



University Budget Committee

Jeff Wilson, CFO & Vice President, Co-Chair

Amy Sueyoshi, Provost & Vice President, Co-Chair

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University Budget Committee Meeting Minutes

Meeting Date: Thursday, January 29, 2026, via Zoom

Voting Members present: Shivani Bokka, Robert Keith Collins, Jennifer Daly, Brandon Foley, Michael Goldman, David Hellman, Mari Hulick, Alex Hwu, Jeff Jackanicz, , Crystal Kam, Irina Okhremtchouk, Mary Menees, Dylan Mooney, Jamillah Moore, Daniel Paz Gabriner, Alesha Sohler, Genie Stowers, Amy Sueyoshi, Alaric Trousdale, Jackson Wilson, Jeff Wilson

Non-voting Members present: Deborah Elia, Brad Erickson, Christine Hintermann, Chanda Jensen, Katie Lynch, Lynn Mahoney, Cesar Mozo, Tammie Ridgell, David Schachman, Michael Scott, Jamil Sheared, Elena Stoian, Venesia Thompson-Ramsay

Guest presenters: n/a

Members Absent: Emiliano Balistreri, Ashkan Forouhi, Tim Jenkins

Meeting coordination: Nancy Ganner, Mariela Esquivel

Accompanying presentation can be found here: [UBC Presentation January 29, 2026](#)

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UBC co-chairs called the meeting to order at approximately 10:04 A.M.

### **Agenda topic – Welcome from Co-Chairs and Agenda review**

- Co-chairs welcomed committee members and guests.
- Agenda reviewed.
- Reminded of ways to contact UBC.

### **Agenda topics – Member roll call, Meeting Minutes approval**

- Quorum established.
- Minutes approved as submitted.

### **Agenda topic – President's Remarks**

- **Lynn Mahoney** remarked California budget news is a bit better than expected for California and the CSU. Reminded there is still a campus large deficit and as this is only the *proposed* budget, continued funding advocacy is needed: faculty, staff and student unions all need to stand together.
- Added that another year was added to the payback of the 0% loan offered last year, and employee compensation is one of the things CSU will prioritize with those loan funds as most unions are currently in some form of bargaining with the CSU. Explained the state legislature is still tying CSU growth to funding and when there's pressure on enrollment growth, campuses like SFSU, East Bay, Sonoma, CSULA and Dominguez Hills are hit hard because other higher-demand campuses can grow. Stressed

that SFSU's local challenges have not changed (to accommodate enrollment growth), including the enrollment decline and a budget deficit made worse when absorbing a loss in state allocation funds.

- Emphasized campus changes are needed, both at an administrative level (with efforts such as the SF Bay Region Network) and other kinds of collaborations/efficiencies/centralization to retain employees. Tenure/tenure-track faculty have been offered a generous voluntary separation program and changes are coming to teaching assignments and teaching loads. These efforts will help but continued advocacy is needed for the state to maintain/increase CSU funding.
- Reiterated an internal campus effort is also needed: asked all to be aware of disparaging SFSU to its students as it undermines their confidence in their institution and negatively affects retention efforts.
- Reminded all SFSU continues to offer its students a transformative educational experience and shared gratitude for everyone's hard work.
- **Rob Collins** asked for talking/advocacy points that can be shared on the points she presented.
- **President Mahoney** replied there aren't any particular points except for sharing the value of the CSU for upward mobility and the economic and social vibrancy of California. Emphasized that continued financial support from the state is very needed in the face of the federal assault on higher education and academic freedom. Concluded she's sending a campuswide email with protocols about what to do if federal agents or law enforcement come to SFSU, and to contact UPD with any concerns.
- No further questions received.

#### **Agenda topic – Institutional Resilience Project: Procurement**

- **Jeff Wilson** introduced the presentation with the disclaimer that although it's very early in the budget process there will be talk about future planning, in light of the governor's proposed budget.
- (see slides)
- **Jackson Wilson** asked about pouring rights, as the UBC Alternative Revenue work group is looking into that and will report their findings to UBC soon.
- **Jeff Wilson** responded that exploring the revenue potential for pouring rights to offset a portion of the deficit is underway. Added it was controversial when students were surveyed in the past, but in a new survey last Spring there was general support. The UBC work group will look at it and UCorp is exploring the financial benefit.
- **Chanda Jensen** asked if students would have to vote on this, noting most campuses have pouring rights.
- **Jeff Wilson** replied the UBC Alternative Revenue work group could work with Associated Students as they would be an important part of this. Commented it's always seemed strange those items are already sold on campus but without generating this additional revenue benefit.
- **Danny Paz Gabriner** asked about the CSU restoration of the \$143M, which would maybe net SFSU about \$7M – if SFSU would receive those funds back or they would stay at the CSU level. Added that similarly, with the baseline commitment CSU says they'll receive for inflation, utilities, insurance – asked if those funds will come to the campus. Lastly, asked if the CSU Board of Trustees also requested the current year compact.
- **Jeff Wilson** explained once the state budget is ratified in July, SFSU will receive its portion of the budget but it's unknown what that allocation would be. As to the current year compact, replied the CSU indicated when they released this proposal they were just trying to recover the reduction and the restoration of year four in their proposal and, addressing inflation, utilities and insurance: SFSU could benefit from healthcare and utilities and insurance funds.

- **Alaric Trousdale** asked about other revenue-generating opportunities such as renting out excess space, and how those plans are advancing.
- **Jeff Wilson** referred to Hamid Ghaemmaghami, the SFSU Executive Director of Real Estate who is helping with that initiative and assessing spaces for organizations that have approached SFSU. It's not being publicly marketed but it could work for organizations that are tied to SFSU or are in higher education in some way, adding the biggest challenge is that spaces are spread all over campus not in any one building so they can't fit most organization's needs for a concentrated space.
- **Alesha Sohler** asked how profits from pouring rights would be allocated and re: campus space rentals, some faculty members discussed moving evening classes into a single building to eliminate utility costs, address safety and community concerns and potentially bring in a UCorp food vendor to offer options.
- **Jeff Wilson** clarified when pouring rights were discussed years ago, it was in the context for athletics support. In Spring 2020, explained that student fees were increased to support athletics so it would be self-sustaining without support from the general fund. Re: evening classes, added that its good faculty and staff are having those types of conversations. As Michael Scott oversees these resources and once its more developed, encouraged UBC Alternative Revenue work group to forward this to Michael and Academic Affairs.
- **Burcu Ellis** inquired re: the positive state budget proposal and funds CSU may receive – if it might be a good time for SFSU to ask CSU for additional funds to help close the enrollment gap. Described that Sonoma was given \$45M and as the city of San Francisco is on the comeback, if perhaps SFSU can be given funds similarly – a type of inside-CSU pact.
- **President Mahoney** replied CSU will not do this - they might offer a loan but that would put SFSU in a type of fiduciary receivership. Sonoma's funds came from the state, implying as the head of the Senate is a Sonoma State alum there were fears the campus was in danger of closing (like Maritime). Reiterated SFSU still has to make cuts to meet its deficit to become fiscally sustainable - and as the state is adding pressure to grow enrollment (under threat they'll give it to the UC instead), CSU will pressure its campuses to grow and will reallocate funds to do that.
- **Mari Hulick** asked if the state loan to the CSU will have interest.
- **Jeff Wilson** confirmed these are 0% interest loans.
- **Genie Stowers** referred to a news item she heard re: a San Diego legislator who wants an additional CSU campus south of San Diego. Asked if this is realistic, splitting the campus allocations even more.
- **President Mahoney** replied it's not the first time a legislator requested another campus in their district but the investment is extremely high and its very unlikely, though there may be another solution to that.
- **Anoshua Chaudhuri** asked about the trend in community colleges vying for new four-year degrees and at a time that CSU's are also reinventing themselves, if there is talk about that moving forward.
- **President Mahoney** confirmed there's huge pushback to that, as the legislation requires CSU approval: Elaine Musselman, Director of the School of Nursing has been a strong advocate with the CSU and SFSU's government relations to make the argument against it; the governor has vetoed it each year. Explained the push for nursing degrees is coming from rural areas, but it's still a threat.

#### Agenda topic – Public Forum

- **Katie Murphy** asked how cooperative SF's Mayor Lurie has been in promoting SFSU.

- **President Mahoney** shared Mayor Lurie has been spectacular for SFSU given his background in non-profit and understanding the CSU's role in breaking the cycle of poverty. Remarked that the partnership between CCSF, SFUSD and SFSU has never been stronger and for higher education, SFSU is receiving attention as pivotal to the city in a way she has not seen in her time here.
- No further questions received.

**Co-Chairs adjourned the meeting approximately 11:30 AM.**

- Next UBC meeting: Thursday, February 26, 2026 from 10:00 AM – 12:00 PM via Zoom

-end (nrg)

**From the Chat:**

2026-01-29 10:47:02 From Luis De Paz Fernandez (He/His): We also have postcards and posters. Feel free to get some from our office.

2026-01-29 10:49:24 From Luis De Paz Fernandez (He/His): FINAL Immigration Information and Resources Poster (11 x 8.5 in).pdf

2026-01-29 10:49:46 From Luis De Paz Fernandez (He/His): Final ICE Know Your Rights Postcard 1-22-26.pdf

2026-01-29 10:58:36 From Member Mari Hulick (she/her): Replying to "Final ICE Know Your Rights Postcard 1-22-26.pdf": Thank you for these, Luis.

2026-01-29 10:59:11 From Dr. Eileene Tejada: Thank you, Luis.

2026-01-29 11:01:39 From Corrine Cheung: what will be the total % for risk pool after increasing?

2026-01-29 11:05:29 From Luis De Paz Fernandez (He/His): Replying to "Final ICE Know Your Rights Postcard 1-22-26.pdf": Help us shared them. Happy to provide physical copies.

2026-01-29 11:05:39 From Luis De Paz Fernandez (He/His): Replying to "Thank you, Luis.": Help us shared them. Happy to provide physical copies.

2026-01-29 11:06:20 From Katie Murphy: Replying to "Thank you, Luis.": @Luis De Paz Fernandez (He/His) Where can we pick them up?

2026-01-29 11:06:38 From Member Chanda Jensen, SF State: Jeff - Could you elaborate more in detail on the pouring rights please. Depending on the details will that require a student vote?

2026-01-29 11:07:11 From Member Alesha Sohler (She/Her): Replying to "Jeff - Could you elaborate more in detail on the p...": Students were asked in a survey last Spring 😊

2026-01-29 11:07:27 From Vance Vredenburg: How successful does the VSIP appear to be at this stage?

2026-01-29 11:08:09 From co-chair Amy Sueyoshi: Replying to "How successful does the VSIP appear to be at this ...": I think we have about 16 applications in thus far? Ingrid may correct me.

2026-01-29 11:08:28 From Lynn Mahoney (she, her, hers): Replying to "Thank you, Luis.": President's Office

2026-01-29 11:09:08 From Vance Vredenburg: Replying to "How successful does the VSIP appear to be at this ...":thank you

2026-01-29 11:09:18 From Michael Liles (he/him/his): Replying to "How successful does the VSIP appear to be at this ...": @co-chair Amy Sueyoshi How many are we anticipating?

2026-01-29 11:12:05 From co-chair Amy Sueyoshi: President Wong tried to get Pouring Rights on campus before the pandemic and the students were adamantly opposed. I think though the situation has changed.

2026-01-29 11:13:16 From Member Alesha Sohler (She/Her): If we negotiate a hypothetical pouring rights contract, how would the funds/profit be allocated?

2026-01-29 11:13:45 From Member Jeff Jackanicz: On the topic of Athletics and sponsorships, some may have seen the new signage on the gymnasium renaming it (for the next ~3.5 years) the San Francisco Federal Credit Union Gymnasium. This is part of our corporate sponsorship/partnership with SFFCU that is bringing nearly \$1m to campus for scholarships, athletics, and other programmatic support. There will be a dedication ceremony/celebration on March 4th at 2:30 pm. More info to follow.

2026-01-29 11:14:00 From co-chair Amy Sueyoshi: Replying to "How successful does the VSIP appear to be at this ...": @Michael Liles (he/him/his) Ideally we would like to have 65 VSIPs, we have space for more. 65 VSIPs would give us about 9 million in savings minus dollars to hire lecturers for some classes that we absolutely need taught. We are need of a 7.5 million reduction in Academic Affairs next academic year.

2026-01-29 11:14:18 From Member Crystal Kam: Replying to "How successful does the VSIP appear to be at this ...": Will the names of the applicants be shared with the colleges/departments before fall 2026 schedules are built? Thank you!

2026-01-29 11:17:27 From co-chair Amy Sueyoshi: Replying to "How successful does the VSIP appear to be at this ...": We will share names with deans periodically as they come in. Some we will know before fall schedules are built, but in some cases college OSB access will be closed when the application comes in. We also know that some people might take back their VSIP up until June 1, so we are taking all of this in consideration as we build the schedule.

2026-01-29 11:20:26 From Katie Murphy: If we had night classes concentrated in one area, that might create an opportunity for a food vendor to stay open late and serve that group of students and employees.

2026-01-29 11:21:57 From Member Alesha Sohler (She/Her): Replying to "If we had night classes concentrated in one area, ...": The alternative revenue working group discussed this as well during our conversation 😊

2026-01-29 11:22:24 From Andreana Clay: And BAs for community colleges is back on the table, per the legislature or, specific legislators

2026-01-29 11:23:02 From Katie Murphy: Replying to "If we had night classes concentrated in one area, ...": Nice. I remember being a grad student and having that 15 minute break in seminars to eat.

2026-01-29 11:23:06 From Member Michael Scott: We have specialize activity courses at night in ART, DES, MUS, TH A, CJ, KIN, PACE, SOC, CHEM, ENGR, ENV, PHYS and in many cases, it requires specialized spaces. We need to curtail these if we want to centralize night classes

2026-01-29 11:24:08 From Member Alesha Sohler (She/Her): Replying to "We have specialize activity courses at night in A...": True, but could we centralize the courses that do not need specialized spaces?

2026-01-29 11:24:16 From Aaron Kerner - Director of the School of Cinema: Not sure where the students will be coming from. We've talked about significant demographic changes and lower birthrates, etc. How are we supposed to grow in this context?

2026-01-29 11:24:28 From Nancy Ganner : if anyone would like to suggest revenue-generating ideas for our campus, (thank you and) please email [ubc@sfsu.edu](mailto:ubc@sfsu.edu) and I'll forward to the Alternative Revenue Workgroup that's specifically working on this.

2026-01-29 11:24:34 From Member Christine Hintermann: Correct, San Mateo

2026-01-29 11:24:45 From Member Christine Hintermann: also in Stockton area too

2026-01-29 11:25:25 From Member Mari Hulick (she/her): Replying to "We have specialize activity courses at night in A...": @Micheal, we could start discussions among the departments to see what the feasibility of moving into each other's facilities are. But, there are also classes in Business and HSS that can move around. This could be handled on the department level.

2026-01-29 11:25:54 From Vance Vredenburg: how would BA degrees at community colleges affect SFSU?

2026-01-29 11:26:42 From Member - Jennifer Daly: Replying to "We have specialize activity courses at night in A...": Another consideration with night classes consolidation... are the students who take night classes traveling by car (e.g. have the classes be near the parking garage), or via public transit (e.g. classes near 19th Ave.)?

2026-01-29 11:26:43 From Lori Beth Way: Story on this <https://calmatters.org/education/higher-education/2026/01/community-colleges-california-2/>

2026-01-29 11:27:01 From Andreana Clay: CSU Health Deans have been pushing back explicitly with Nursing Directors specifically

2026-01-29 11:27:02 From Member Mari Hulick (she/her): Replying to "how would BA degrees at community colleges affect ...": Good question. Especially since we are reducing required units in majors. Why not just stay in a community college? Their degrees may be richer...

2026-01-29 11:27:06 From Andreana Clay: Like Elaine Musselman

2026-01-29 11:27:46 From Guest Alexander Dursin (SF State): Other than the budget, opposing BAs at community college legislation is our number one state priority right now for gov rel

2026-01-29 11:28:21 From Andreana Clay: Also, no worries, Elaine (and her colleagues) deserve all the props, Deans are here to support

2026-01-29 11:28:23 From co-chair Amy Sueyoshi: Replying to "Not sure where the students will be coming from. W...": For our campus, it means more specifically three things. 1) Improving retention by 1 to 2% will make a big difference. 2) Scooping up CSU eligible high school students who have chosen not to go to college, there's about 700 in SF Unified. 3) Better educating community college students that coming to SFSU would cost the same for those with financial aid.

2026-01-29 11:28:47 From Member Genie Stowers (she/her) on Bay Miwok lands: or city managers or nonprofit executive directors!

2026-01-29 11:28:51 From Member Alesha Sohler (She/Her): There is a push from UC's and private institutions too. One of the messages that went out from USF was to apply now and enroll in the summer so they can still qualify for a grad plus loan before they are eliminated beginning in the fall

2026-01-29 11:29:47 From Jenny Lederer: Which of the candidates for governor is most likely to be the biggest champion for the CSU and SFSU in particular?

2026-01-29 11:30:04 From Elaine Musselman: Watch the Senate report for ways that you can advocate and also have your voice heard as we continue our push back and highlighting the benefit of our CSU programs

2026-01-29 11:30:48 From Tammy Spencer: An SFSU GCOE special education student introduced him at the state of the city!

2026-01-29 11:30:52 From Katie Murphy: We are definitely in a new age with local politicians becoming TikTok famous.

2026-01-29 11:30:55 From Amber Friesen: A current Early Childhood Special Education (ECSE) student from SFSU - Jennifer Lian Dudzic spoke at the Mayor's State of the City Address on January 15, 2026, where she introduced Mayor Daniel Lurie.

2026-01-29 11:30:57 From Guest Alexander Dursin (SF State): <https://www.calstate.edu/impact-of-the-csu/government/csuvoices> Sign up for CSU Voices to join us in advocacy!

2026-01-29 11:30:58 From Member Rob K Collins: Thank you!

2026-01-29 11:30:59 From leyla ozsen: Replying to "Not sure where the students will be coming from. W...": The last point is not common knowledge. Can we have more detailed information on that so we can spread the word with some numbers to back up if asked?

2026-01-29 11:31:03 From Jisel Iglesias: Thank you!

2026-01-29 11:31:17 From Craig Relyea: Thank you!

2026-01-29 11:31:23 From Member Jamillah Moore: Thank you