



University Budget Committee

Jeff Wilson, CFO & Vice President, Co-Chair

Amy Sueyoshi, Provost & Vice President, Co-Chair

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University Budget Committee Meeting Minutes

Meeting Date: Thursday, March 19, 2026, via Zoom

Voting Members present: Shivani Bokka, Robert Keith Collins, Jennifer Daly, Brandon Foley, Michael Goldman, David Hellman, Mari Hulick, Alex Hwu, Jeff Jackanicz, Crystal Kam, Irina Okhremtchouk, Mary Menees, Dylan Mooney, Daniel Paz Gabriner, Alesha Sohler, Genie Stowers, Alaric Trousdale, Jackson Wilson, Jeff Wilson

Non-voting Members present: Deborah Elia, Christine Hintermann, Chanda Jensen, Katie Lynch, Cesar Mozo, Tammie Ridgell, Michael Scott, David Schachman, Jamil Sheared, Elena Stoian, Venesia Thompson-Ramsay

Members Absent: Emiliano Balistreri, Brad Erickson, Ashkan Forouhi, Tim Jenkins, Lynn Mahoney, Jamillah Moore, Amy Sueyoshi

Guest presenters: Lori Beth Way, Ingrid Williams

Meeting coordination: Nancy Ganner, Mona Sagapolutele

Accompanying presentation can be found here: [UBC Presentation Mar. 19, 2026](#)

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UBC co-chair called the meeting to order at approximately 10:02 A.M.

### Agenda topic – Welcome from Co-Chair and Agenda review

- **Jeff Wilson** welcomed committee members and guests.
- Noted Provost Sueyoshi and President Mahoney could not attend.
- Reminded of ways to contact UBC including office hours.

### Agenda topics – Member roll call, Meeting Minutes approval

- Quorum established.
- Minutes approved as submitted.

### Agenda topic – Enrollment Update Spring 2026/Fall 2026

- **Katie Lynch, Lori Beth Way and Michael Scott** introduced the presentation, alluding to the campus-wide enrollment forum presented the day prior.
- (see slides)
- **Jackson Wilson** asked about the decrease in headcount partially associated with a change to the CSU fully-online program. Also asked about fall re-enrollment and spring retention, as the spring re-enrollment was more successful percentage-wise.
- **Michael Scott** advised the headcount decrease was a mix of the Step to College numbers and transitory students in the CSU Online program. They haven't done a deep dive into this because the primary driver is the Step to College program.
- **Lori Beth Way** answered the question re: retention: Spring students who attended the prior semester were called while they were still on-campus, whereas the ones called in Fall had already been gone for at least a semester. With Senate support, they've changed process so students don't have to complete the

reapplication process for 3 semesters (used to be two) in hopes it will help. As students get further away from three semesters it's hard to bring them back. This is why there is difference in the two campaigns.

- **Chanda Jensen** asked re: retention and the high number of Fall students not enrolling for Spring classes; if students are being asked why.
- **Lori Beth Way** replied many reasons were given: they didn't realize the date, they weren't paying attention (they're sent many emails and messages), etc. It's not a new problem and historically a thousand students might sign up first week of classes. They've changed the schedule and moved everything up a week because feedback included the timing was not good, so they moved up registration hoping it will help. They don't always have financial holds and the threshold is over \$1,000 now but sometimes they just need more time to get it under \$1000. In a few weeks they'll offer a taco party on April 30<sup>th</sup> right after priority registration closes to help solve some of the problems students have and help them to register. They're often not sensing the urgency.
- **Katie Lynch** requested additional efforts from everyone, like at Mashouf Wellness Center classes where they communicate directly with students and student-employees. Anything to remind all students to register would be helpful so Academic Resources has time to add additional sections if needed.
- No further questions received.

#### Agenda topic – 2026-2027 Budget Planning

- **Elena Stoian** introduced an overview of the Legislative Analyst's Office (LAO) for the Governor's January 2026-27 budget proposal for the CSU.
- (see slides)
- **Danny Paz Gabriner** asked what the LAO's recommendation is on the state restoration of funds and if those funds might come back to the CSU.
- **Elena Stoian** replied the LAO recommends to reduce or eliminate the 7% base increase, which includes the delayed compact payment.
- **Rob K Collins** asked re: talking points for advocacy. The ASCSU had a good meeting with the Chancellor where there were discussions of system-level support.
- **Jeff Wilson** remarked the CO is supportive of SFSU's efforts to stabilize enrollment and everyone recognizes the importance of a successful CSU in San Francisco. Helping to get more students at SFSU will relieve some of its financial pressures.
- **Elena Stoian** added they've heard there would be a preliminary B-memo (budget memo) by mid-March but it's been delayed as the CO figures out how to address campuses with enrollment growth and those targeted for adjustment.
- **Jeff Wilson** acknowledged tension between SoCal campuses and the LAO vs. NorCal that has been made public also.
- **Cynthia Grutzik** asked about LAO recommendation to fund enrollment growth separately from base increases, and what that means for SFSU.
- **Elena Stoian** advised increases are related to enrollment growth; SFSU hasn't received any for years. LAO referred to a budget line item saying if CSU funding increases for a 1% enrollment growth, \$44M will be allocated to CSU. It'll be calculated at the CSU level. The CO will review which campuses will be targeted for growth but even if CSU receives the 7% increase, there's no guarantee any additional funds will come to SFSU. This is why she's waiting on the prelim B-memo from the CO, but in general they

may receive funding for base costs like healthcare, some may be received for risk management/ insurance.

- No further questions received.

### Agenda topic – Voluntary Separation Incentive Program (VSIP) update

- **Ingrid Williams** provided an update on the T/TTF VSIP program noting at last month's UBC, VSIP had 25 applicants, and as of March 13<sup>th</sup> (the VSIP deadline to file), they have 38 participants.
- (see slides)
- **David Hellman** noted an estimated shortfall from the target of about \$2.3M in savings, and asked how that might be filled. Also asked about the chart which shows some areas like Biology were really impacted - how the curricular impact of separations would be sustained or what the consequences are.
- **Michael Scott** replied the savings don't reflect the need to hire lecturers in some instances to replace departing faculty. All depts. targeted for VSIP had high tenure density which could fill in for those who retiring. SFSU won't achieve the entire savings of \$5M because lecturers will need to be hired to cover some of those areas. His team will review exactly where those areas are, noting participants could still pull out of VSIP before June 15<sup>th</sup>. Approx. eight faculty will be coming off FERP this Fall (unsure of how many plan to FERP also).
- **Danny Paz Gabriner** asked if the potential \$5M in savings included benefits.
- **Michael Scott** replied they didn't look at each participants benefit costs but it's assumed about 55% of their salary; an additional savings for the overall budget.
- **Nick Curry** asked to confirm 197 T/TTF that will be separating is approximately 19% of the total T/TTF.
- **Michael Scott** indicated it's actually 6% of the total 603 T/TTF (and only 38 participated).
- **Vance Vredenburg** clarified in some areas where tenure density is high like Biology, it's not because the dept. lost students, but because lecturers were laid off and that changed the balance in the dept. Biology is one of the largest depts. on campus and six of their faculty applied for VSIP (assuming they don't change their minds). Hopes administration will continue to support the dept. to be able to fill those gaps as they've lost 20 lecturers and 6 T/TTF, and Fall scheduling is difficult.
- **Michael Scott** remarked this is university-wide problem. Other majors such as Computer Science only have 16 faculty and teach 1,000+ students so the ratio of T/TTF to students is worse than Biology. Campus-wide there are too many faculty, given the current number of students. There has been a 30% drop in students, but faculty has not been reduced by 30% - not even close.
- **Julia Miyaoka** asked what percent of the eligible T/TTF faculty took the VSIP, and how many of the 603 total T/TTF were actually eligible with the min. 5 year requirement.
- **Michael Scott** recalled about 360-380 of the 603 T/TTF were actually eligible.
- **Todd Roehrman** shared his understanding that as depts. lose faculty through VSIP they may be allowed to hire lecturers, but inquired as to how to keep faculty expertise in departments.
- **Michael Scott** acknowledged the cost structure for FERP affects the budget about the same as a working T/TTF. Faculty who are in FERP are needed to teach in the Fall.
- **Katie Murphy** asked if GTA's are counted when calculating tenure density within a department, and what percentage of staff have been lost during that time frame the 30% student drop was mentioned.
- **Michael Scott** replied only T/TTF were counted for VSIP, and the 30% drop was since approx. 2018.

- **Ingrid Williams** replied she can send staff info to her at another time. Remarked at a prior UBC meeting there was a question about how many faculty participated in the previous VSIP: it was 35, and that included full-time lecturers as well as T/TTF.
- **Ron Marzke** asked how many faculty members typically retire in an average year. He noted Lori Beth Way replied in the Chat there are approx. 35 - 40 retirements per year, so questioned the strategy of VSIP to pay \$4M for a standard number of retirements.
- **Michael Scott** replied that's average for when there were more faculty but it's less every year.
- **Rachele Kanigel** commented considering the low response to this VSIP, what the chances of layoffs this Fall or in the next year.
- **Michael Scott** reminded what Elena stated; the LAO has a different take on the budget vs. the Governor's budget so it's unknown where the budget will land come June 30<sup>th</sup>.
- No further questions received.

#### Agenda topic – Academic Affairs Organizational Change/Dept. Restructuring

- **Jackson Wilson** introduced the presentation on restructuring.
- (see slides)
- Deferred questions to the next related agenda item.

#### Agenda topic – Program Discontinuance

- **Jackson Wilson** introduced the presentation on program discontinuance.
- (see slides)
- **David Hellman** asked when the campus might see any savings from this. Shared an example: if anthropology is suspended/discontinued, he would need to cancel any anthropology resources subscribed to at the library. There are some resources that will be kept as multidisciplinary tools.
- **Jackson Wilson** suggested when they modeled savings associated with the IRC, there were graduated savings over time but maybe not immediate savings, especially with the teach-out progress.
- **Lori Beth Way** added it depends on the curriculum. Shared an example of Liberal Studies being discontinued but as it's a flexible degree, faculty made a teach-out plan where they're choosing what they're going to teach with less sections. That will show savings quicker than some departments that need to teach out over two or three years. The key to savings is to try to reduce the number of sections and make course substitutions.
- **Rob K Collins** asked what kind of guidance is being given to dept. chairs to enable them to effectively engage in the teach-out process, given these changes are occurring at a time when students are accepting admissions to programs currently offered.
- **Lori Beth Way** replied they've looked at the number of applications for these programs so they know who will be affected, and most of those majors have a very small number of students. There are a bit more with Anthropology and Liberal Studies so they're working with the LCA Dean who will be working with those dept. chairs. to support those students.
- **Katie Murphy** asked if there will be academic support for students in those programs as they have about three years to complete a program - asked what happens if they don't pass some classes.
- **Lori Beth Way** referred to the Senate policy on discontinuances which includes a requirement to teach out, but it's not specific. Working with deans and dept. chairs, specifics have been developed. There's some movement with T/TTF to different areas and some of their old curriculum will still be supported.

Procedures have been drafted and run through associate deans, deans, Academic Affairs Council then Senate's Executive Committee. One requirement is if a faculty member is moving areas, there's an MOU about what they're going to teach and for how long. Added that in terms of communication to students, associate deans will be working with departments to draft messaging and letting advisors know too so they can assist students who come to them for help. These depts. hope to have a plan for each individual student re: which classes they need to take but if those students get off track and leave, it would be difficult for them to return to the same program.

- No further questions received.

### Agenda topic – UBC Charge Update

- **Danny Paz Gabriner** presented the purpose of the work group is to revise the UBC Charge to be more deliberative and engaged. Last updated 3 years ago, it will be ratified and sent to president for approval.
- (see slides)
- **Alaric Trousdale** asked re: Senate resolution recommending some enhancements, mostly implemented in revision except for adding a T/TTF or staff member selected by Senate's Executive Committee as a third co-chair. Also asked if May UBC meeting would hold a member vote on the revised charge.
- **Danny Paz Gabriner** replied there was pushback for a 3<sup>rd</sup> co-chair based on challenges such as meeting(s) scheduling. Mike Goldman is on the work group and also on the Senate group that proposed the recommendations. As a compromise for adding more faculty to the UBC Steering Committee, the other member will now be the Senate Chair. Also confirmed the date of the Charge vote in May.
- **Jackson Wilson** asked about the May vote and if amendments can still be made at that time.
- **Danny Paz Gabriner** recommended if there are amendments desired, send to him soon so Steering Committee can also address them.
- **Chris Bettinger** followed up on Jackson's question re: Senate recommendations including oversight of external consultants.
- **Danny Paz Gabriner** noted this was added to the charge, but modified from the original \$5k to \$25k as the reporting would be too onerous for that level of detail.
- No further questions received.

### Agenda topic – Public Forum

- **Julia Miyaoka** asked if there are plans to promote existing work-reduction programs, like the pre-retirement reduction in time-base. In FERP you could reduce work from the standard 50% to something less and use partial leave of absences where faculty can teach one less class. Many faculty don't even know these options exist, and many are afraid to FERP as they'd be near the top of the list for layoffs.
- **Ingrid Williams** replied it's a contract thing and potentially CFA can send communications to its members reminding them of those programs. HR generally cannot do that as they're related to the CFA contract, but they're happy to work with CFA if asked.
- **Julia Miyaoka** agreed it would be good to get the word out about these programs.
- **Maricel Santos** recalled a suggestion there could be another iteration of VSIP, in terms of timing and asked if there could be an option to take service credit as the incentive vs. cash.
- **Ingrid Williams** advised her understanding is there would not be one, but, if they decide to open it to other faculty groups it would be within the next few weeks (they would not offer in Fall). They will review

the financial aspect and potentially have a deadline prior to June 15<sup>th</sup>. Re: service credit, that's not an option as it's controlled by CalPERS.

- **Michael Scott** added this year will be the last year for VSIP.
- No further questions received.

**Co-Chairs adjourned the meeting approximately 11:45 AM.**

- Next UBC meeting: Thursday, April 23, 2026 from 10:00 AM – 12:00 PM via Zoom

-end (nrg)

**From the Chat:**

*From Nancy Ganner: Welcome everyone! Please take a moment to rename yourself showing your first and last name. Help us get to know each other!*

*From Nancy Ganner: UBC members: please add "Member" to your zoom name.*

*From Gabriela Segovia-McGahan (Administrative Analyst/Specialist): Good Morning! Another 🍀 day.*

*From Member, Rob K Collins: Good morning!*

*From Cynthia Tam: Good morning everyone!*

*From jiseliglesias: Good morning*

*From Dr. Eileene Tejada (she/ella): Good morning! Great music!*

*From Nancy Ganner: Welcome everyone! Please take a moment to rename yourself showing your first and last name. Help us get to know each other!*

*From Nancy Ganner: email me for the enrollment forum at [ganner@sfsu.edu](mailto:ganner@sfsu.edu)*

*From Aaron Joshua Miller: <https://em.sfsu.edu/strategic-enrollment-management-plan>*

*From Aaron Joshua Miller: Replying to "https://em.sfsu.edu/strategic-enrollment-managemen...": Sign Up Link on site for Yield Calling*

*From Aaron Joshua Miller: Replying to "https://em.sfsu.edu/strategic-enrollment-managemen...": Training for Calls today at 3pm! <https://sfsu.zoom.us/j/82231597201?pwd=GAqx8RBXY9KJIOnnEH4S4hWCtShLU.1#success>*

*From Aaron Joshua Miller: Showcase Tabling Sign Ups:*

*[https://docs.google.com/forms/d/e/1FAIpQLSdF5HIW6b8ITwdfCwNZghXHA\\_-1JJ99Am\\_q1LD5xGMzDR3QUA/viewform](https://docs.google.com/forms/d/e/1FAIpQLSdF5HIW6b8ITwdfCwNZghXHA_-1JJ99Am_q1LD5xGMzDR3QUA/viewform)*

*From Aaron Joshua Miller: Ambassador Sign Ups: [https://sfsu.co1.qualtrics.com/jfe/form/SV\\_4Z2xfoq8MC4guSa](https://sfsu.co1.qualtrics.com/jfe/form/SV_4Z2xfoq8MC4guSa)*

*From Aaron Joshua Miller: <https://future.sfsu.edu/explore-sfsu>*

*From Kenzie Anne Harris: BECA currently has 92 declared BA/MN students who did not return from fall semester. 30ish freshmen, 20ish each soph & jr, 20 sr. Our undergrad advisor reached out, but only 5-10 students responded*

*From Lori Beth Way: Priority registration starts 4/4. Thanks for encouraging students to register in the priority window!*

*From Lori Beth Way: Replying to "BECA currently has 92 declared BA/MN students who ...": Thank you for doing that!*

*From Isabel Seiden: Anecdotally, I heard from one of our student assistants that she doesn't register for classes until the syllabi are available for the classes she's considering. If departments had sample syllabi available on their websites ahead of registration they may get earlier enrollments*

*From Jace Allen: How did the move up by a week/two weeks for students to register get approved? That information was not shared with college staff office in a meaningful way.*

*From Kenzie Anne Harris: Replying to "Anecdotally, I heard from one of our student assis...": I can add them to my Advising page. great idea!*

*From Vance Vredenburg Chair Biology: why do compensations not rise with inflation? It seems obvious that should occur*

*From Herman Lee: Replying to "Priority registration starts 4/4. Thanks for encou...": Priority Reg for FA26 is 4/13.*

*From Nereida Moussa: Replying to "<https://em.sfsu.edu/strategic-enrollment-managemen...>": Is this the only training available?*

*From Lori Beth Way: Replying to "Priority registration starts 4/4. Thanks for encou...": Sorry about the wrong date. Thanks Herman!*

*From Member David Hellman: @co-chair Jeff Wilson should we hold off on VSIP questions until the next presentation?*

*From Nancy Ganner: Replying to "@co-chair Jeff Wilson should we hold off on VSIP q...": yes please*

*From Guest Alexander Dursin (SF State): Happy to send over talking points on advocacy, Dr. Collins*

*From Nancy Ganner: Replying to "Happy to send over talking points on advocacy, Dr....": please share with me too so I can send to all UBC members and meeting guests*

*From Member, Rob K Collins: Replying to "Happy to send over talking points on advocacy, Dr....": Thank you, Mr. Dursin!*

*From Member David Hellman: Replying to "@co-chair Jeff Wilson should we hold off on VSIP q...": Great, I'll raise my hand 🙋*

*From Ron Marzke: How many faculty would have been expected to retire without the VSIP?*

*From Vance Vredenburg Chair Biology: The reason Biology had high tenure density was because we fired most of our lectures but still have a lot of students*

*From Member David Hellman: Is FERPing safe if you want to stick around for 3-5 years?*

*From Member Danny Paz Gabriner: 197 was the total in the departments*

*From Lori Beth Way: Yes, the departments that were eligible.*

*From Nick Curry: Thank you Danny*

*From Chris Bettinger: Replying to "Is FERPing safe if you want to stick around for 3-...": A CBO question I don't think anyone will want to address David. But I wouldn't count on it. I'm putting my money into Labubu dolls.*

*From Member David Hellman: Replying to "Is FERPing safe if you want to stick around for 3-...": There's a new Labubu doll store on Powell St. that you might want to check out...*

*From Nancy Ganner: If you posted in the Chat and want to ask your question out loud you can ask now, or wait until the Public Forum at the end of the meeting.*

*From Vance Vredenburg Chair Biology: Yes, unfortunately Computer Science has had a very hard time retaining t/tt faculty*

*From Lori Beth Way: I just confirmed with Faculty Affairs, we usually have 35 - 40 retirements per year.*

*From Jenny Lederer: Just want to mention that the fall schedules have already been set, with many ferp faculty staffing classes, so if vsip is extended to ferp faculty (or other faculty groups) this semester and the faculty take it, we will run into a lot of scheduling problems for the fall.*

*From Member Michael Goldman: @Member Michael Scott - Is that 360-380 all within eligible Departments?*

*From Arno Puder: Replying to "Yes, unfortunately Computer Science has had a very...": Sadly you are very, very right. While student retention is important, I keep on preaching that we need to pay at least as much attention to faculty retention.*

*From Lori Beth Way: They almost all FERP though not fully retire.*

*From Lori Beth Way: The faculty taking VSIP are fully retiring.*

*From Member David Hellman: Doesn't FERP move some of the costs over to CALPERS?*

*From Ron Marzke: Thanks Lori Beth. Good point on FERP vs fully retire.*

*From Ryan Howell, Chair PSY: @Member David Hellman FERP only teach 15 WTUs and receive 50% of their salary but their full pension, so there the savings.*

*From Nancy Ganner: 5 min break - we'll be back at 11:07. If you came in late and want this meeting recording to see what you missed, email [ubc@sfsu.edu](mailto:ubc@sfsu.edu)*

*From Nick Curry: I'm deeply grateful for the wealth of knowledge we share, and honored to be serving at SFSU alongside everyone during this moment in time. :-)*

*From Member Michael Scott: Replying to "@Member David Hellman FERP only teach 15 WTUs and ...": Average FERP salary is \$67K to teach 3 courses or \$22.3K per course. Average lecturer cost per course with benefits is \$11,570. Hence FERP faculty still cost nearly twice as much as a lecturer. I'm a firm believer in benefits of having a high tenure density. Unfortunately, the state of CA doesn't seem to agree and doesn't want to pay for*

*From Bob Bonner (Guest): Replying to "Happy to send over talking points on advocacy, Dr....": SFSU is a cautionary tale. The Chancellor's and State's office should be careful because growth can be cyclical. Letting Sonoma and potentially SFSU and others move to highly visible layoffs, to allocate resources to campuses who already get tuition dollars for their growth, seems like a less than ideal systems level allocation of resources (within reason). With SFSU, they have a chance to make good with the resolution to increase tenure density. Not doing so just reaffirms their lack of political will to do so. I think it also shows that when we are actually in a more explicit tragedy of the commons situation, all of the sudden the SoCal legislatures and universities forget about solidarity and equity, (nervous laugh). Their issue shouldn't be why is SFSU funded at levels to meet student's needs with T/TT faculty, but why aren't they funded to meet the needs of their students for their universities? Sort of need to force them that the budget model itself does not meet standards*

*From Member Alaric Trousdale: <https://sfsu.policystat.com/policy/18020353/latest>*

*From Member Jamil Sheared: this is depressing...*

*From Lori Beth Way: Anthropology was changed to a request for Suspension, not Discontinuance.*

*From Member Christine Hintermann: The wallpaper is like the haunted mansion, fitting for mourning.*

*From Resha Cardone: The proposals under consideration for the BA and minor in Anthropology are for suspension, not discontinuation.*

*From Tanya Augsburg (guest): Aren't there additional programs that will be considered for suspension or discontinuance in the works?*

*From Member Alaric Trousdale: Replying to "Aren't there additional programs that will be cons...": Yes.*

*From Nancy Gerber: Replying to "Aren't there additional programs that will be cons...": There are more, but they haven't made it to EPC yet.*

*From Nancy Gerber: Replying to "Aren't there additional programs that will be cons...": A couple of graduate programs are with the Grad Council for example.*

*From Lori Beth Way: I might be able to help with this question.*

*From Yutian Wong: Faculty advisors are already required to "teach out" students in majors that are not being suspended by doing course substitutions that have nothing to do with a major.*

*From Jennifer Waller: Crosslisting relevant courses is useful.*

*From Jace Allen: Replying to "Crosslisting relevant courses is useful.": Crosslisting is the bane of all things for Campus Solution folks and data processing.*

*From Lori Beth Way: Replying to "Crosslisting relevant courses is useful.": Yes!*

*From Jace Allen: Replying to "Crosslisting relevant courses is useful.": I wonder if it is easier for all if the change is actually made that the program level, allowing the course to count toward the degree and would be visible in the bulletin, etc. But I acknowledge that I do not fully understand how current students find and select their courses.*

*From Member Alaric Trousdale: <https://sfsu.policystat.com/policy/19175726/latest>*

*From Lori Beth Way: Replying to "Crosslisting relevant courses is useful.": In Academic Planning, we very often recommend this solution.*

*From Jennifer Waller: Replying to "Crosslisting relevant courses is useful.": Good point, Jace. It seems to me that if a course is cross listed in say, SXS and PHIL, it would be made more visible to students of either major from the public class schedule but not by much.*

*From Jennifer Waller: Replying to "Crosslisting relevant courses is useful.": Like, if a SXS student searches the schedule, they would see it, as well as a PHIL student*

*From Chris Bettinger: Resolved, that the charge be amended to require that the UBC present a detailed report on all spending for external consultants above \$5,000 to the Committee, as well as provide a comprehensive summary of such expenditures to the Academic Senate in written form on a yearly basis; and further be it*

*From Jace Allen: Replying to "Crosslisting relevant courses is useful.": The filter is based on the prefix of the course, not the student, yeah? The SXS student searching for a SXS course would not see the PHIL side if they are not searching for the PHIL prefix. But again, I am not will verse in how students find their courses.*

*From Jennifer Waller: Replying to "Crosslisting relevant courses is useful.": Exactly. It raises the course profile just that much. The cross listing is included in the attributes and notes, but I don't think that fact provides max impact*

*From Nancy Ganner: If you missed yesterday's Campus-wide Enrollment Forum, email me for the recording/slides: [ganner@sfsu.edu](mailto:ganner@sfsu.edu)*

*Nancy Ganner: Please bring your questions and concerns to our UBC Office Hour tomorrow! Drop in to listen or engage. RSVP to [ubc@sfsu.edu](mailto:ubc@sfsu.edu) Staff Office Hr is hosted by UBC staff members, Faculty & MPP is hosted by Faculty and Mpp. Please drop in tomorrow Fri., March 20th from 11-12pm. RSVP [ubc@sfsu.edu](mailto:ubc@sfsu.edu)*

*From Jace Allen: Replying to "Crosslisting relevant courses is useful.": My question is what is the impetus for what they are searching for. Are they searching because it meets a requirement - then if that is the case, how did they find out which courses meet that requirement etc. If that is how they are searching, it should not matter what the prefix is if the courses that meet requirements for their programs are listed with all the available prefixes.*

*From Ryan Howell, Chair PSY: To the point @Maricel G. Santos is making, fall schedules are already in.*

*From Jennifer Shea (she/her): Replying to "Crosslisting relevant courses is useful.": I was a long-time skeptic of the usefulness of cross-listing, but now recognize that it has benefits for students (enrollment ease, visibility of courses), departments/course fill rates, and sometimes even staffing courses across departments so that sometimes a faculty member from one dept teaches the course and other times a faculty member from the cross-list dept teaches it (USP/GEOG 658 is one example)*

*From Jane DeWitt: Replying to "Crosslisting relevant courses is useful.": Students also look at the bulletin and/or DPR to see what courses satisfy program requirements. You can add courses offered by other departments to a program without crosslisting. And crosslisting doesn't automatically mean that a course will check off a requirement in a degree program.*

*From Maricel G. Santos: Thanks for the clarification about timeline And service credit*

*From Maricel G. Santos: It would help to clarify to TT why service credit is not feasible. Thanks.*

*From Member Michael Scott: Replying to "It would help to clarify to TT why service credit ...": We aren't allowed to do it*

*From Rex McIntyre: Thank you for letting students like myself observe today's UBC meeting.*