

## UNIVERSITY BUDGET COMMITTEE

August 28, 2009

**\*Final Minutes\***

### **Members present:**

Nathan Avani  
Lee Blich  
Sudip Chattopadhyay  
Robert Corrigan  
Skip Davis  
Derethia DuVal  
Nancy Hayes  
Betty Lam  
Leroy Morishita  
Sue Rosser  
Penny Saffold  
Genie Stowers  
Shawn Whalen  
Nini Yang

### **Members absent:**

Natalie Franklin

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### 1. **Call to Order**

A quorum was reached and President Corrigan called the meeting to order at 10:10am.

### 2. **Comment Period**

No one signed up for the Comment Period.

### **3. Approval of the Minutes from the May 14, 2009 UBC Meeting**

The May 14, 2009 UBC meeting minutes were approved, no changes were requested.

### **4. Announcements**

President Corrigan began the announcements.

As this was Provost Rosser's first UBC meeting the President asked that the committee members introduce themselves.

The President mentioned that we'd spend less time on State budget updates than in past meetings as there was not much new information at this time.

The President distributed a handout from Inside Higher Ed entitled SAT Scores Drop, Gaps Grow which stated that gaps in scores both by race and ethnicity, and by family wealth, grew again this year. Jo Volkert mentioned that the average SAT score is 1000 (not including the writing score which most institutions don't consider anyway).

### **5. 2009/2010 Enrollment Update**

Dr. Morishita provided the enrollment update. Dr. Jo Volkert, Associate Vice President for Enrollment Planning & Management assisted.

We do not expect to be over target this fall. If we are over target, the fees associated with the overage will be held over to next year per the Chancellor's Office. However, if we are below target, there is no negative impact.

The Chancellor's Office has established the following tiered enrollment reduction plan for campuses of large (10.8%), medium (9.5%), and small sizes (6%). San Francisco State University falls into the large campus category (10.8%). Some campuses will not be required to make any reductions due to their low student population and/or enrollment numbers.

3,164 sections are being offered this fall, down 339 from fall 2008. We have a record number of first time freshman this semester, with a higher yield from admit to enrolled. The average unit load is down .6% right now. Last year the average unit load was 11.87 and this year it's at 11.30.

FTEs are currently 1000 below last year but our headcount has increased from 29,145 last year to 29,700 this year. We expect to be at 30,000 eventually. If FTEs remain this low we may see an increase in the student drop-out rate.

There will be no admits in spring 2010 except for a very limited number. We expect enrollment to be a couple thousand below last spring and that we'll have a smaller continuing population in fall 2010 as well. We are assuming the Chancellor's Office takeaway will not be permanent, but as the rules change constantly we cannot yet be sure.

## **6. 2009/2010 Budget Update**

Vice President Morishita provided the budget update. He began by distributing the following three handouts:

- 1) CSU 2009-10 Support Budget Presentation from Robert Turnage, AVC for Budget, July 21, 2009 Board of Trustees
- 2) State Budget 2009-10 (summary and how it affected higher education)
- 3) 2009/10 July Revise Final Budget Allocation Memo and Attachments

He mentioned that the campus furlough program has saved approximately \$18M this year.

Moving into next year the Chancellor's Office has imposed a 10% NRT increase that is supposed to help alleviate our funding reductions but most likely will not do so because non-resident enrollments have been significantly reduced ever since 9/11. Additionally the Chancellor's Office calculation was flawed in that it included the summer session which is already over.

The Chancellor's Office tiered system of reductions mentioned earlier states that our enrollment reduction should be 10.8%. What they term a savings plan is actually a budget cut for us.

It was also noted that there are more CMS positions at the C.O. than other administrative positions (see Handout #3, Attachment A).

The CSU has received \$258M of the \$640M in Stabilization Funds promised. These funds provided a one-time savings for us, but we don't know how they will affect future years.

Next year's summer program will probably be moved to the College of Extended Learning to help lower our enrollment but we also will lose about \$8.5M of revenue.

It was mentioned that the campus furlough programs had to be approved by the Chancellor's Office prior to implementation. Our main goal was to minimize its effect on the academic calendar. It took a lot negotiation and many rounds of back and forth to get to our approved/final furlough calendar. FYI, the furlough program at the Chancellor's Office is run entirely differently than most campus furlough programs. For example, they opted for staggered furlough days for staff and administrators rather than implementing office closure dates.

The set aside for student financial aid is 1/3 of the fees coming in via the student fee increase, approximately an increase of \$31M this year. There has been an increase in Pell Grant recipients and some Cal Grant funds are still available. Additionally there is a federal income tax credit for qualifying families.

SFSU's current budget, furlough, and enrollment plans have all been submitted to and approved by the Chancellor's Office.

In handling the budget crisis there was expressed concern that there is no system wide interest in looking at restructuring the CSU system. By extension, we are all challenged and encouraged to consider how we compensate for the budget cuts and still provide first rate programs.

## **7. Adjournment**

The meeting was adjourned at 11:45am.

Respectfully submitted,

Catherine Dunham  
Administrative Assistant to the Executive Vice President and CFO  
Administration & Finance

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