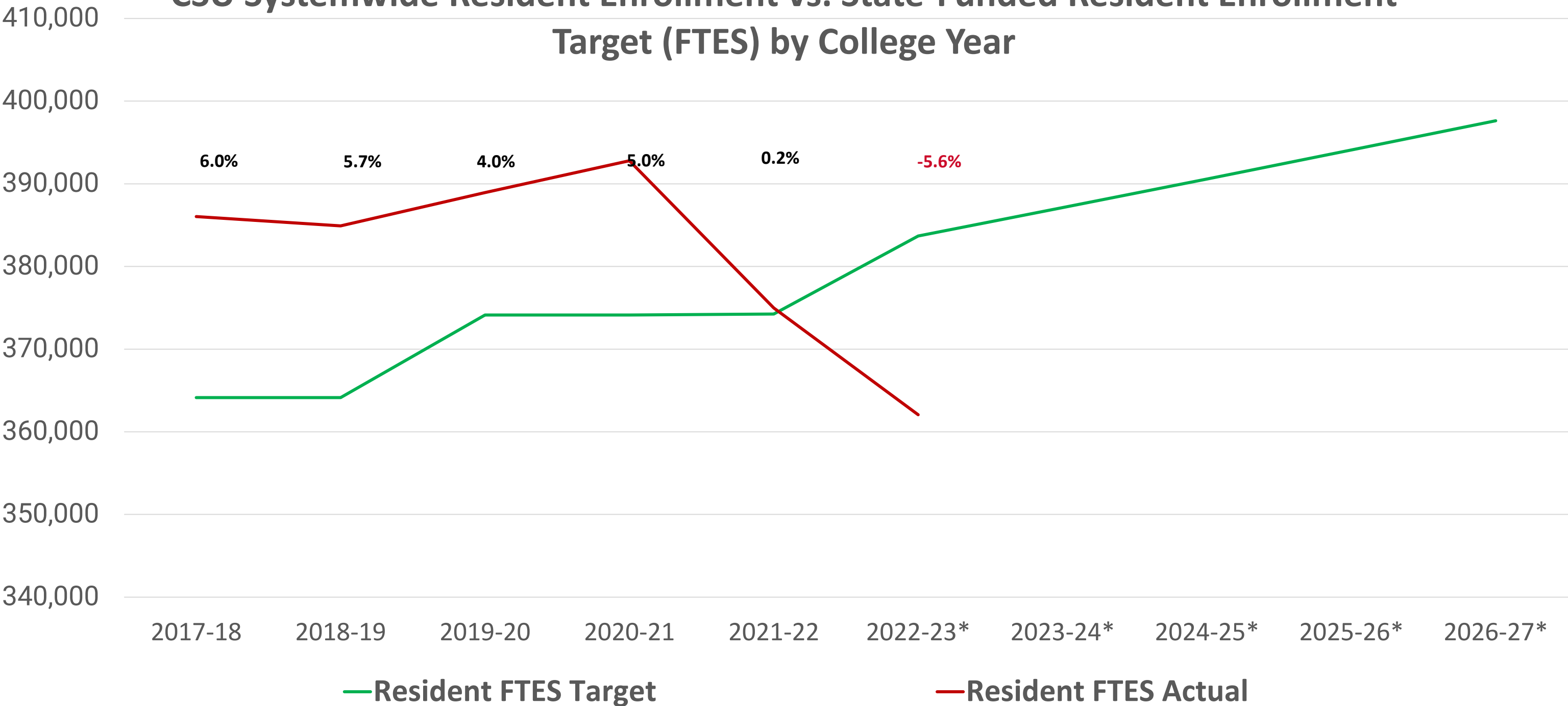
- Governor's budget includes CSU resident enrollment growth of 2.5% (9,434 FTES)
- Budget compact commits to an additional 1% enrollment growth through 2026-27
- Identifies priority disciplines



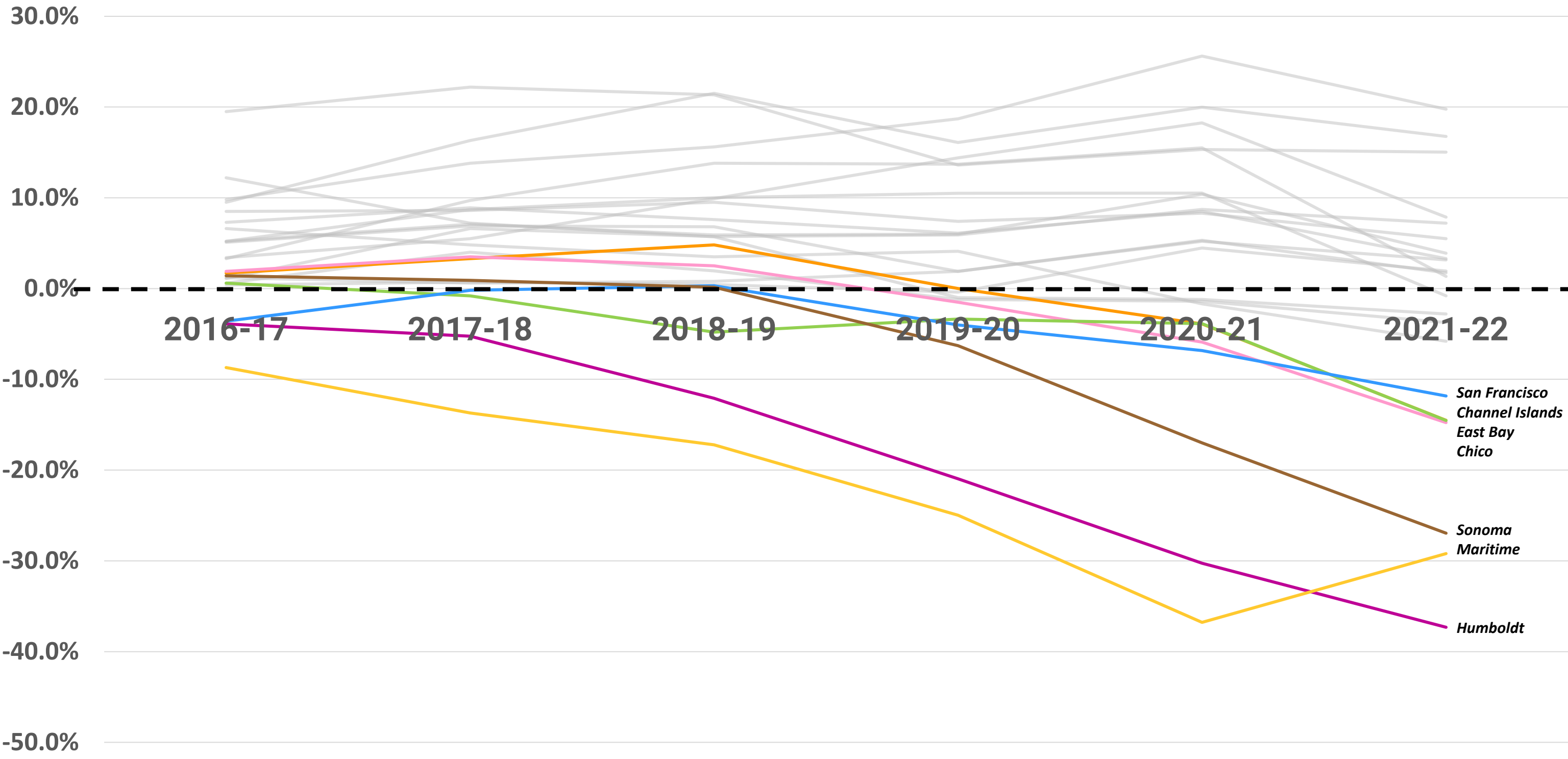
# CSU Systemwide Resident Enrollment vs. Resident Enrollment Target (FTES)



# CSU Systemwide Resident Enrollment vs. State-Funded Resident Enrollment Target (FTES) by College Year

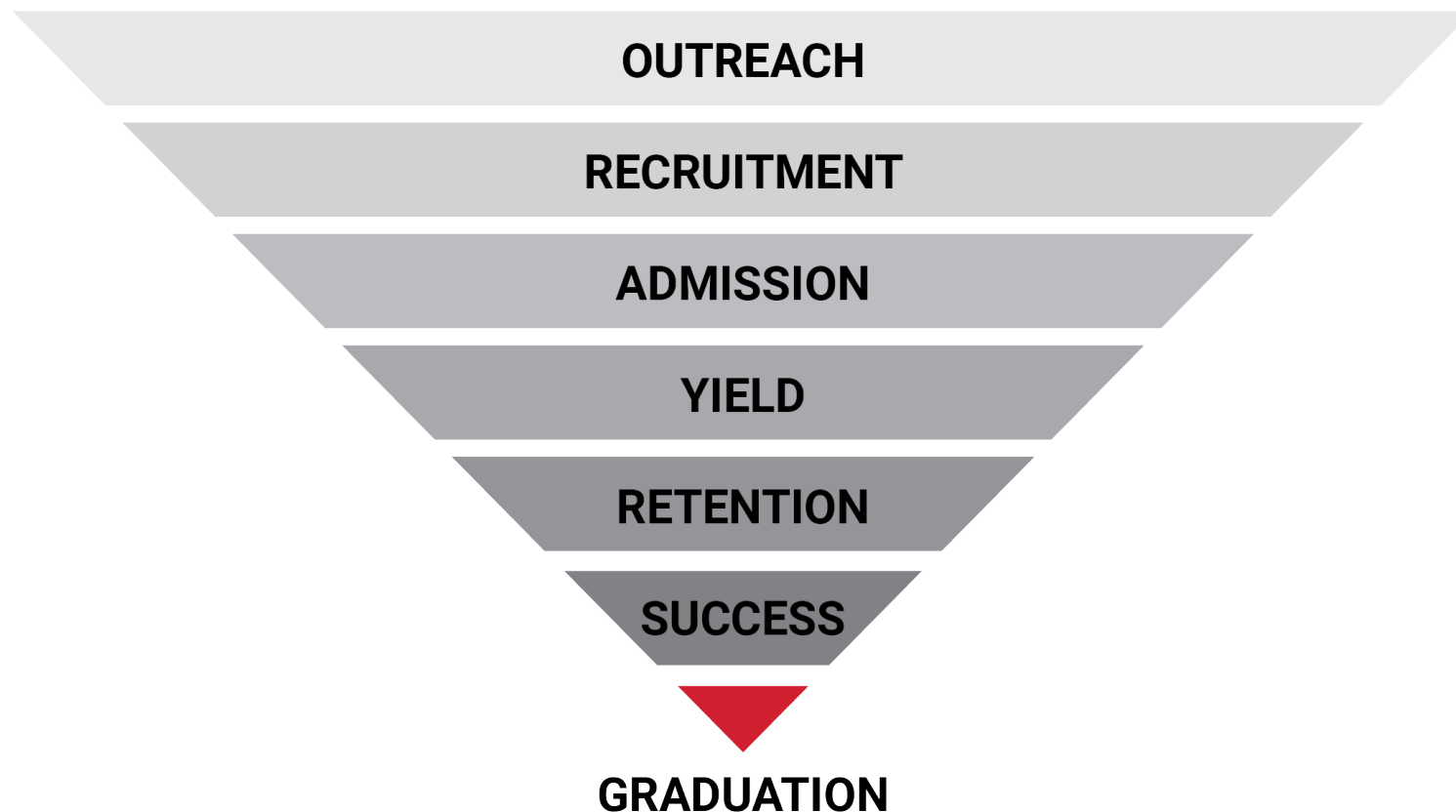


# CA Resident Enrollment Actuals vs University CA Resident Enrollment Target (FTES)

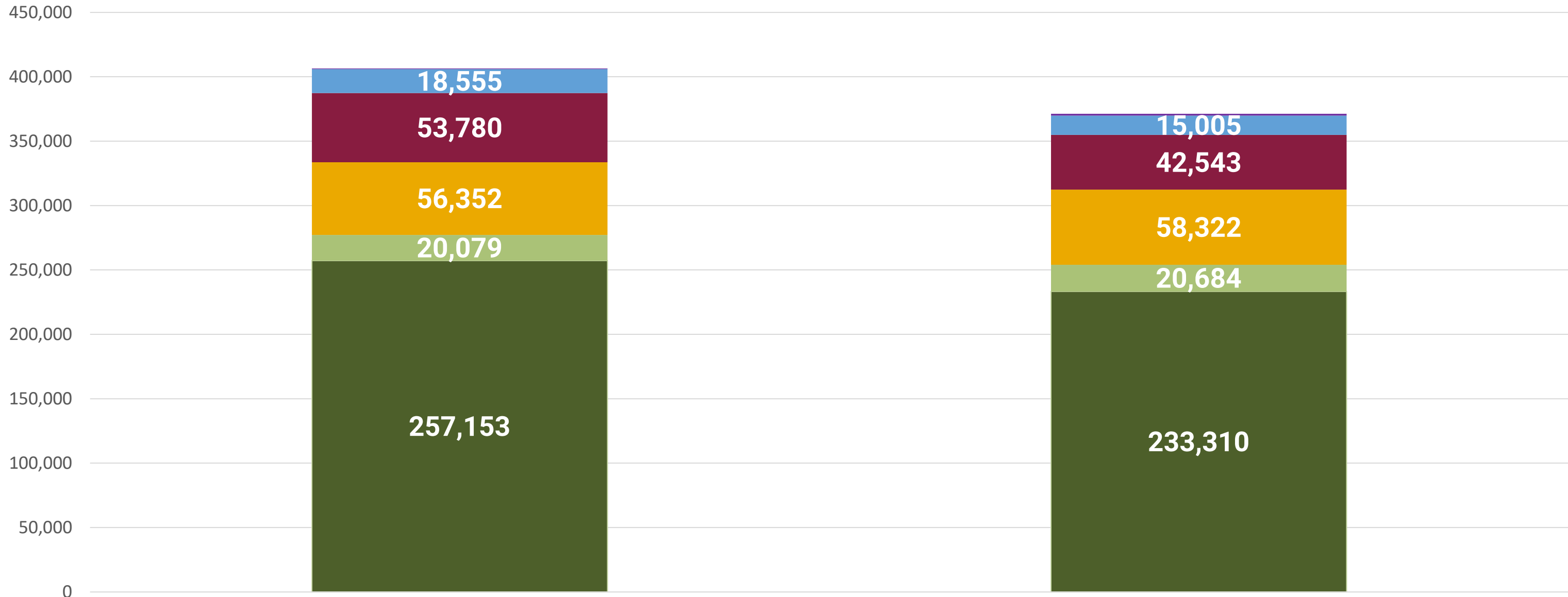


# Addressing Enrollment Trends

Challenges and opportunities at each stage of a student's college journey



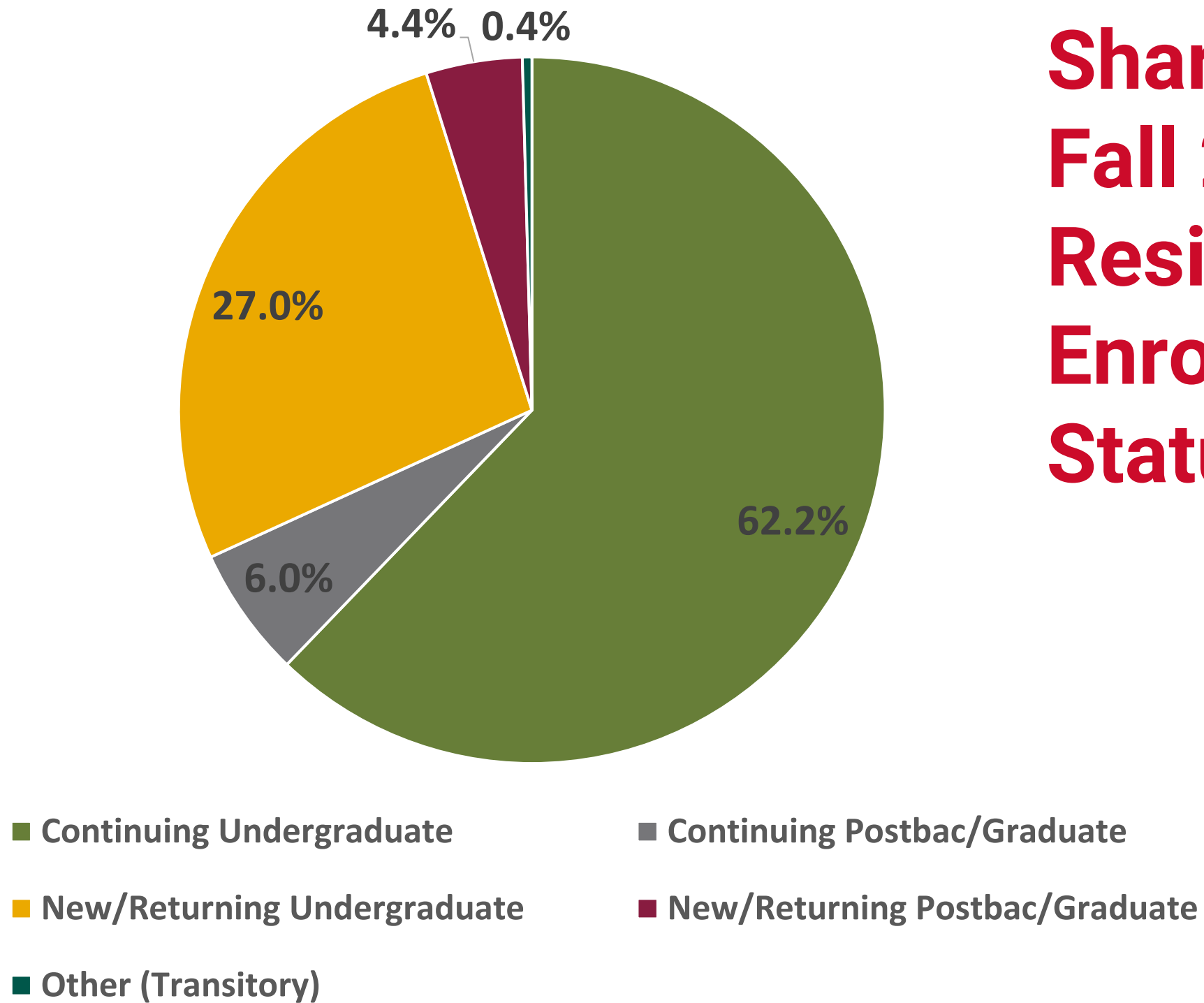
# CSU Systemwide Resident Full-Time Equivalent Student (FTES) by Student Type – Fall Terms



**Fall 2020**

**Fall 2022**

- Continuing Undergraduate
- Continuing Postbac/Graduate
- New First-Year
- New Transfer
- New Postbac/Graduate



# Share of CSU Fall 2022 Resident Enrollment by Status (FTES)

# Fall 2022 and College Year 2022-23

- 2 Metrics
  - Year-to-year comparison
  - Distance to new state-funded FTES enrollment target
- Fall 2022: CSU System
  - ~20,000 resident FTES below fall 2021 (5% decrease)
- College Year 2022-23: CSU System vs. Target
  - Project ~22,000 resident FTES below system target (5.6% under)



# Fall 2023 CSU System Application Overview

Category		Difference	% Change
First Time First Year Unique Applicants	▲	8,536	4.4%
First Time First Year Total Applications Submitted	▲	29,972	4.8%
Transfer Unique Applicants	▼	-4,330	-4.5%
Transfer Total Applications Submitted	▼	-19,121	-8.1%
Unique Graduate/Postbaccalaureate Applicants	▼	-231	-0.4%
Graduate/Postbaccalaureate Applications Submitted	▼	-1,934	-2.5%

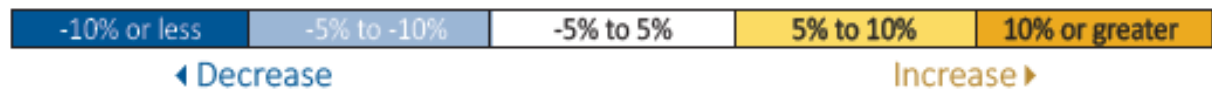
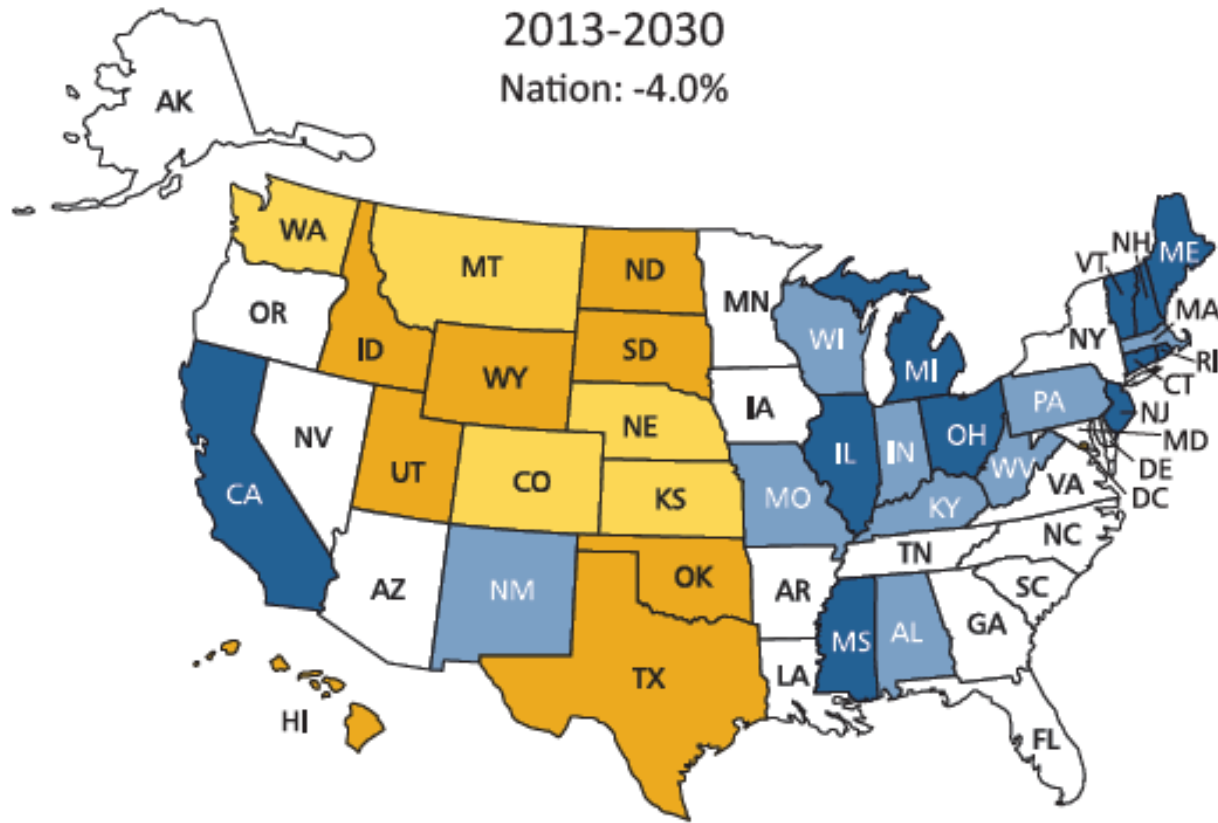
# Emerging Challenges and Opportunities



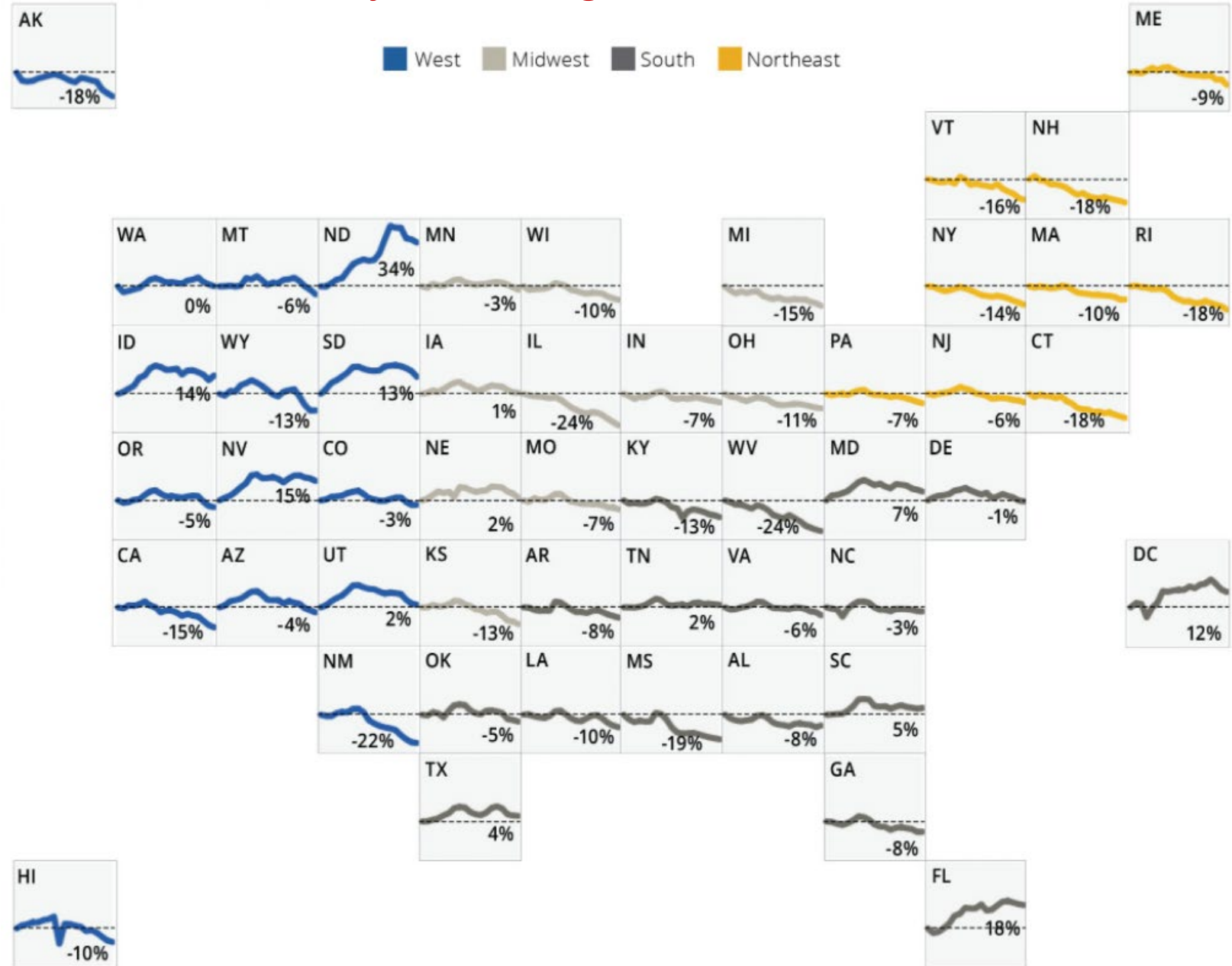
# Slowing Birth Rates = Fewer HS Graduates

2016

2013-2030  
Nation: -4.0%



2020 – Projected Change firm 2019 to 2037




# Public Narratives

**F** Forbes


Is College Even Worth It? Here's How To Decide

**Is a College Education Worth It?**

 CNBC

Majority of borrowers say taking on federal student loan debt is not worth it, CNBC survey finds

Is College Worth The Cost? Pros Vs. Cons – Forbes Advisor

 NBC News

Why Americans are increasingly dubious about going to college

**Is College Worth It in 2022?**

# Disrupted Pipelines

HIGHER EDUCATION

## The collapse of community college enrollment: Can California turn it around?

**Community College Enrollment in California Hit 20-Year Low**

EDSOURCE SPECIAL REPORT

## California K-12 enrollment plunges again, falls below 6 million

Census Day enrollment drops by 110,000 this year on top of 161,000 last year

**IHE** Inside Higher Ed

Understanding enrollment declines and what's ahead:

# CSU Enrollment Target and Budget Reallocation Plan

*A Systemwide FTES and Funding  
Reallocation Framework  
through College Year 2026-27*



# Guiding Principles

1. Achieve or exceed systemwide resident student enrollment targets; to close the current gap, **all 23 universities must grow**;
2. Universities who can exceed their enrollment targets will not be penalized;
3. Direct permanent enrollment resources to universities based on **actual / achieved** student enrollment;
4. Provide clear and ongoing guidance to universities;
5. Provide universities time to plan and limit any secondary impacts; and
6. Be nimble and provide year-to-year flexibility for leadership.

# CSU Enrollment Target and Budget Reallocation Plan

- New allocations only to universities meeting or exceeding current target
- Phased Re-Allocations: College Year 2023-24 through 2026-27
  - No reallocation for plan's first year
  - Three groups of universities
  - Proposed thresholds for 5% reallocations in subsequent years
    - 10% or more below prior year target (2024-25)
    - 7% or more below prior year target (2025-26)
    - 5% or more below prior year target (2026-27)



# University Strategies And Efforts



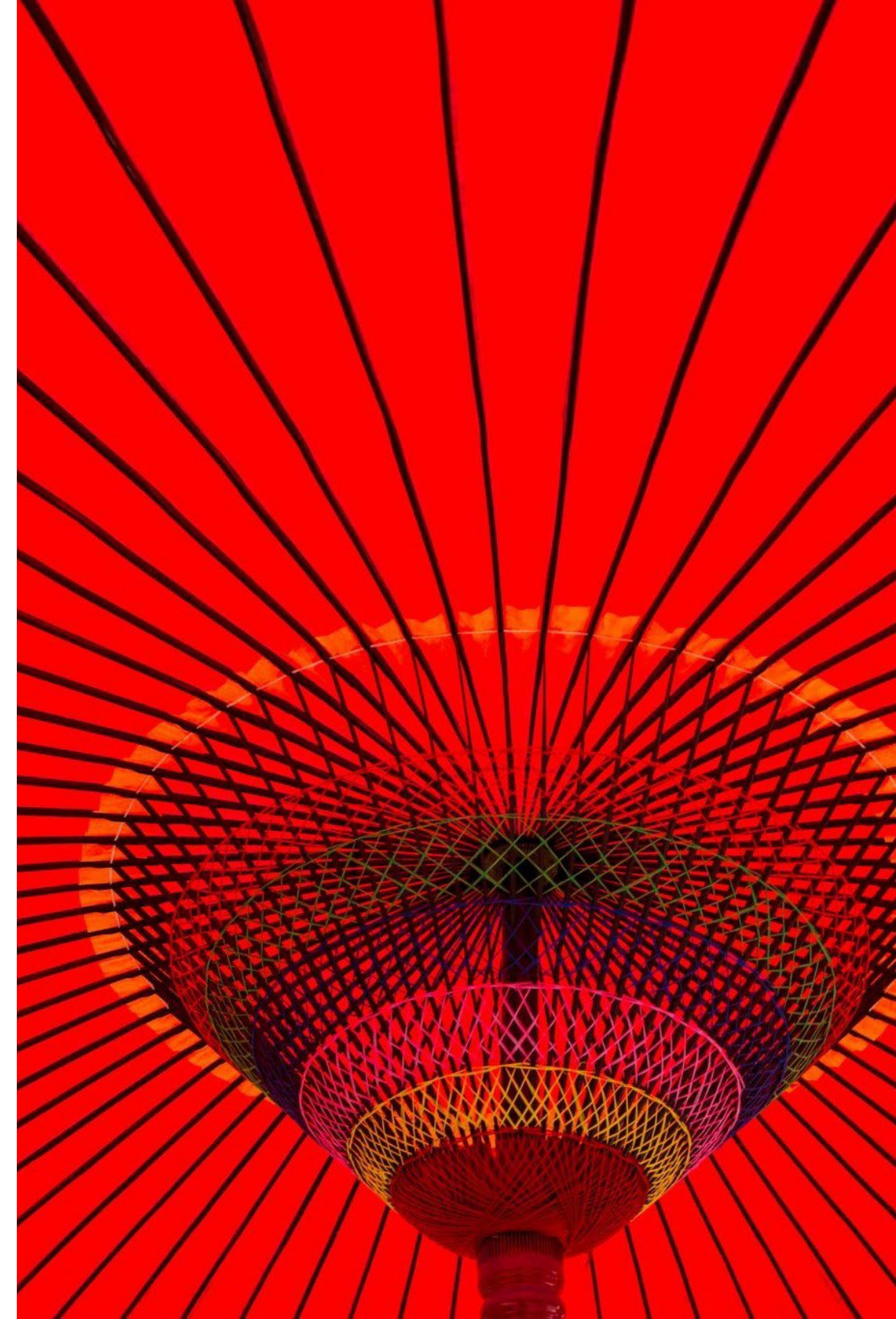
# Systemwide Strategies

- Enrollment marketing and strategic outreach
- Technology support and improvements
- Policy and administrative changes
  - Discontinuation of admission impaction
  - Launch of *Transfer Success Pathway*
- Report from the Chancellor's Strategic Workgroup on Enrollment




# Systemwide Enrollment Marketing RFP


- Intent to award completed
- Multiyear contract
- Finalizing scope and best and final offer
- Includes
  - Market research
  - Audit of CSU/CO and up to 10 campuses
  - Brand discovery
  - Messaging/content strategy




»»  
WHERE  
MORE  
**FUTURES**  
ARE  
LAUNCHED.  
  
BY MORE  
CALIFORNIA STUDENTS.



OUR  
EXCEPTIONAL  
DIVERSITY  
FUELS  
OUR  
COLLECTIVE  
GREATNESS.



▲



▼

WHERE YOUR  
INDIVIDUALITY  
IS CELEBRATED  
AS MUCH AS  
YOUR INTELLECT.

◀◀

**AN  
EXCEPTIONAL  
EDUCATION.**



**AND UNMISTAKABLE  
SENSE OF BELONGING.**

# University Strategies

- Reengaging and reenrolling students
- Emphasizing retention
- Shifting to state-support summer instruction
- Launching PK-14 partnerships
- Expanding prospective student and continuing student marketing and communication



# Questions?

Nathan Evans  
Associate Vice Chancellor & Chief of Staff  
Academic and Student Affairs  
[nevans@calstate.edu](mailto:nevans@calstate.edu)

Jeni Kitchell  
Executive Budget Director  
System Budget  
[jkitchell@calstate.edu](mailto:jkitchell@calstate.edu)





**2023 – 2024 Budget Update:**  
**Preliminary Budget Allocations**  
***Coded Memo B 2023-01 – “B Memo”***



# 2023 – 2024 Budget Update

## What is the B Memo?

- The **B Memo** is a series of memos from the Systemwide Budget Office that provides systemwide budget planning guidance.
- The first memo is issued in March to support campus planning for the next year; subsequent memos follow, usually ending with the “**Final B Memo.**”
- The contents of the memos are from a systemwide, Chancellor’s Office, perspective.
- There is no campus input or feedback unless there’s an error.

## How do we use the B Memo?

- We (BAO) use the first **B Memo** as a basis for initial planning and communication to leadership, budget officers, and budget planners.
- We (BAO) analyze how the **B Memo** aligns with our internal assumptions and planning.
- Importantly, the first **B Memo** is a basis for planning and is not a guarantee of funding.

# 2023 – 2024 Budget Update

## Summary - B Memo 2023-01 (Preliminary B Memo)

- Allocates **\$70.3 million (systemwide)** in new, incremental resources, which is a portion of the governor's January budget proposal.
- All other funding allocations will be made after the state budget is finalized in Summer 2023.

# 2023 – 2024 Budget Update

## Summary - B Memo 2023-01 (Preliminary B Memo)

### Governor's January Proposal:

**\$227.3 million = Undesignated**

\$27 million = Debt service

\$0.2 million = Corporation for Education Network Initiatives in California (CENIC)

# 2023 – 2024 Budget Update

## B Memo 2023-01 (Preliminary B Memo)

### Undesignated



# 2023 – 2024 Budget Update

## B Memo 2023-01 (Preliminary B Memo)

	CO	SF State
Healthcare Insurance Premiums	\$50.5	\$2.9
New Facilities	6.0	2.3
Insurance (Risk)	13.7	0.9
Total New Funding	\$70.3	\$6.1

# 2023 – 2024 Budget Update

## B Memo 2023-01 (Prior Year Adjustment)

	CO	SF State
<b>Student Basic Needs</b>	<b>\$10.0</b>	<b>\$0.5</b>
<b>Graduation Initiative 2025</b>	<b>35.0</b>	<b>1.7</b>
<b>State Funded Retirement Adjustment</b>	<b>68.5</b>	<b>4.9</b>
<b>Total Prior Year Adjustment</b>	<b>\$113.5</b>	<b>\$7.0</b>

# 2023 – 2024 Budget Update

	2/16/23 Planning	3/23/23 B Memo	Difference
State Allocation	\$220.1	\$233.2	\$13.1
Tuition & Fees, net	113.8	112.1	(1.7)
Other Revenue	8.4	8.4	0.0
<b>Total Resources</b>	<b>342.3</b>	<b>353.7</b>	<b>11.4</b>
Total Expenditures	349.3	360.6	11.3
<b>(Deficit)</b>	<b>(\$7.0)</b>	<b>(\$6.9)</b>	<b>(\$0.1)</b>



# 2023 – 2024 Budget Update

## Tuition & Fees, net (of discounts)

	Amount
Tuition & Fees, net of waivers	\$157.9
Discounts (e.g., State University Grant)	(45.8)
<b>Tuition &amp; Fees, Net</b>	<b>\$112.1</b>

# 2023 – 2024 Budget Update

## Next Steps

- Budget Planners continue work in EPBC System
- Iterations (“snapshots”) - **4/21, 5/19, 6/16**
- Reduction targets remain the same for now
- Collective bargaining continues
- BAO will complete high level spring review (no additional work for departments)
- Self-support/non-GF planning

# Questions and Discussion

**5 Minute Break**



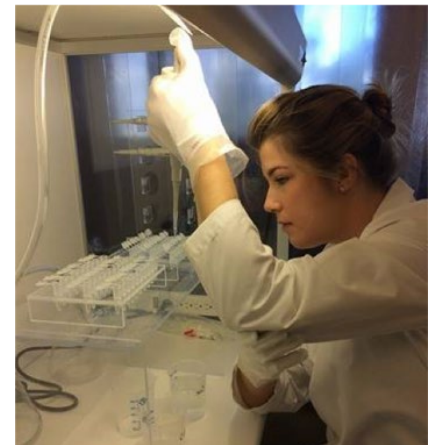
SAN FRANCISCO  
STATE UNIVERSITY

COLLEGE OF SCIENCE  
& ENGINEERING

# College of Science & Engineering Budget Summary

**Carmen Domingo, Dean**  
**Crystal Kam, Director of Budget & Finance**

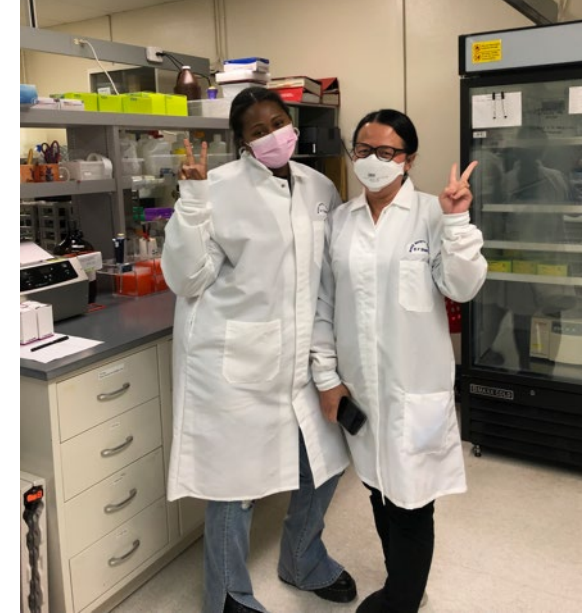
April 20, 2023



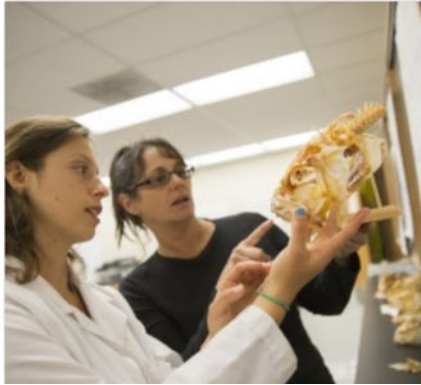
# College of Science & Engineering

## Mission Statement

The College of Science & Engineering offers students supportive academic experiences of thinking, learning and doing by providing them with engaging instructional programs, research-enriched experiences and inspiration to participate in and lead the workforce of the future.



# College of Science & Engineering



Biology



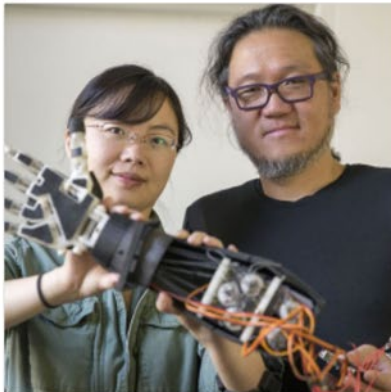
Chemistry &  
Biochemistry



Computer Science



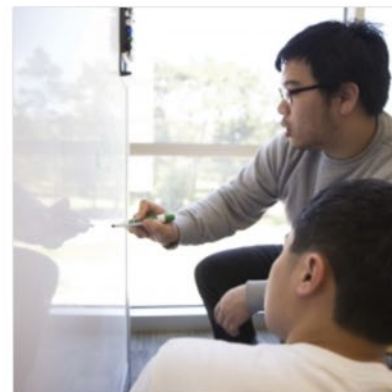
Earth & Climate  
Sciences



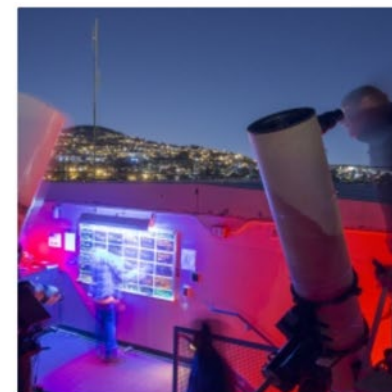
School of  
Engineering



Geography &  
Environment



Mathematics



Physics &  
Astronomy



Psychology

# College of Science & Engineering

## RSOs



### Estuary & Ocean Science Center: Romberg Tiburon Campus

- Research
- Teaching
- STEM Teacher Training
- Public Outreach

### Sierra Nevada Field Campus

- Teaching
- Community Education
- Research



### Institute for Geographic Information Science

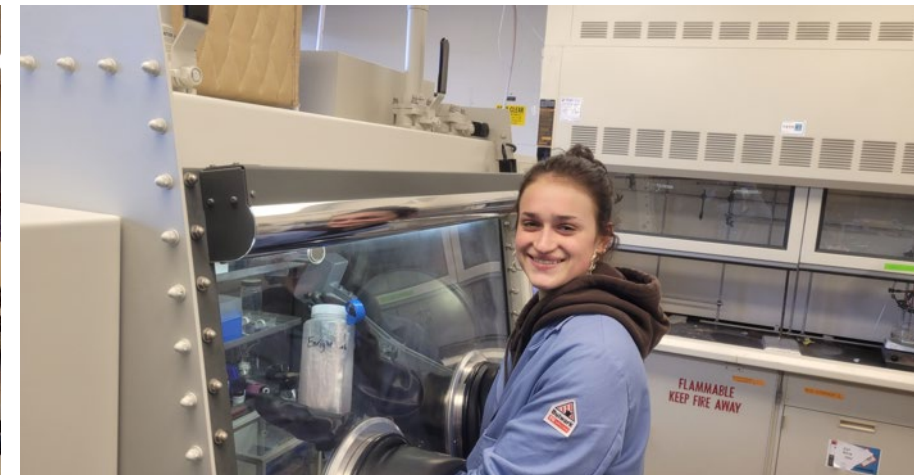
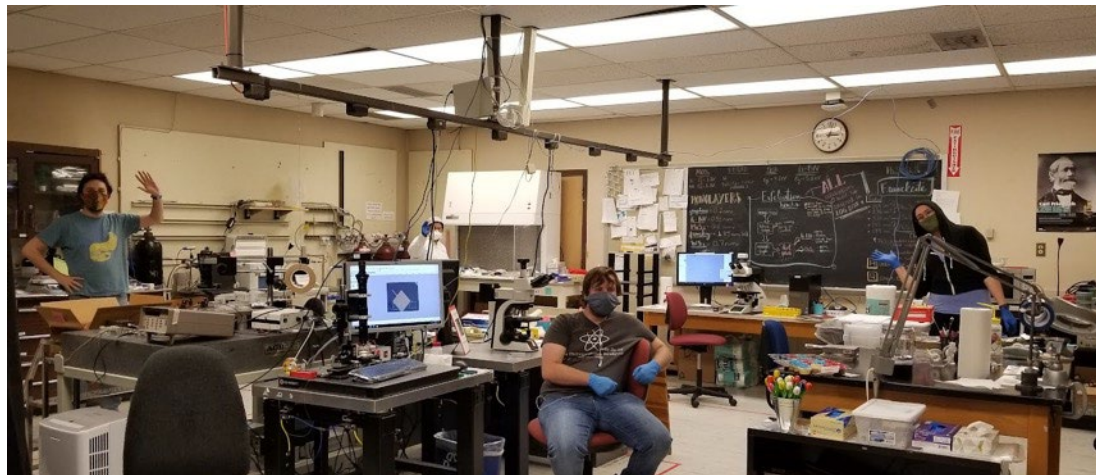
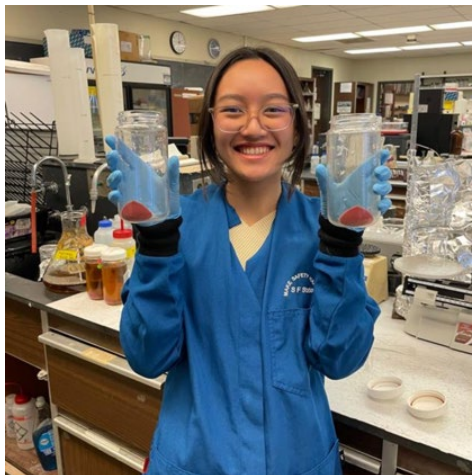


# College of Science & Engineering

## CoSE Major Enrollment Summary

FTES	College Year 2019-2020			College Year 2020-2021			College Year 2021-2022			College Year 2022-2023		
	Summer 2019	Fall 2019	Spring 2020	Summer 2020	Fall 2020	Spring 2021	Summer 2021	Fall 2021	Spring 2022	Summer 2022	Fall 2022	Spring 2023
Undergrad Students	714	5,958	5,471	929	5,869	5,420	947	5,904	5,388	941	5,874	5,518
Graduates+Post Bac	10	423	416	9	428	415	10	468	442	13	471	430
<b>Total</b>	<b>724</b>	<b>6,381</b>	<b>5,887</b>	<b>938</b>	<b>6,296</b>	<b>5,835</b>	<b>958</b>	<b>6,372</b>	<b>5,830</b>	<b>954</b>	<b>6,345</b>	<b>5,958</b>

- Total number of CoSE majors is stable
- 30% of all SFSU majors are in CoSE



# College of Science & Engineering

## CoSE Course Enrollment FTES

FTES	College Year 2019-2020			College Year 2020-2021			College Year 2021-2022			College Year 2022-2023		
	Summer 2019	Fall 2019	Spring 2020	Summer 2020	Fall 2020	Spring 2021	Summer 2021	Fall 2021	Spring 2022	Summer 2022	Fall 2022	Spring 2023
<b>Undergrad Classes</b>	725	6,166	5,673	934	5,948	5,460	855	5,824	5,155	829	5,438	5,049
<b>Graduate Classes</b>	3	351	339	1	349	341	2	366	352	2	375	361
<b>Total</b>	<b>728</b>	<b>6,517</b>	<b>6,012</b>	934	6,297	5,801	856	6,190	5,507	<b>831</b>	<b>5,813</b>	<b>5,410</b>

- Total CoSE enrollment FTES is declining
- Decline mirrors overall campus enrollments



# College of Science & Engineering

## Instructional Facilities



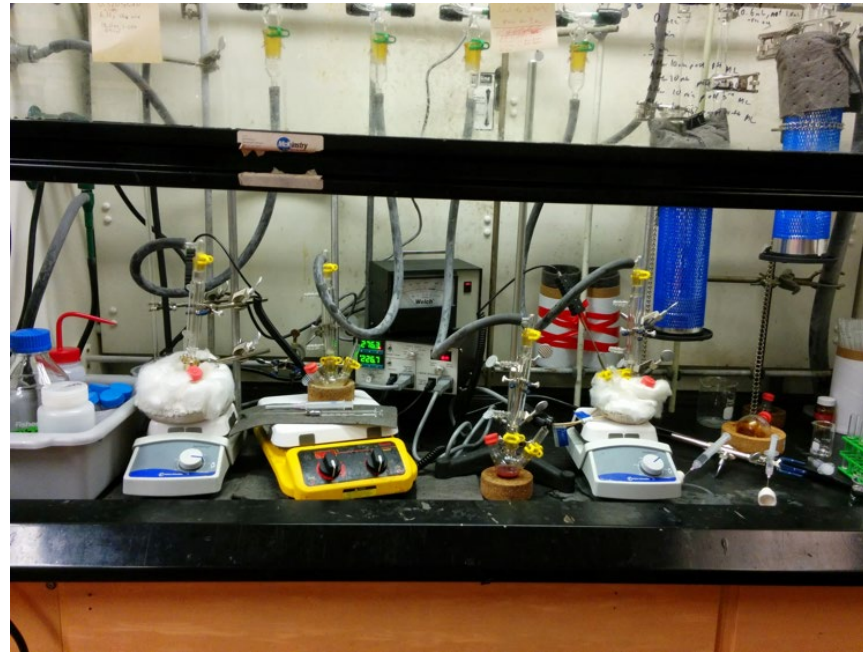
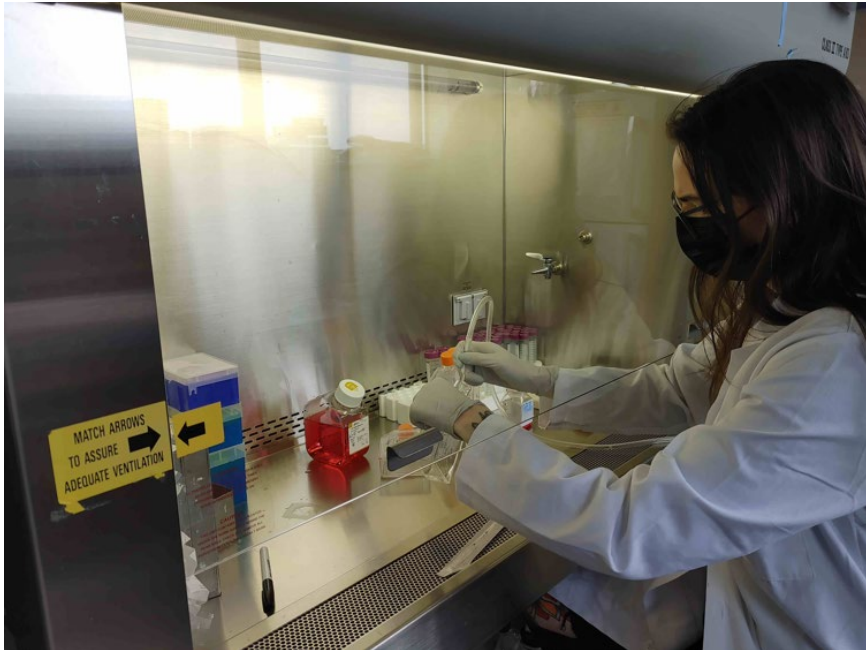
Seawater Room



Greenhouse

# College of Science & Engineering

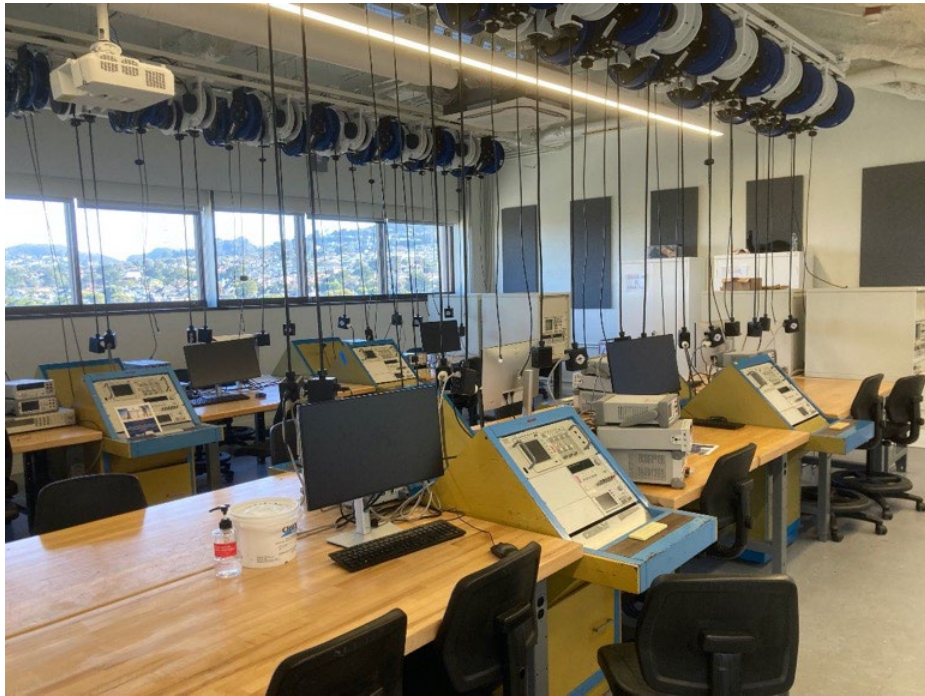
## Instructional Facilities



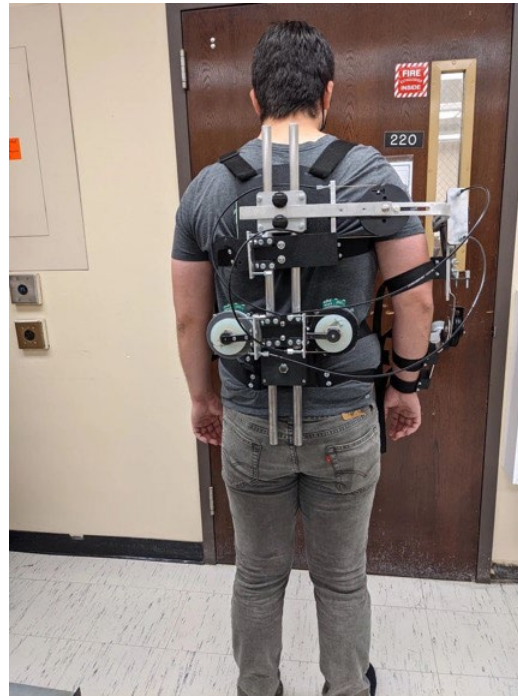
Chemistry & Biochemistry Labs

# College of Science & Engineering

## Instructional Facilities



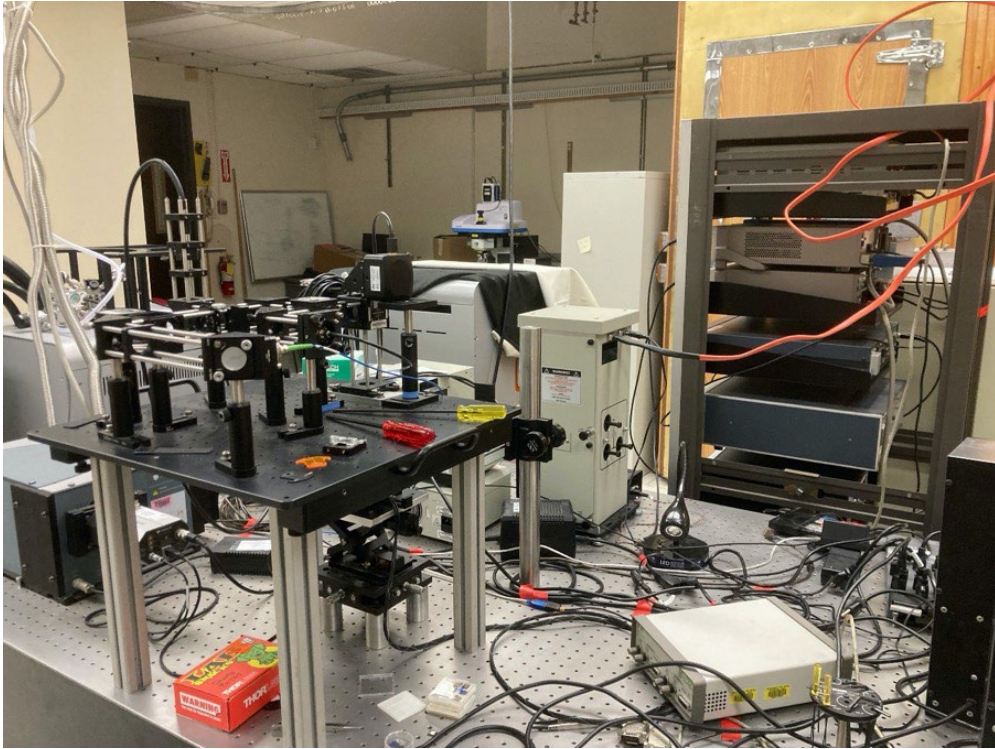
School of Engineering  
Electrical Engineering Lab



CoSE Machine Shop

# College of Science & Engineering

## Instructional Facilities



Physics Laser Lab



Astronomy



# College of Science & Engineering

## Strategic Objectives

- Student Retention and Success Outcomes
  - Diversity & Inclusion Initiatives
  - Student Research Experiences
  - Curriculum improvements that align with workforce needs
  - Community service activities
- Infrastructure Improvements
  - Instrumentation upgrades
  - Improvement to high performance computing
  - Teaching and research space improvements
- Fund Raising
  - Provide more student scholarship
  - Increase resources for programs and priorities







# College of Science & Engineering

## Grant and IDC Returns

CoSE faculty generate approximately 80% of all IDC

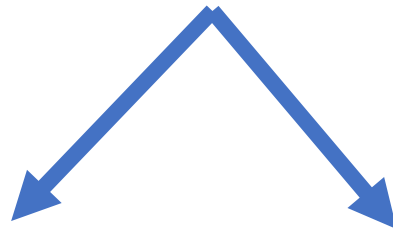
Fiscal Year	<b>CoSE</b>	
	Total Award	IDC value
<b>FY13-14</b>	\$11,221,849	\$1,428,025
<b>FY14-15</b>	\$23,643,093	\$4,442,942
<b>FY15-16</b>	\$13,775,743	\$2,546,880
<b>FY16-17</b>	\$23,812,441	\$3,153,334
<b>FY17-18</b>	\$11,113,712	\$2,419,250
<b>FY18-19</b>	\$13,141,197	\$2,795,026
<b>FY19-20</b>	\$39,253,760	\$5,988,424
<b>FY20-21</b>	\$12,513,899	\$2,930,341
<b>FY21-22</b>	\$38,950,639	\$5,646,497
<b>FY22-23*</b>	\$13,563,761	\$2,300,418
<b>Grand Total</b>	<b>\$200,990,094</b>	<b>\$33,651,137</b>

Total SFSU = \$42.3M

# IDC Return to CoSE (NR201)

CoSE IDC Fund NR201	FY15	FY16	FY17	FY18	FY19	FY20	FY21
IDC Return	\$667,407	\$661,611	\$533,005	\$580,620	\$585,946	\$631,342	\$585,516

25% of IDC returned to CoSE



12.5%  
PI's Department

12.5% remains  
in CoSE

# College of Science & Engineering

## Grant and IDC Returns

- Department operating expenses
- Instructional supplies & services
- Equipment purchases & maintenance
- Infrastructure improvements
- Service contracts
- New faculty start up
- Repairs and remodels for faculty lab and office spaces
- College vehicles operations
- IT equipment
- Professional development
- Insurance premiums
- Health & Safety
- Faculty & student travel
- Hospitality

# College of Science & Engineering

## CoSE Business Operations in a Snapshot

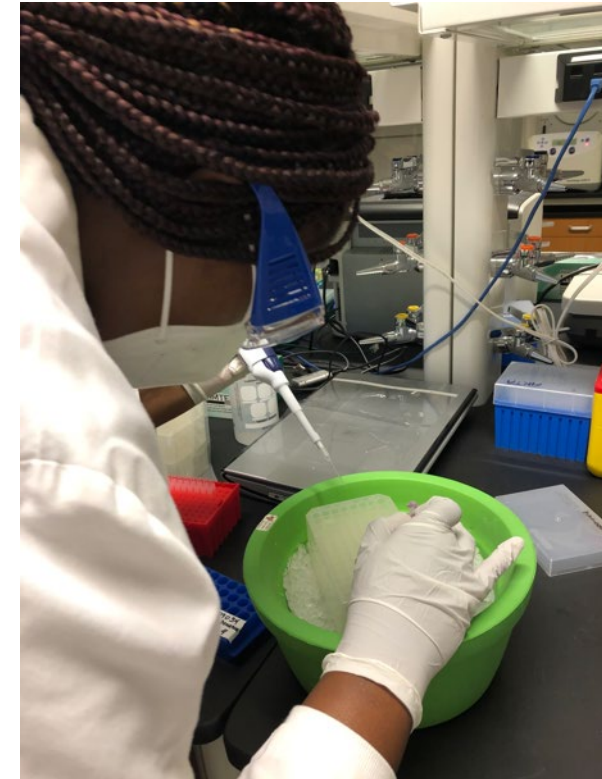
Paperwork Type	FY19-20		FY20-21		FY21-22		FY22-23 (July - Dec)	
	# of Transactions	Subtotal	# of Transactions	Subtotal	# of Transactions	Subtotal	# of Transactions	Subtotal
Direct Payment Request	73	\$ 77,560.34	36	\$ 46,030.66	84	\$ 150,762.92	77	\$ 65,770.03
Honorarium/Stipend	177	\$ 104,739.90	348	\$ 257,362.50	219	\$ 190,703.72	104	\$ 94,927.00
Invoice	268	\$ 787,769.15	185	\$ 612,408.19	434	\$ 940,111.02	260	\$ 607,130.54
Others	211	\$ 525,667.37	143	\$ 271,305.39	124	\$ 296,537.14	309	\$ 135,163.95
* Pcard/Travel Card Reports	690	\$ 919,483.08	517	\$ 486,931.27	635	\$ 901,697.71	312	\$ 509,882.85
Reimbursement	595	\$ 116,730.70	171	\$ 41,604.34	210	\$ 49,621.82	202	\$ 38,300.40
Requisition	142	\$ 1,157,010.85	84	\$ 799,385.39	132	\$ 1,222,573.52	75	\$ 584,679.31
Transfer Payment Request	36	\$ 29,073.57	15	\$ 31,860.62	21	\$ 153,794.58	25	\$ 110,309.55
Travel Claim	258	\$ 229,430.98	8	\$ 9,427.77	60	\$ 70,444.18	79	\$ 97,100.80
UCorp (Various)	293	\$ 322,128.82	182	\$ 303,290.02	252	\$ 532,746.38	191	\$ 266,378.05
<b>Sub Total</b>	<b>2,743</b>	<b>\$ 4,269,594.76</b>	<b>1,689</b>	<b>\$ 2,859,606.15</b>	<b>2,171</b>	<b>\$ 4,508,992.99</b>	<b>1,634</b>	<b>\$ 2,509,642.48</b>
JE/BTR	227		155		168		48	
<b>Grand Total</b>	<b>2,970</b>	<b>\$ 4,269,594.76</b>	<b>1,844</b>	<b>\$ 2,859,606.15</b>	<b>2,339</b>	<b>\$ 4,508,992.99</b>	<b>1,682</b>	<b>\$ 2,509,642.48</b>

\* Number of P-card monthly reports (not transactions) reviewed and submitted

# College of Science & Engineering

## Budget Management

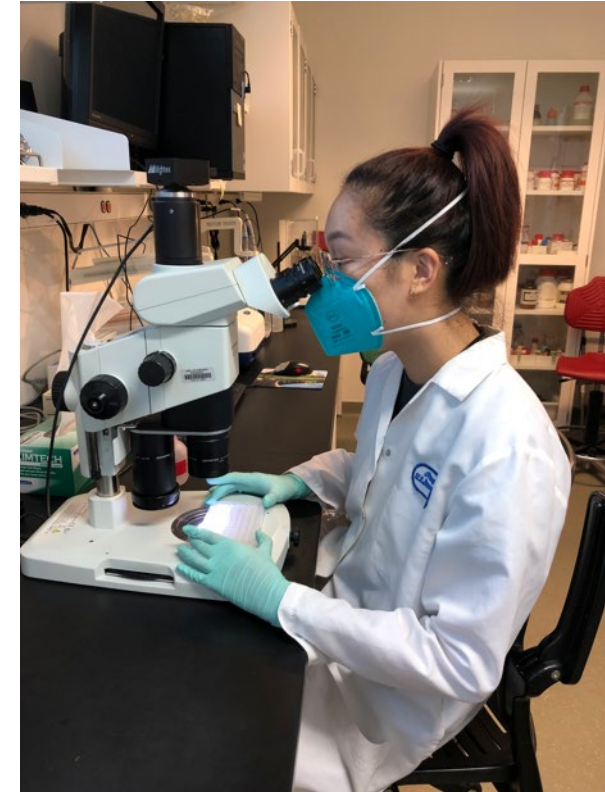
- Decentralized budget management approach
- Budget meetings with department chairs & AOCs every semester
- Budget/fiscal/HR onboarding for new department chairs & AOCs
- Individualized fiscal orientation meeting for each new faculty, and for those with mini awards (DRC, ORSP Small Grants, CSUPERB, COAST, STEM-NET etc.)



# College of Science & Engineering

## Budget Allocations

- Operating funds allocations determined at college level, decisions based on:
  - Past 3-4 years' departmental actuals
  - Enrollment trends and forecasts
  - Resources at department and college levels
  - Chairs' one-time requests
- CPaGE Open University and Special Session net allocations
  - 80% to Departments
  - 20% remains at college level to supplement OE needs
- IDC returns
  - 50% to departments
  - 50% remains at college level to support needs on infrastructure/maintenance, safety, faculty professional development, instructional equipment



# CoSE Operating Funds

## Budget Summary

NG001, NR101 and NG025

in thousands of dollars

	FY2020-21 Budget	FY2020-21 Actuals	FY2021-22 Budget	FY2021-22 Actuals	FY2022-23 Budget	FY2022-23 Projected Actuals	FY21 Actuals to FY22 Projected Actuals % Change
Revenues	\$0	(\$271)	\$0	(\$328)	0	(\$279)	-100%
Salaries and wages	\$30,034	\$29,844	\$31,648	\$31,347	32,510	\$33,461	3.7%
Operating Expenses *	\$0	\$63	\$0	\$80	\$0	\$251	-100%
<b>Total</b>	<b>\$30,034</b>	<b>\$29,635</b>	<b>\$31,648</b>	<b>\$31,100</b>	<b>\$32,510</b>	<b>\$33,433</b>	<b>7.5%</b>

\*Operating Expenses are funded out of carryforward funds NR401

# CoSE Personnel Summary (FTE)

FTE	FY2020-21	FY2021-22	FY2022-23
Faculty	174.40	165.83	169.63
Lecturer *	**58.39	86.25	84.81
Department Chair	6.20	6.20	6.20
MPP	9.00	8.00	7.00
Staff - Departmental	48.51	52.76	51.29
Staff - Dean's	13.33	14.33	13.00
<b>Total</b>	<b>312.33</b>	<b>333.37</b>	<b>331.93</b>

\* FTE is based on standard replacement rate of the year.

\*\* Part of the lecturer allocation was funded in carryforward funds.



# Fund Balances

in thousands of dollars

	FY 20-21			FY 21-22			FY 22-23		
	Budget	Actual	Balance	Budget	Actual	Balance	Budget	CYP	Balance
NG025 (GI2025)	1,200	1,173	27	2,400	2,546	(146)	2,400	2,400	0
NR101 (RRT)	606	686	(20)	663	695	(32)	747	747	0
NG001 (Work study)	101	76	25	101	100	1	115	115	0
NR401 (CFW)	3,038	2,905	133	2,116	1,737	379	2,073	1,823	250
SU/SG (Mini awards)	338	81	257	389	132	257	383	250	133

CYP = Current Year Projection

# Fund Balances (Cont'd)

in thousands of dollars

	FY 20-21			FY 21-22			FY 22-23		
	Budget	Actual	Balance	Budget	Actual	Balance	Budget	CYP	Balance
TCxxx (CPaGE)	2,150	603	1,547	2,619	1,276	1,343	2,112	1,421	691
NR201 (IDC)	3,416	1,752	1,664	4,665	1,954	2,711	4,494	2,393	2,101
TLxxx (Lottery)	491	444	47	451	340	111	945	920	25
TSxxx (Course Fees)	160	54	106	235	69	166	450	365	85
TAxxx (IRA)	164	42	122	166	36	130	139	48	91

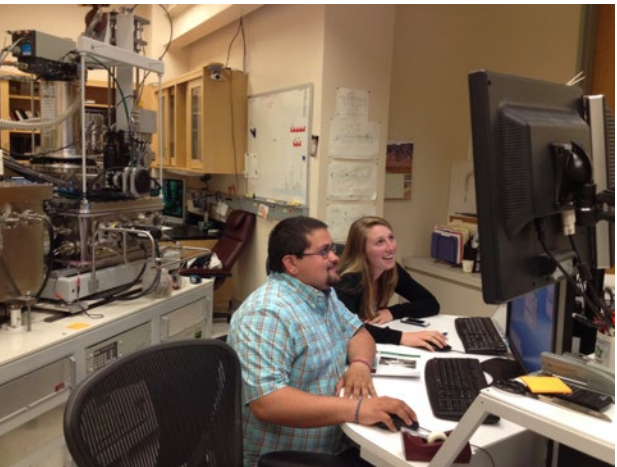
Instructional support expenses returned to pre-pandemic levels, as we returned to in-person instructions and student research activities in the past year.

# Budgeted Activities Funded with Carryforward Funds

in thousands of dollars

	FY 20-21	FY 21-22	FY 22-23
Contractual Services	21	14	105
COSE Facilities	138	167	154
Equipment		102	69
Faculty awards & grants	67	32	37
Faculty searches		32	44
HEERF/RSCA		476	319
RRT True up			156
Lecturer expenses	1,777		
Multi-year/ongoing programs	124	554	499
Program development	175	2	
Supplies & services	680	705	712
TOTAL	<b>2,982</b>	<b>2,084</b>	<b>2,094</b>

# Budgeted Activities Funded With Carryforward Funds



- Department operating expenses
- Instructional supplies & services
- Student assistants
- Equipment purchases & maintenance
- Infrastructure Improvements
- Service contracts
- New faculty start up
- Repairs and remodels for faculty lab and office spaces
- College vehicles operations
- IT equipment
- Course coordination
- Faculty curricular support
- Professional development
- Insurance premiums
- Faculty and student travel
- College and department priorities
- Health & Safety
- Hospitality

# Budget Implementation Strategies

- Increase retention through high-quality instruction
- Build course schedule that supports student progress to degree
- Reduce the number of low enrolled courses
- Strategize the frequency of elective offerings
- Participate in campus recruitment and retention efforts
- Collaborate with CPaGE to increase opportunities for upskilling & degree completion programs
- Continue to raise external funds to enhance resources for CoSE





SAN FRANCISCO  
STATE UNIVERSITY

COLLEGE OF SCIENCE  
& ENGINEERING

**Thank you**

**Q & A**

# Member Forum

# Public Forum



# SF State Alternative Revenue UBC Working Group

Jeff Wilson, Vice President of Administration & Finance and CFO

- Workgroup member nominations will be sent to all UBC members after this meeting
- UBC members can self-nominate or recommend a colleague (non-UBC member) as an advisory member
- Follow up will be offered at May's UBC meeting

# Chargeback workgroup update

Mari Hulick, UBC member  
Associate Professor/Chair, School of Design, LCA

# Cost Recovery (Chargeback)

## **Cost Recovery (Chargeback) Governance Committee Charge**

The Vice President of Administration & Finance and CFO should create and convene a cross-divisional committee to focus on chargeback practices and procedures. The committee should also focus on intra-divisional delivery of products and services that advance SF State's academic mission.

# Cost Recovery (Chargeback)

## Chargeback (Cost Recovery) Governance Committee Members

Andrews, Bob	AVP, Facilities Services Committee Chair/Facilities Representative	Administration & Finance
Barranco, Joe	Associate Professor, Physics & Astronomy, COSE, Department Chairs	Academic Affairs
Chau, Ly	Director of Finance, LCA College Business Officers	Academic Affairs
Delgadillo, Maritza	Director for Capital Project Management, CPDC Representative	University Enterprises
Domingo, Carmen	Dean, College of Science & Engineering	Academic Affairs
Feng, Elaine	Finance Director, CPAGE, College Business Officers	College of Professional & Global Education
Hulick, Mari	Associate Professor/Chair, School of Design, LCA	Academic Affairs
Jaramilla, Mark	Senior Director of Operations, Facilities & Operations, Building Coordinator	Associated Students
Lee, Vicky	Director of Finance, SF State Foundation, Advancement Representative	Advancement
Lipschuetz, Angie	Associate Dean, CPAGE	College of Professional & Global Education
Mikami, Tiffani	Director of Business Operations, HDCS, Building Coordinator	Administration & Finance
Mooney, Dylan	Help Desk/Computer Labs Coordinator, CHSS	University Budget Committee Liaison
Piao, Sylvia	University Controller, Fiscal Affairs, University Accounting (Controller)	Administration & Finance
Redding, Nicole	Director, Disability Programs & Resource Center, SAEM	Student Affairs & Enrollment Mgmt
Remolona, Janet	Personnel Officer, Lam Family College of Business, Building Coordinator	Academic Affairs
Schachman, David	Director of Business Operations, SAEM Business Officer	Student Affairs & Enrollment Mgmt
Sharber, Brian	Administrative Specialist, Office of the VP, SAEM	Student Affairs & Enrollment Mgmt
Santiago, Roberto	Associate Director, Disability Programs & Resource Center, SAEM	Student Affairs & Enrollment Mgmt
Stoian, Elena	Executive Director of Budget & Operations Budget Administration	Administration & Finance
Tong, Cathy	College Academic Business Officer, GCOE College Business Officers	Academic Affairs
Vasquez, Mirna	Office Manager, Academic Senate, Academic Office Coordinator	Academic Affairs
Ward, Samantha	Space & Faculty Utilization Specialist, CHSS Academic Building Coordinator	Academic Affairs
Wilson, Jeff	Vice President & CFO, Administration & Finance, Executive Sponsor	Administration & Finance
Yee, Sarah	Associate Director of Business Services, ITS	ITS Representative Administration & Finance
Yu, Judy	Director of Financial Services, Facilities Services	Administration & Finance

# Cost Recovery (Chargeback)

## Cost Recovery (Chargeback) Governance Steering Committee

Andrews, Bob	AVP, Facilities Services Committee Chair/Facilities	Administration & Finance
Chau, Ly	Director of Finance, LCA College Business Officers	Academic Affairs
Feng, Elaine	Finance Director, CPAGE, College Business Officers	College of Professional & Global Education
Hulick, Mari	Associate Professor/Chair, School of Design, LCA Chairs	Academic Affairs
Mooney, Dylan	Help Desk/Computer Labs Coordinator, CHSS	University Budget Committee Liaison
Piao, Sylvia	University Controller, Fiscal Affairs, University Accounting	Administration & Finance
Stoian, Elena	Executive Director of Budget & Operations Budget	Administration & Finance
Ward, Samantha	Space & Faculty Utilization Specialist, CHSS, Building Coordinator	Academic Affairs
Wilson, Jeff	Vice President & CFO, Administration & Finance, Executive Sponsor	Administration & Finance

# Cost Recovery (Chargeback)

## Timeline

1. April 24: Policy will be distributed
2. April 24 – May 8: Public review and comment period
3. Early May: Committee reviews and integrates comments
4. Early June: Committee delivers policy to VP Jeff Wilson

# Thank you

(can take member questions if time allows;  
public can ask questions during  
the Public Forum coming up soon)

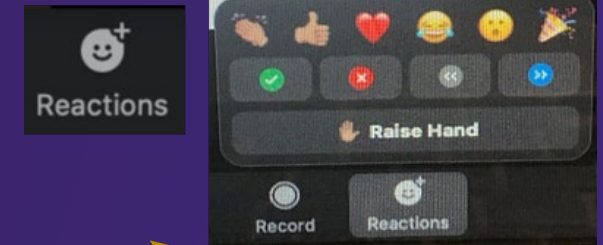


# Public Forum

*Open to all guests and UBC members*

**Please:**

- ✓ **“raise your hand”** (*found on your Reactions menu, lower right corner*)  
*Unmute yourself when called upon to speak. For transparency, please begin with your name, title/department. Mute when finished to reduce noise.*
- ✓ **limit to one question**, so everyone has a chance to speak.  
*You can “Raise your Hand” again with a follow up question, if time allows.*
- ✓ **Thank you for sharing this space respectfully with our community members**



*We appreciate your interest in our University's budget process and the service of our UBC members and guests, in support of our students and all our Gator families.*

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Check our UBC webpage for information, past meeting materials, meeting updates and how to contact the UBC

**<https://adminfin.sfsu.edu/ubc>**